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AND THE PACIFIC
REPORT ON ACTIVITIES 1992

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**ICA
Office-Bearers
and ROAP
Technical Officers**



*Lars Marcus
President, ICA*



*Bruce Thordason
Director, ICA*



*Gen. A. S. Lozada
Chairman, ICA Regional
Council*



*G. K. Sharma
Regional Director, ICA ROAP*



Karl J. Fogelstrom



Daman Prakash



M. V. Madane



Pradit Machima



W. U. Herath



Guo Yong Kang

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ICA IN ASIA AND THE PACIFIC

REPORT ON ACTIVITIES 1992

CONTENTS

Foreword	02
ICA Office-bearers and ROAP Technical Officers	02
ICA and its Membership	03
International Cooperative Alliance	04
30th Congress of the ICA	06
ICA Regional Council and its Specialised Committees	07
Report on ICA ROAP Activities	11
ICA Cooperative Publications issued during 1992	35
ICA Member-Organisations in the Asia-Pacific Region	36

Our Cover : Honourable Ranasinghe Premadasa, President of the Republic of Sri Lanka participated in a cooperative gathering attended by over 40,000 cooperative employees and workers in Colombo on 10th of May 1992. (l to r) Mr. Ravindra Samaraweera, Minister of State for Food and Cooperatives; Mr. Weerasinghe Mallimaratchi, Minister for Food and Cooperatives; Hon'ble President Premadasa; Mrs. Hema Premadasa; Mr. G.K. Sharma, ICA Regional Director for Asia and the Pacific; and Mr. PPGN Leelarathne, Secretary in the Ministry of Food and Cooperatives.

International Cooperative Alliance

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Foreword

This report is a brief summary of the main activities carried out by the ICA Regional Office for Asia and Pacific during the year 1992.

The year 1992 presented a variety of interesting events in the history of the Regional Office and the world Cooperative Movement. The 2nd Cooperative Ministers' Conference was held in Jakarta in February 1992 which not only reviewed the trends in cooperative development but also provided guidelines for movements and governments to align the cooperative policies and programmes to serve the interests of grass-roots members. The 30th Congress of the International Cooperative Alliance was held for the first time in the

history of the ICA in Asia. The Congress took up for an intensive discussion pertinent questions e.g., Basic Values, Cooperatives and Environment, and the restructuring of the organisation to make it more responsive to the needs of member-movements.

In view of the changes, political and economic, the ICA geographical coverage also underwent some realignment e.g., in the context of ICA ROAP additional countries have been tagged on to this office, thus enlarging its area of operation. The funding situation of the Regional Office did not present any problem during the year although the squeeze on resources has been felt due to currency fluctuations in Europe and Asia.

On the whole, the Regional Office continued to service the member-organisations effectively and the technical support provided by the office continued to be of a high professional standard. A variety of publications have been issued.

I have every reason to feel satisfied with the professional work done by my technical officers and the counterpart support extended by the ICA member-organisations.

G.K. Sharma

ICA Regional Director
for Asia and the Pacific

Bonow House, New Delhi
31st December 1992

ICA Office-Bearers and ROAP Technical Officers

ICA Headquarters, Geneva

President	Lars Marcus (Sweden)
Vice-Presidents	- Raija Itkonen (Finland)
	- Mitsugu Horiuchi (Japan)
Executive Director	Bruce Thordarson (Canada)

ICA Regional Office for Asia and the Pacific

Chairman of ICA Regional Council	General A.S. Lozada (Philippines)
Regional Director for Asia-Pacific	G.K. Sharma (India)
Senior Development Advisor	Karl J. Fogelstrom (Finland)
Development Planning and Coordination Advisor	Daman Prakash (India)
Consumer Cooperative Development Advisor	Pradit Machima (Thailand)
Human Resource Development Advisor	W.U. Herath (Sri Lanka)
Agricultural Cooperative Development Advisor	Guo Yong Kang (China)
ICA-Japan Agri. Management Trg. Project Director	M.V. Madane (India)
Cooptrade Advisor	G.K. Sharma (India)

