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Years of ICA in Asia & Pacific

Serving Co-operatives



International Co-operative Alliance
Asia-Pacific, New Delhi

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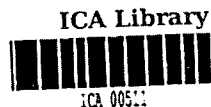
50 Years
of ICA in Asia & Pacific
[1960-2010]

Serving Co-operatives

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International Co-operative Alliance
Asia-Pacific, New Delhi



International Co-operative Alliance
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Foreword

The International Co-operative Alliance has now been in the Asia-Pacific Region for fifty years. This is a short period for an organisation to make any valuable contribution, however, the ICA-AP has not only been able to unite all Co-operative Movements in the Asia-Pacific Region, but also sustain itself, thanks to the candid and unflinching support provided by its Member-Organisations and the respective governments. The ICA stands for uniting, serving and representing co-operatives worldwide. The ICA stands for enriching the concept of 'Co-operation' through mutual help. The Regional Office has been able to erect tangible and strong relationship not only among co-operatives, but also between the governments and co-operatives.

I acknowledge with gratitude the leadership which was provided by my predecessors and technical personnel who, with their hard work, diligence and foresight, had brought a strong sense of purposefulness not only to bring glory to the institution, but also supported the 600 million individual co-operative members belong to 68 Member-Organisations in 25 countries in Asia-Pacific. The institutions of the ICA Regional Assembly, ICA Regional Board, Thematic Committees and the leaders who headed them have strengthened the purpose of the institution and helped achieve the objectives set forth for it. I do not claim the entire satisfaction to the achievements, but still there is lot more to be done in the next 10, 15 or 25 or even 50 years which lie ahead of us.

The ICA has been able to bring all the Movements in the Region to one common platform through the ICA Advisory Council [now, ICA Regional Assembly]. All along, the efforts of the ICA Regional Office have been to create proper environment for a growth of the genuine Movement by providing technical assistance programmes and by encouraging the spirit of Co-operative Principle, 'Co-operation among Co-operatives'. These activities and efforts, met to a large measure, the demands of Co-operative Movements of the Region, particularly, of developing countries, made at various ICA Congresses and other fora.

It has been decided to issue a comprehensive commemorative volume containing the historical development of the ICA in Asia-Pacific Region and its activities carried out for Member-Organisations during the last 50 years. The volume is proposed to be released formally at the ICA Expo-2010 which is proposed to be held in Bangalore, India, in December 2010. For the information of the members of the ICA Regional Assembly we have prepared a brief summary in the form of a Chronology of Events.

New Delhi
27th August 2010

Chan Ho Choi
Regional Director
ICA-AP

FIVE DECADES OF ICA IN ASIA-PACIFIC [1960-2010] -SERVING COOPERATIVES

Chronology of Events

These are the significant milestones in the history of the International Co-operative Alliance and its Asia Pacific [ICA-Asia Pacific] Office during the last fifty years of its existence since 1960 in the Region which stands as solid testimony for the relevance and importance of the services extended to the Co-operative Movements in Asia-Pacific Region. These landmarks also signify the technical expertise of the experienced people who helped in the building of an image of a dynamic and forward-looking organisation.

- 1844** Recognition of Rochdale Principles for Co-operatives as were established and followed by Rochdale Society of Equitable Pioneers in England.
- 1895** Founding of International Co-operative Alliance [ICA] in London by the International Co-operative Congress held on August 19, 1895. The Congress was held on August 19-23 1895. The objectives of the ICA were stated as follows:

- [a] “To make known the co-operators of each country and their work to the co-operators of all other countries by congresses, the publication of literature and other suitable means;
- [b] “To elucidate by international discussion and correspondence the nature of true Co-operative Principles;
- [c] “To establish commercial relations between the co-operators of different countries for their mutual advantage.”

The introduction to the Report of the First Congress-1895 carried the following golden lines: *“Every body of Co-operators is, by the very principle it professes, driven to desire union with every other body of Co-operators.”*

The Rt Hon Earl Grey was the first President of the ICA.