ICA and its Membership

	ICA Headquarters	Regional Office for Asia and the Pacific
Established	18th August 1895 in London, England.	14th November 1960 in New Delhi, India
Hqs. shifted to Geneva	1980	
Membership	194 national coop organisations from 82 countries & 9 international organisations.	53 national cooperative organisations from 18 countries.
Individual Membership	662 million	406 million (61%)

ICA Member-Organisations and Cooperative Membership Coverage in the Asian and Pacific Region 1992

Sr. No.	Member-Country	Number of ICA Member-Organisations				Individual Membership (million)
01.	Afghanistan	1	...	0.24
02.	Australia	1	...	2.70
03.	Bangladesh	1	...	6.86
04.	China	1	...	150.00
05.	Fiji	1	...	0.02
06.	India	11	...	142.86
07.	Indonesia	1	...	1.92
08.	Iran	2	...	8.56
09.	Japan	11	...	45.50
10.	Korea (DPRK)	1	...	1.51
11.	Korea (ROK)	4	...	2.17
12.	Malaysia	5	...	2.42
13.	Pakistan	3	...	3.31
14.	Philippines	3	...	9.74
15.	Singapore	1	...	0.53
16.	Sri Lanka	4	...	3.47
17.	Thailand	1	...	4.00
18.	Vietnam	1	...	20.00
	Total	53	...	405.81



International Cooperative Alliance

The International Cooperative Alliance is one of the oldest of non-governmental international organisations. It is a world-wide Confederation of cooperative organisations of all types. Founded by the International Cooperative Congress held in London on 18th August 1895, it now has affiliates in 79 countries, serving over 670 million members of the primary level. There are 191 national and 8 international level cooperative organisations from all over the world in the membership of the Alliance. It is the only international organisation entirely and exclusively dedicated to the promotion of Cooperation in all parts of the world.

The ICA enjoys the right of participation in meetings and development work of the United Nations Specialised Agencies such as the ILO, FAO and UNESCO and holds Consultative Status of Category-1 in the United Nations Economic and Social Council (UN/ECOSOC).

Besides the head office of the ICA, which is in Geneva, there are four regional offices viz., (i) the Regional Office for Asia and the Pacific in New Delhi (established in 1960); (ii) the Regional Office for East, Central and Southern Africa at Moshi, Tanzania (established in 1968); the Regional Office for West Africa at Abidjan, Ivory Coast (established in 1979); and (iv) the Regional Office for Central America and Caribbean at San Jose, Costa Rica (established in 1990).

The ICA Regional Office in Moshi covers 9 countries and the Office in Abidjan 17 countries. The Regional Office for Asia and the Pacific covers 19 countries and 68% of the world cooperative population.

ICA Aims and Objectives

According to Article 3 of the Rules and Standing Orders of the ICA, its objects are as under:

- (a) to be the universal representative of cooperative organisations of all types which, in practice, observe the Cooperative Principles, as set out in Article 8 of the Rules and Standing Orders;
- (b) to propagate Cooperative Principles and methods throughout the world;
- (c) to promote Cooperation in all countries;
- (d) to safeguard the interests of the Cooperative Movement in all its forms;

- (e) to maintain friendly relations between its affiliated organisations;
- (f) to promote economic relations between the cooperative organisations of all types, nationally and internationally;
- (g) to assist the promotion of the economic and social progress of the people of all countries; and
- (h) to work for the establishment of lasting peace & security.

Finances

The ICA finances are derived from member subscriptions, its own funds and assistance from donors for various technical activities carried out by the ICA.

ICA in Asia-Pacific

The ICA Regional Office for Asia and the Pacific (ICA ROAP), New Delhi, was formally inaugurated by the then Prime Minister of India, Pandit Jawaharlal Nehru, on 14th November 1960.