- 1923** The first ICA Co-operative Day is celebrated.
- 1937** ICA reformulated the Rochdale Co-operative Principles.
- 1954** ICA 19th Congress held in Paris proposed to extend technical assistance to Co-operative Movements in developing countries.
- 1957** ICA’s 20th Congress held in Stockholm. Dr G. Keler [Sweden] was authorized to undertake an exploratory tour of Asia to assess the needs for establishment of an ICA Asian Regional Office. He visited Pakistan, India, Ceylon, Singapore, Malaya, Indonesia, Burma, Thailand, Hong

Kong, Japan and South Korea and held discussions with important co-operative organizations, government and co-operative leaders and UN Agencies. Dr Keler had proposed to hold an international consultation conference to discuss his findings.

1958 Consultation Conference held at Kuala Lumpur, Malaysia, suggesting setting up a ICA Regional Office for South-East Asia;

The Swedish Co-operative Union & Wholesale Society [Kooperativa Forbundet-KF] opens representative office in New Delhi for the training of co-operative leaders from India;

Bertil Mathsson [Sweden] appointed as Resident Representative and head of the KF Education Centre;

Fund “Without Boundaries” established by the Swedish Co-operative Movement with the objective of providing financial and technical support to developing Movements.

1960 ICA 21st Congress held at Lausanne, Switzerland, decides to establish a Long-Term Technical Assistance Programme for developing countries, especially for South-East Asia;

Dr Mauritz Bonow [Sweden] elected as President of the ICA. He served in that capacity until 1975;

Inauguration of the first Regional Seminar on “Co-operative Leadership in South-East Asia” in New Delhi on November 14, 1960 by Shri Jawaharlal Nehru, Prime Minister of India, [on his birthday] marking the formal inauguration of the ICA Regional Office in the presence

of representatives of the Indian Government, foreign embassies in New Delhi, the All-India Co-operative Union and other co-operative organisations and the participants of the regional seminar.

Appointment of Mrs Indira Gandhi as Honorary President of ICA Advisory Council;

Appointment of Prof DG Karve [India] as Chairman of ICA Advisory Council;

Appointment of U Nyi Nyi [Myanmar] as the first ICA Regional Officer;

KF decides to convert its representative office into ICA Education Centre for South-East Asia;

Bertil Mathsson [Sweden] appointed Director of ICA Education Centre;

ICA Head Office establishes ICA Regional Office for South-East Asia as an extension of ICA Head Office secretariat.

1961 First Meeting of ICA Advisory Council meeting held at New Delhi on October 20-22 1961;

U Nyi Nyi retires.

1962 First Asian Agricultural Co-operatives Conference held in Tokyo in collaboration with the ICA;

Dr Marian Radetzki [Sweden] takes over as Director, ICA Education Centre;

Dr SK Saxena [India] appointed Regional Officer;

ICA Regional Office in collaboration with UNESCO and NCUI organized the first regional seminar on 'The Contribution of Co-operation to the Emancipation of Women' held at New Delhi. December.

- 1963** ICA's 22nd Congress held at Bournemouth specifically requested advanced Co-operative Movements to extend technical support for ICA Technical Assistance Programmes for Developing Co-operative Movements;

The Institute for the Development of Agricultural Co-operatives in Asia [IDACA], a technical arm of the Central Union of Agricultural Co-operatives of Japan [JA-Zenchu], established in Tokyo, Japan, on July 08;

ICA Advisory Council invited by the Japanese Agricultural Co-operative Movement to serve as Board of Directors of IDACA.

- 1964** ICA Co-operative Ministers' and Co-operative Top-Level Leaders' Conference held in Tokyo;

Mrs Indira Gandhi, on her becoming the Minister for Information and Broadcasting, Government of India, resigns from the Honorary Presidentship of ICA Advisory Council. Prof DG Karve continues as Chairman;

Prof DG Karve [India], Chairman of ICA Advisory Council, appointed Chairman of the ICA Commission on Co-operative Principles;

Bertil Mathsson retires.

1965 ICA Domus Company registered in London;

Mr Walter Eisenberg [British], an employee of the Co-operative Wholesale Society [CWS-UK], seconded to ICA New Delhi for a year to conduct a Regional Co-operative Trade Survey.

1966 ICA and KF agree to merge the ICA Education Centre and the ICA Regional Office into one office under the name of ICA Regional Office & education Centre for South-East Asia;

Dr SK Saxena assumes full responsibilities of the merged office as ICA Regional Officer for South-East Asia;

Dr Marian Radetzki leaves India;

Alf Carlsson [Sweden] takes over as Director, ICA Education Centre;

ICA adopts a new set of reformulated Co-operative Principles;

ICA and KF agree to build a permanent office in New Delhi for ICA operations and purchases land at 43 Friends Colony in New Delhi.

1967 ICA participated in International Trade Fair held at Teheran, Iran.

1968 ICA moves into newly-built premises at 43 Friends Colony, called 'Bonow House'. The construction was financed by Swedish 'Utan Gransar' [Fund Without

Boundaries], SIDA [Swedish International Development Agency], ICA Development Fund, and Asian Co-operative Movements. The building was inaugurated by Jagjivan Ram, Agriculture Minister of India in the presence of Dr Mauritz Bonow on February 16 1968;

Prof DG Karve passes away;

B. Venkatappiah [India] appointed Chairman, ICA Advisory Council;

Dr SK Saxena leaves Regional Office to join ICA headquarters in London as Director of the Alliance and works there until 1981;

PE Weeraman [Sri Lanka] joins as ICA Regional Officer for South-East Asia;

Alf Carlsson leaves India;

JM Rana [India] takes over as Director, ICA Education Centre;

Agreement reached between the ICA Regional Office and the German Consumers Co-operative Congress to establish a co-operative dairy at Pune to support activities of the Pune District Milk Producers' Co-operative Union;

The Foundation stone was laid on June 01 1969 by YB Chavan, India's Home Minister;

World Conference on 'Co-operative Education' held in New Delhi February.

1970 The designation of ICA Regional Officer changed to ICA Regional Director.

1971 Established ICA/NCUI Co-operative Education Field Project in Indore, Madhya Pradesh, with the collaboration of National Co-operative Union of India [NCUI] and financial support of the Swedish Co-operative Centre. The Project was aimed at strengthening primary level co-operatives through the medium of education and training. The Project terminated in 1977. Based on the successful work done by the Project, the Government of India sanctioned 50 field projects following the same pattern under the charge of the National Co-operative Union of India;

ICA declared 1971-1980 as 'Co-operative Development Decade'. The ICA Regional Office had implemented a number of development programmes for member-countries e.g., offer of 500 co-operative scholarships by the Government of India to co-operatives in the region for training in India, women and youth empowerment esp. relating to safe drinking water projects, income-generation activities, balanced diet, etc.

1974 Established International Co-operative Trading Organisation [ICTO] in Singapore. It continued to function until 1978.

1977 PE Weeraman retires;

RB Rajaguru [Sri Lanka] takes over as Regional Director.

1978 Established ICA/NCC/SCC Co-operative Teachers'

Training Project in Sri Lanka with the collaboration of the National Co-operative Council of Sri Lanka and financial support of SCC. The Project continued to operate until 1984. The Swedish Co-operative Centre had made available two Swedish experts to operate the Project including one expert from the ICA Regional Office;

ILO/SIDA Cooptrade Project established by ILO in Bangkok, Thailand. It was subsequently transferred to the ICA Regional Office in 1983 and was completed in 1988.

1980 ICA head Office in London shifted to Geneva.

1986 RB Rajaguru retires;

GK Sharma [India] takes over as ICA Regional Director;

ICA/Japan Agricultural Co-operative Management Programme initiated with the funding support made available by the Ministry of Agriculture, Forestry and Fisheries [MAFF], Government of Japan. The programme continued until 2006 in four phases of 5 years each. The programme was conducted in collaboration with JA-Zenchu and IDACA. A total of 291 managers of agricultural co-operatives from 16 countries were trained in 20 courses [until 2006].