53 national level organisations from 18 countries, representing nearly 460 million individual cooperators are in the membership of the ICA from the Asia-Pacific Region. These countries are: Afghanistan, Australia, Bangladesh, China, Fiji, India, Indonesia, Iran, Japan, Democratic People's Republic of Korea, Republic of Korea, Malaysia, Pakistan, Philippines, Singapore, Sri Lanka, Thailand, and Vietnam.

Activities of ICA ROAP

The ICA Regional Office for Asia and the Pacific is established under Article 33 of the ICA Rules headed by the Regional Director acting on the authority of the Executive Director of the ICA. The responsibilities are:

- (a) coordination of cooperative development efforts within the region, and promotion of exchanges and experiences;
- (b) project identification, formulation, preparation and evaluation;
- (c) promotion of the establishment and development of national cooperative apex organisations, based on local cooperatives; and
- (d) organisation of seminars and conferences on specific subjects including support for programmes aiming at the involvement of women & youth in cooperative activities.

ICA Regional Council

To assist and advise the Regional Director, there is a Regional Council consisting of two regional councillors from each member-country. Under Article 34, the Regional Council is responsible for:

- (a) formulating the overall policy concerning the activities of the Regional Office;
- (b) reviewing the results of the activities of the Regional Office;
- (c) serving as a permanent contact organ between the national Cooperative Movements in the region and the Regional Office.

So far 34 meetings of the ICA Regional Council have been held in various countries of the Region.

Specialised Committees

Under the umbrella of the ICA Regional Council there are regional specialised Committees consisting of professionals from member-organisations to guide and support the ROAP and its development activities. At present there are six such Committees. These are :

- (a) ICA Committee on Agriculture
- (b) ICA Committee on Consumer Cooperation
- (c) ICA Committee on Human Resource Development
- (d) ICA Committee on Trade and Industry
- (e) ICA Committee on Fisheries
- (f) ICA Committee on Cooperative Finance

Development Activities

In addition to normal activities as carried out under the objectives of the ICA, the Regional Office promotes and supports cooperative development in Asia and the Pacific. The ICA ROAP plays a catalyst and coordinating role. It also operates, with the assistance of donor agencies, the following specific projects for contributing to cooperative development:

- (a) Development Planning and Coordination Project
- (b) Agricultural Cooperative Development Project
- (c) Consumer Cooperative Development Project
- (d) Human Resource Development Project
- (e) Coop Trade Project
- (f) ICA-Japan Agricultural Management Training Project

Each project has well-defined objectives and activities. These technical projects are implemented with the financial support from SCC/SIDA (Sweden), CUAC/JCCU/Government of Japan, CCA/CIDA (Canada) and other member-organisations.

In its development work the ICA ROAP strives to achieve the following objectives:

- i. The establishment and growth of independent, democratic and economically viable cooperative organisa-

tions in which men and women participate on equal terms;

- ii. Strengthening of collaboration between cooperative organisations;
- iii. Influencing public opinion, governments, international authorities and international organisations on matters pertaining to development of cooperative organisations;
- iv. Enhancement and encouragement of the involvement of the weaker sections of the society as also women and youth in the activities of cooperatives; and
- v. Promoting awareness among the cooperative organisations of the importance of an environmentally sustainable cooperative development.

Library and Documentation Services

The Regional Office has a well-equipped Library having about 18,000 books on cooperatives and allied subjects. During the year, 500 new titles were added. It receives 200 journals. To facilitate dissemination of information process, the Library has introduced computerisation. Over 1,500 books have already been computerised and bibliographical listings are issued to member-organisations on a regular basis. The ICA Library is recognised by the University Grants Commission of India and the Indian Council of Social Science Research (ICSSR) for cooperative research. At present 45 Ph.D students are making use of the Library.

The Library also supports the member-organisations by providing technical assistance and consultancy services. It also issues the quarterly Asia-Pacific Coop News. Because of its intensive involvement in cooperative development, the ICA ROAP has become world's largest publisher of cooperative literature. Information on cooperative publications can be obtained from ICA DOMUS TRUST located at the ICA ROAP New Delhi.

Concessions Granted by Government of India

The foreign experts attached to the ICA ROAP continued to enjoy income tax and import-duty concessions from the Government of India. We express our sincere thanks and appreciation to our host Government for the encouragement and continuing support provided.

Support by Host Movement

The ICA ROAP continued to receive full cooperation and support in its activities from its host movement in India which is coordinated by the National Cooperative Union of India (NCUI). The NCUI is the national apex organisation of the Indian Cooperative Movement.



30th Congress of the ICA - First-time ever held in Asia



For the first time in the history of the International Cooperative Alliance, the 30th Congress of the ICA was held in Asia in Tokyo, 27-30 October 1992. The Tokyo Congress was hosted by ICA's ten member-organisations in Japan viz., JA-ZENCHU, Central Union of Agricultural Cooperatives; JCCU, Japanese Consumers' Cooperative Union; ZEN-NOH, National Federation of Agricultural Cooperative Associations; ZENKYOREN, National Mutual Insurance Federation of Agricultural Cooperatives; Norinchukin Bank, Central Cooperative Bank for Agriculture, Forestry and Fisheries; Ie-No-Hikari, National Publishing Federation for Agricultural Cooperatives; SHIMBUNREN, National Press and Information Federation of Agricultural Cooperatives; ZENGYOREN, National Federation of Fisheries Cooperative Associations; ZENMORI-REN, National Federation of Forest Owners Cooperative Association; and ZENROSAI, National Federation of Workers and Consumers Insurance Cooperatives.

The Congress was declared open by His Excellency Kiichi Miyazawa, Prime Minister of Japan at the Kieo Plaza Hotel in Shinjuku, Tokyo in the presence of the President of the ICA, Mr. Lars Marcus and over 1,500 delegates and observers from all over the world.

The main topics discussed by the Congress included, among others, Cooperative Values in a Changing World, Environment and Sustainable Development, internal restructuring of the ICA and taking note of the working of ICA specialised organisations and the ICA secretariat. On the question of revised structure of the ICA, the Congress approved the following rules for implementation with effect from January 1993 :

- amalgamation of the functions of Congress and Central Committee into a new governing body, the ICA General Assembly. Maximum representation per country will be 20 delegates;
- creation of four new Regional Assemblies - for Asia-Pacific; Africa; the Americas; and Europe - which will meet on alternate years from the General Assembly;
- provision for the regional nomination of Vice-Presidents in order to ensure effective regional representation on the ICA Board (the current Executive Committee);
- clarification of the relationship between ICA and the Specialised (sectoral) Organisations, which shall all self-finance their own activities in the future; and
- gradual increase in the maximum and minimum membership subscription fees.

The benefits of a regionalised approach have also been

recognised by the majority of ICA's Specialised Organisations, most of which are also developing regional committees, often in association with ICA's regional offices. This combining of forces can be expected to increase, and produce good results, in future years.

Implementation of the new ICA structure will require close consultation with ICA members in all regions. ICA plans to hold consultation meetings in its four regions between December 1992 and June 1993 in preparation for the holding of the first General Assembly in the second half of 1993. The new Regional Assemblies themselves will meet in 1994.

The direct result of the revision of the structure will be the reallocation of countries for the four regional offices. In the case of the ICA ROAP, the following additional countries will be covered :

- | | |
|--------------|--|
| - Iraq | General Cooperative Union. |
| - Israel | HEVRAT HA'OVDIM (General Coop Association of Labour in Israel Limited). |
| - Jordan | Jordan Cooperative Organisation |
| - Kazakhstan | Union of Consumer Societies. |
| - Kuwait | Union of Agricultural Products Cooperative Societies. |
| | Union of Consumer Coop Societies. |
| - Mongolia | Central Union of Mongolian Consumers Cooperatives. |
| - Turkey | Central Union of Turkish Agricultural Credit Cooperatives. |
| | Kent-Koop (Union of Housing Cooperatives in Batikent). |
| | Pankobirlik (Union of Sugar Beet Growers Production Cooperatives). |
| | Turk Kooperatifcilik Kurumu (Turkish Cooperative Association). |
| | Yol-Coop (Union of Turkish Cooperative Societies of the Road Construction and Building Workers). |
| - Uzbekistan | Uzbek Republican Union of Consumer Societies. |

In general, the ICA's workplan for the coming years will be focussed on the five priorities identified in last year's Structure Committee report :

- promoting and defending values shared by ICA members;
- stimulating interchange of ideas and collaboration;
- spreading information about the cooperative system;
- acting as a catalyst for cooperative development; and
- speaking on behalf of its members with international organisations and governmental authorities.