1988 ICA Domus Trust [Dr Mauritz Bonow Memorial] registered under Indian Trust Act to promote co-operative education and training and exchange of information and experience on co-operatives in the Region;

First ICA-UNDP/TCDC Regional Study and Consultation

on “Co-operatives in Asia - their Capacities and Capabilities” conducted with the support of Canadian Co-operative Association and in collaboration with UNDP/ TCDC. The Consultation was held at New Delhi in May 1988.

- 1989** ICA Central Committee meeting held in New Delhi, India, first-time ever in Asia. The meeting was inaugurated by India’s Prime Minister, Rajiv Gandhi;

JM Rana, Director, ICA Education Centre at New Delhi appointed Senior Development Advisor at ICA headquarters in Geneva and continued to be in that position until his retirement in 1991.

- 1990** First Co-operative Ministers’ Conference held at Sydney, Australia;

First Regional Study on “The Role of Co-operatives in the Protection of Environment” covering 10 Asian countries conducted, resulting into a comprehensive document entitled ‘Co-operatives and Environment’ the gist of which was subsequently presented at the ICA 30th Congress held in Tokyo in 1992, and at 2nd Co-operative Ministers’ Conference held in Jakarta in 1992.

- 1991** Initiation of ICA/Japan Training Course for Rural Women Leaders of Agricultural Co-operatives in Asia with the financial support of the Ministry of Agriculture, Forestry and Fisheries [MAFF], Government of Japan. Ten courses were held until 2000 in which 60 women leaders had participated from 12 countries. All the courses were held in collaboration with JA-Zenchu and IDACA;

The ICA Regional Office in association with the FAO/ UN and ILO agreed on the establishment of 'Network for the Development of Agricultural Co-operatives in Asia-NEDAC' with its headquarters in Bangkok at the FAO Regional Office for Asia-Pacific.

1992 Second Co-operative Ministers' Conference held at Jakarta, Indonesia;

ICA 30th Congress held in Tokyo, Japan, first-time ever in Asia;

Mitsugu Horiuchi, Chairman of JA-Zenchu elected as Vice-President of ICA, first-time ever for any Asian to hold the position;

First Gender Consultation held in Colombo, April-May.

1993 Initiated a technical programme for the training and development of artisans and promotion of handicrafts in India under the International Organisation of Industrial, Artisanal and Service Producers' Co-operatives [CICOPA], a Specialized Committee of the ICA. The programme was completed in 1999;

With the facilitation provided by the ICA Regional Office a Memorandum of Understanding was signed between the Australian and Chinese co-operatives to import and process wool.

1994 Third Co-operative Ministers Conference at Colombo, Sri Lanka.

- 1995** ICA adopted Co-operative Identity Statement [reformulated set of Co-operative Principles] at the Congress held at Manchester. ‘Concern for the Community’ is added as the seventh Principle.
- 1996** GK Sharma retires;
Drs Robby Tulus [Indonesia] takes over as ICA Regional Director.
- 1997** Fourth Co-operative Ministers’ Conference held at Chiangmai, Thailand.
- 1998** Conducted regional survey on “Agricultural Co-operatives and Farmers’ Organisations [with special reference to Food Security]” with the collaboration of JA-Zenchu;
Supported by DID, Canadian Co-operative Association [CCA] and Canadian International Development Agency [CIDA], ICA conducted regional survey on ‘Strengthening Partnerships between Co-operatives in Asia and Canada’ followed by Round Table Meetings held in Korea and Canada.
- 1999** Fifth Co-operative Ministers’ Conference, Beijing, China;
ICA Business Office opened in Singapore.
- 2000** First Co-operative Forum held at Singapore;
Bonow House sold because ICA offices were not permitted to operate from a residential area.
- 2001** Drs Robby Tulus retires;

Initiated ICA/Japan training course on 'Strengthening Women's Agricultural Co-operatives in Rural Areas and Improvement of Farm Management and Rural Life' with the financial support of the Ministry of Agriculture, Forestry and Fisheries [MAFF], Government of Japan. The programme was conducted in collaboration of the JA-Zenchu and IDACA. A total of 40 women leaders from 10 countries were trained until 2006.