ICA Regional Council and its Specialised Committees

ICA Regional Council

34th Meeting of the ICA Regional Council Jakarta, Indonesia, 17th February 1992

The 34th Meeting of the ICA Regional Council for Asia and the Pacific was held at Jakarta, Indonesia, on 17th February 1992, under the Chairmanship of General A.S. Lozada, Chairman of the Regional Council. The meeting was attended by Council members from Australia, Bangladesh, China, Fiji, India, Indonesia, Iran, Japan, Republic of Korea, Pakistan, the Philippines, Singapore, Sri Lanka, Thailand and Vietnam. Representative of the Mauritius Cooperative Movement was present as Observer. M/s. Lars Marcus, Bruce Thordarson, and Jan-Erik Imbsen represented the ICA headquarters. Mr. Vincent M. Lubasi, Regional Director, ICA ROECSA, Moshi, also attended the meeting. Mr. Shiro Futagami, Managing Director of the Institute for the Development of Agricultural Cooperation (IDACA) and Mr. Yves Regis, Chairman of the CICOPA also attended the meeting as special invitees.

Prof. Edi-Sri Swasono, Chairman and President of the Indonesian Cooperative Council (Dekopin), welcomed the Regional Councillors and other guests to the meeting. The meeting was addressed by General A.S. Lozada, Chairman, ICA Regional Council; Mr. Lars Marcus, President, ICA; and Mr. Bruce Thordarson, Executive Director of the ICA-Geneva.

The Council meeting was held in Jakarta at the invitation of the Indonesian Cooperative Council (Dekopin).

The Secretary, Mr. G.K. Sharma, reported to the meeting about the non-attending members as well as about the observers present at the meeting.

The Council reviewed the activities of the ICA Regional Office and took note of the projected programmes and activities. The Council was also informed of the preparations for the Cooperative Ministers' Conference starting in Jakarta on 18th February 1992.

The Regional Council which also serves as a Board of Advisors for the IDACA (Institute for the Development of Agricultural Cooperation in Asia, Tokyo) also took note of the activities carried out and the activities proposed to be carried out in the next year.

It was decided to hold the next meeting (35th meeting) of the ICA Regional Council in Beijing (China) in April 1993 in conjunction with the proposed Regional Consultation.

The Regional Council is the highest body in the region to advise and give direction to the Regional Director and the Regional Office in formulating the overall policy concerning the activities of the Regional Office; reviewing the results of the activities of the Regional Office and serving as a permanent contact organ between the national Cooperative Movements in the region and the Regional Office. The Council meets annually. So far 34 meetings of the Regional Council were held, as per details given below :

Dates and Venue of ICA Regional Council Meetings held 1961 - 1992

Mtg. No.	V e n u e	D a t e s
1st	New Delhi, India	20-22 October 1961
2nd	Tokyo, Japan	13-14 April 1962
3rd	New Delhi, India	01-02 May 1963
4th	Tokyo, Japan	17-18 April 1964
5th	Newra Eliya, Sri Lanka	18-19 Nov. 1964
6th	New Delhi, India	25-26 Nov. 1965
7th	Manila, Philippines	24-25 October 1966
8th	Tokyo, Japan	02-03 Nov. 1967
9th	Kuala Lumpur, Malaysia	13-14 Nov. 1968
10th	Tehran, Iran	01-02 March 1969
11th	Seoul, Rep. of Korea	08-09 May 1970
12th	New Delhi, India	17-18 February 1971
13th	Melbourne, Australia	08-09 Nov. 1971
14th	Chiangmai, Thailand	19-20 Nov. 1972
15th	Tokyo, Japan	30 October 1973
16th	Colombo, Sri Lanka	01-02 Nov. 1974
17th	Manila, Philippines	07 December 1975
18th	Tehran, Iran	07-08 Nov. 1976
19th	Bali, Indonesia	09-10 Dec. 1977
20th	Bangkok, Thailand	06-07 Dec. 1978
21st	Petaling Jaya, Malaysia	22-23 Nov. 1979
22nd	Colombo, Sri Lanka	15-16 Nov. 1980
23rd	Seoul, Rep. of Korea	29-30 October 1981
24th	Manila, Philippines	11-12 Nov. 1982
25th	Tokyo, Japan	02-05 Nov. 1983
26th	Bangkok, Thailand	08 November 1984
27th	New Delhi, India	21-22 August 1985
28th	Tokyo, Japan	08 September 1986
29th	New Delhi, India	08-09 Sept. 1987

30th	Singapore	02-03 June 1988
31st	Seoul, Rep.of Korea	15-16 May 1989
32nd	Sydney, Australia	07-08 February 1990
33rd	Chiangmai, Thailand	11-12 June 1991
34th	Jakarta, Indonesia	15 February 1992

Regional Specialised Committees

The Regional Council is empowered to constitute Specialised Committees as may be desirable for the functioning of the Council. These committees have their own constitutions duly approved by the Regional Council. A statement of meetings of various Specialised Committees held from 1988 onwards is given below:

1. Trade & Industry	Kuala Lumpur	10-13 April '88
2. Education	Bangkok, Thailand	27-29 May 1988
3. Consumer	Chiangmai, Thailand	30-31 May '88
4. Trade & Industry	Chiangmai, Thailand	21-23 Oct. 1988
5. Fisheries	New Delhi, India	25-26 Nov. '88
6. Consumer	Kuala Lumpur	10th Dec. 1988
7. Consumer	Yokohama, Japan	11th May 1989
8. Agriculture	Seoul, Rep.of Korea	17th May 1989
9. Coop Finance	Seoul, Rep.of Korea	18th May 1989
10. Human Resources Development.	Los Banos, Philippines	9th June 1989
11. Consumer	New Delhi, India	3rd Oct. 1989
12. Human Resources Development	Singapore	6th April 1990
13. Consumer	Manila, Philippines	17th May 1990
14. Agriculture	Dhaka, Bangladesh	13-14 Nov. '90
15. Consumer & Trade	Jakarta, Indonesia	21-24 Nov. '90
16. Trade & Industry	Jakarta, Indonesia	21-24 Nov. '90
17. Consumer	Singapore	29 May 1991
18. Human Resources Development	Luala Lumpur, Malaysia	19 July 1991
19. Consumer	Kobe, Japan	7-8 Nov. 1991
20. Trade & Industry	Kobe, Japan	7-8 Nov. 1991
21. Agriculture	Rayong, Thailand	4-5 Nov. 1991
22. Fisheries	Jakarta, Indonesia	22 Feb. 1992
23. Coop Finance	Jakarta, Indonesia	22 Feb. 1992
24. Consumer	Kuala Lumpur	6 May 1992
25. Trade & Industry	Hochiminh City	8-9 Sept. 1992
26. Human Res.Dev.	Pune, India	16 Sept. 1992
27. Agriculture	Tokyo, Japan	21 Oct. 1992
28. Fisheries	Tokyo, Japan	22 Oct. 1992
29. Consumer	Tokyo, Japan	22 Oct. 1992



Mr. Isao Takamura, President of Japanese Consumers' Cooperative Union.