2002 Shil Kwan Lee [Korea] takes over as ICA Regional Director;

ICA Domus Trust purchases new premises at 9 Aradhana Enclave, New Delhi;

Second Co-operative Forum held at Cebu, Philippines;

Sixth Co-operative Ministers' Conference held at Kathmandu, Nepal.

2003 Second Asia-Pacific Research Conference held at Cebu, Philippines. February;

Asia-Pacific Co-operative Trade Forum held in Thailand. November;

Regional Conference on Co-operative Policy and Legislative Reforms held in Kuwait. December.

2004 Third Co-operative Forum held at Chiangmai in Thailand;

Seventh Co-operative Ministers' Conference held at New Delhi, India;

Co-operative Development Programme initiated in Vietnam, Cambodia and Laos with the collaboration of Agriterra of The Netherlands. The programme was completed in 2006.

- 2005** Implemented a Post-Tsunami Co-operative Reconstruction Project in India, Sri Lanka and Indonesia until 2007;

Co-operative-Government Dialogue held at Kuala Lumpur;

ICA-AP/NACF Symposium on “WTO Framework Agreement and Impact on Agricultural Co-operatives in Asia-Pacific”, Seoul. May.

- 2006** Poverty Reduction and the Role of Co-operatives Conference held in Vietnam;

Fourth Co-operative Forum held at Colombo, Sri Lanka;

International Co-operative Trade Fair and Symposium on “Ways and Means for Trade Networking Among Co-operatives” held in Iran;

The first ICA/Japan Training Course on Promotion of Sustainable Enterprises for Women was initiated with the funding support made available by the Ministry of Agriculture, Forestry and Fisheries [MAFF], Government of Japan. Until 2010 five [5] programmes have been conducted in which 60 participants were trained. The programme is conducted in collaboration with JA-Zenchu and IDACA. The programme is still continuing;

The first ICA/Japan Training Course for Capacity Building for Marketing was initiated with the funding support made available by the Ministry of Agriculture, Forestry and Fisheries [MAFF], Government of Japan. Until 2010, ten [10] programmes have been conducted in which 200 participants were trained. The programme is conducted in collaboration with JA-Zenchu and IDACA.

2007 Eighth Co-operative Ministers' Conference, Kuala Lumpur, Malaysia;

International Co-operative Trade Fair and Symposium on "Ways and Means for Trade Networking Among Co-operatives" held in Bali, Indonesia;

Initiated ICA/Japan Training Course on "Enhancement of Farmers' Income and Poverty Reduction through Co-operatives" with the financial support of the Ministry of Agriculture, Forestry and Fisheries [MAFF], Government of Japan. Until 2010, three courses were held in which 36 participants had participated from 10 countries. The programme is still continuing;

Memorandum of Understanding signed between ICA and Union of Consumer Co-operative Societies of Kuwait for co-operative development activities;

First Co-operative Forum for Enhancing Co-operative Work held in Dubai. June 12-13;

ICA-AP organises Global Youth Conference in Singapore. October 14-15.

- 2008** ICA's New Membership Formula adopted;
- Conferences on Co-operative Development held in Fiji and Indonesia;
- ICA Global Board meeting held in Vietnam;
- ICA Regional Assembly meeting held in Vietnam;
- Myanmar Post-Cyclone Affected Co-operative Reconstruction programme launched. Completed in 2009;
- Fifth Co-operative Forum held in Vietnam;
- ICA-AP Consultation with Government and Co-operatives of Maldives, September.
- 2009** The United Nations declares 2012 as the "International Year of Co-operatives";
- ICA Global Board meeting held in Tokyo;
- Conference on 'Enhanced Role of Co-operatives in Post-Economic Crisis' held in Bangkok, Thailand;
- Fact-Finding Mission to Kazakhstan and Mongolia on the Development of Co-operatives, June;
- ICA President, Mr Ivano Barberini signs a Memorandum of Understanding with the Government of Punjab, India, to assist in the setting up of an International Centre for Co-operative Development at Chandigarh;