"Many visitors ask me what has enabled the Nada Kobe Coop to grow into such a large thriving organisation over this long period of time? In putting together an answer three underlying principles become clear: (1) Immutable Spirit, (2) Progressive Management, and (3) Respect for Human Dignity. I have always tried to transform these into a responsibility as a cooperative leader:

- * *to encourage the understanding of the philosophy of Cooperation;*
- * *to develop the basic character of Cooperation as associations of persons;*
- * *to engage persons in the Cooperative Movement, who have the capacity and the will to carry out the basic ideas into economically efficient applications in the contemporary society; and*
- * *to combine the competence of elected laymen and of the professional skills of our board in decisions and in our daily activities".*

I. Takamura, President of Nada Kobe and JCCU (interview, 1990)

Activities of the Specialised Committees

ICA Committee on Agriculture

The 26th Meeting of ICA Committee on Agriculture for Asia and the Pacific was held at the Institute for the Development of Agricultural Cooperation in Asia (IDACA), Japan, on 21st October 1992. 17 members from 10 countries, e.g. Australia, Bangladesh, China, India, Japan, Republic of Korea, Philippines, Sri Lanka, Thailand, and Vietnam attended the meeting. A number of invitees representing various cooperative organisations from Japan also attended the meeting. The meeting was inaugurated by Mr. Sadayuki Tamoto, Managing Director of JA-ZENCHU. The inaugural function was also addressed by Mr. G.K. Sharma, ICA Regional Director, Mr. Won Ho Suh, Chairman of the Committee. An important agenda on coop-to-coop trade was discussed at the meeting. Mr. Y. Tamura, Secretary-General, National Federation of Agricultural Cooperative Associations of Japan (ZEN-NOH) and Mr. S. Kuwazawa, Director-General Manager of Planning Department, UNICOOPJAPAN, presented papers on coop-to-coop trade. The Committee recommended that coop trade should be given high priority in Agricultural Cooperative Development Project and ICA ROAP would coordinate information exchange, coop trade and commercial collaboration among the member organisations. The Committee decided to hold its next meeting in Vietnam in 1993 at the invitation of the Central Council of Supply and Marketing Cooperatives of Vietnam.

All the members of the Committee were also invited to attend the ICA Tokyo Congress and ICA Agricultural Committee Meeting. JA-ZENCHU contributed considerable funds to cover travel and local costs for 13 members during the ICA Congress in Tokyo.

ICA Committee on Consumer Cooperation

Two meetings of the ICA Committee on Consumer Cooperation were held last year. One was in Kuala Lumpur, Malaysia on 6 May 1992. Ten members and 4 observers from 7 countries, namely, Bangladesh, India, Japan, Sri Lanka, Singapore, Malaysia and Thailand, attended the meeting. The other was a joint meeting of the ICA Consumer Committee (Main) and ICA Committee on Consumer Cooperation for Asia and the Pacific, which was held in Tokyo on 22nd October 1992 on the eve of XXX ICA Congress. In addition to this, ICA Committee on Consumer Cooperation for Asia and the Pacific met separately at 4 pm. on the same day, which was attended by about 42 persons - members and observers - from 16 countries. In the meeting, interalia, the draft of Consumer Cooperative development Project for 1993-94 was adopted.

The meeting in Tokyo was held at the invitation of the Japanese Consumers Cooperative Union (JCCU).



26th Meeting of the ICA Committee on Agriculture for Asia and the Pacific. Committee Members at the IDACA premises.



Mr. Masao Ohya, Chairman, ICA Committee on Consumer Cooperation for Asia and the Pacific addressing the meeting in Kuala Lumpur.



Mr. K.C. Srivastava, Vice Chairman of HRD Committee and Director of VMNICM welcoming the members.

ICA HRD Committee

One meeting of the committee was held during the year as stipulated by the Constitution. The meeting was held at the Vaikunth Mehta Institute of Cooperative Management, Pune, India from 16-18 September, 1992. 11 members from Bangladesh, India, Malaysia, Philippines, Sri Lanka and Thailand attended.

Some of the major discussions were :

- Operating a network of HRD institutions in the Region,
- Introduce Human Resource Planning in co-operatives,
- Introduce Personnel Policies in Co-operatives in the Region,
- Review the member participation methodology and improve upon it,
- Continue to publish the 'COOP DIALOGUE'.