ICA-AP participates in Co-operative Summit and Women Conference of the Americas-2009 held in Mexico;

First ICA-SNCF “Business Seminar for Co-operative Leaders” held in Singapore. October;

First meeting of elected Regional Board of ICA-AP held in Tokyo;

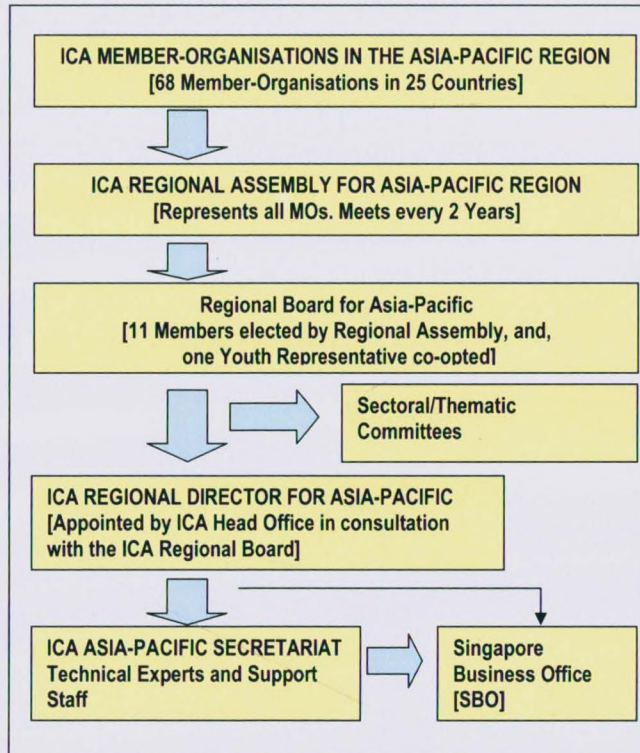
First meeting of the ICA-AP Research Committee held at IFFCO’s Fertiliser Marketing Development Institute [FMDI], Gurgaon, India;

3rd GCC Co-operative Societies’ Forum held at Riyadh, Saudi Arabia, May.

2009 Shil Kwan Lee retires;

2010 Dr Chan-Ho CHOI [Korea] takes over as ICA Regional Director;

ICA decides to hold ICA Expo-2010 at Bangalore in India in December.



Member-Countries of the ICA in Asia-Pacific Region

[within brackets are the number of Member-Organisations from the country]
25 Countries, 68 Member-Organisations

Australia [01], Bangladesh [01], China [03], Fiji [01], India [12], Indonesia [02], Iran [05], Israel [02], Japan [12], Kazakhstan [01], Korea, Republic of [07], Kuwait [01], Malaysia [03], Mongolia [01], Myanmar [01], Nepal [01], New Zealand [01], Pakistan [01], Philippines [02], Singapore [01], Sri Lanka [04], Tajikistan [01], Thailand [02], United Arab Emirate [01], Vietnam [01].

Prominent Office-bearers of ICA Asia-Pacific

ICA ADVISORY COUNCIL CHAIRMEN

Mrs Indira Gandhi [India] Honorary President. 1960-1964

Prof DG Karve [India]. 1962-1968

Mr VT Krishnamachari [India]. 1964-1966

Mr P Venkatappiah [India]. 1968-1970

Col Surin Cholpraserd [Thailand]. 1970-1972

Mr NA Kularajah [Malaysia]. 1973-1976

Mr J. Sassani [Iran]. 1976-1978

Mr Eddiwan [Indonesia]. 1978-1980

Mr CMB Bogollagama [Sri Lanka]. 1980-1982

Mr S. Iwamochi [Japan]. 1983-1984

Mr Chern Bamrungwong [Thailand]. 1984-1986

Mr R. Mathimugan [Malaysia]. 1986-1987

Mr Youn Koo Lee [Korea]. 1987-1988

Gen AS Lozada [Philippines]. 1989-1994

ICA REGIONAL ASSEMBLY CHAIRMEN

Mr B.S. Vishwanathan. [India]

Mr Yang Deshou. [China]

Royal Prof. Ungku A. Aziz. [Malaysia]

Mr Churll Hee Won. [Korea]

Mr Mu Li. [China]

Mr Li Chunsheng. [China]

ICA-GLOBAL VICE-PRESIDENTS FROM THE REGION

Mr Mitsugu Horiuchi. [Japan]

Mr Yang Deshou. [China]

Mr Mu Li. [China]

Mr Li Chun Sheng. [China]

ICA REGIONAL DIRECTORS

U Nyi Nyi [Myanmar]. 1960-1961

Dr SK Saxena [India]. 1961-1968

Mr PE Weeraman [Sri Lanka]. 1968-1977

Mr RB Rajaguru [Sri Lanka]. 1977-1986

Mr GK Sharma [India]. 1986-1996

Drs Roby Tulus [Indonesia]. 1996-2001

Mr Shil Kwan Lee [Republic of Korea]. 2002-2009

Dr Chan-Ho, Choi [Republic of Korea]. 2010-

DIRECTORS OF ICA EDUCATION CENTRE

Mr Bertil Mathsson [Sweden]. 1960-1964

Dr Marian Radetzki [Sweden]. 1963-1966

Mr Alf Carlsson [Sweden]. 1966-1968

Mr JM Rana [India]. 1968-1983

ICA CO-OPERATIVE IDENTITY STATEMENT [ICIS]

[As adopted by the International Co-operative Congress held at Manchester in 1995]

[A] DEFINITION OF A CO-OPERATIVE

A co-operative is an autonomous association of persons united voluntarily to meet their common economic, social and cultural needs and aspirations through a jointly-owned and democratically-controlled enterprise.

[B] BASIC VALUES

Co-operatives are based on the values of self-help, self-responsibility, democracy, equality, equity and solidarity. In the tradition of their founders, co-operative members believe in the ethical values of honesty, openness, social responsibility and caring for others.

[C] THE PRINCIPLES OF COOPERATION

The Principles of Cooperation are guidelines by which co-operatives put their values into practice.

First Principle: Voluntary and Open Membership: Co-operatives are voluntary organisations, open to all persons able to use their services and willing to accept the responsibilities of membership, without gender, social, racial, political or religious discrimination.

Second Principle: Democratic Member Control: Co-operatives are democratic organisations controlled by their members, who actively participate in setting their policies and making decisions. Men and women, serving as elected representatives, are accountable to the membership. In primary co-operatives, members have equal voting rights [one member one vote], and co-operatives at other levels are also organised in a democratic manner.

Third Principle: Member Economic Participation: Members contribute equitably to, and democratically control, the capital of their co-operative. At least part of that capital is usually the common property of the co-operative. Members usually receive limited compensation, if any, on capital subscribed as a condition of membership. Members allocate surpluses for any or all of the following purposes: developing their co-operative, possibly by setting up reserves, part of which at least would be indivisible; benefiting members in proportion to their transactions with the co-operative; and supporting other activities approved by the membership.

Fourth Principle: Autonomy and Independence: Co-operatives are autonomous, self-help organisations controlled by their members. If they enter into agreements with other organisations, including governments, or raise capital from external sources, they do so on terms that ensure democratic control by their members and maintain their co-operative autonomy.

Fifth Principle: Education, Training and Information: Co-operative provide education and training for their members, elected representatives, managers, and employees, so that they can contribute effectively to the development of their co-operatives. They inform the general public – particularly young people and opinion leaders – about the nature and benefits of cooperation.

Sixth Principle: Cooperation among Co-operatives: Co-operatives serve their members most effectively and strengthen the Co-operative Movement by working together through local, national, regional and international structures.

Seventh Principle: Concern for the Community: Co-operatives work for development of their communities through policies approved by their members.

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