A two-day study tour was undertaken in Maharashtra Co-operatives after the meeting.

Mr.K.C. Srivastava, Director of VAMNICOM and Vice Chairman of the Committee hosted the meeting.

CTI Meeting

The Committee on Trade and Industries (CTI) meeting was held in Ho Chi Minh City, Vietnam on 9th and 10th September 1992 on the invitation of the Central Council of Supply and Marketing Cooperatives, Vietnam and ICA. The local host was Saigon Union of Trading Cooperatives. The meeting was attended by 11 members from Australia, China, Japan, Singapore, Thailand and Vietnam. Two special invitees each from SCC and SLR, Sweden also attended the meeting. The meeting generated bilateral trade agreements between Vietnam and other participating countries.

ICA Committee on Fisheries

The 17th Meeting of the ICA Committee on Fisheries for Asia and the Pacific was held at Hotel Atlet Century Park, Jakarta (Indonesia) on 22nd February 1992. The meeting was presided over by Mr. Eddiwan, Vice Chairman of Dewan Koperasi Indonesia, as there was no Chairman. Seven members from five countries attended the meeting.

Mr. Subash Chandra, Member for India and Mr. Anan Chamnankit, Member for Thailand, were unanimously elected Chairman and Vice-Chairman of the ICA Committee on Fisheries for Asia and the Pacific respectively.

The National Federation of Fisheries Cooperative Association of Japan (Zengyoren) had agreed to host the next meeting of the Fisheries Committee in Tokyo in October 1992 in conjunction with the XXX ICA Congress. The meeting accepted the invitation.

The 18th meeting of the ICA Committee on Fisheries for Asia and the Pacific was held at the office of the ZENGYOREN in Tokyo on 22nd October and continued at the Keio Plaza

Hotel on 23rd October 1992. The meeting was presided over by Mr. S. Chandra, Chairman of the Committee and Managing Director of FISHCOPFED, India. Six member organisations were represented at the meeting.

The meeting passed a resolution to invite to the Committee Meeting ex-Chairmen of the Committee as ex-officio members.

ICA Committee on Coop Finance

The 3rd Meeting of the ICA Committee on Cooperative Finance for Asia and the Pacific was held at Jakarta, Indonesia, on 22nd February 1992 under the Chairmanship of Mr. M.M. Vyas. Five members from Australia, Bangladesh, and India attended the meeting.

The Committee discussed at length the proposed Constitution which was circulated at the meeting and approved it with some amendments.



Mr. Ray Everingham, Chairman of CTI delivering the key-note address.



Mr. J. Saito, Chairman of ICA Fisheries Committee releasing the ICA Fisheries Bulletin. Right is Mr. S. Chandra, Chairman of ICA Committee on Fisheries for Asia and the Pacific.

Report on ICA ROAP Activities

DEVELOPMENT PLANNING AND COORDINATION PROJECT

General

The Development Planning and Coordination Project (DPCP) is charged with the responsibility to coordinate the various ROAP development projects. The technical staff consists of a Senior Development Advisor and a Development Planning and Coordination Advisor (upto 30th June 1992). The DPCP has four major activities :

1. Planning, Coordination and Evaluation
2. Research
3. Cooperative Policies and Development Issues
4. Information Resource Services.

The objectives and priorities of the DPCP are laid down in the 1991-92 to 1993-94 Development Plan. The Work Plan and Budget for 1993-94 was discussed and approved in the ICA ROAP Annual Planning Meeting held at Tokyo on 31st October 1992. The donor organisations participated in the meeting were SCC, CCA, JCCU, AAC, SDID and NACF. The Head Office was represented by the Director, Deputy Director and HRD Manager. The plans and budgets are primarily based upon the expressed needs of the member-organisations. The member-organisations contributions towards the various ICA ROAP programmes now constitute more than one-third of the total budget and more than two-thirds of the budget is financed from within the Region.

Planning, Coordination and Evaluation

The SDA participated in an international workshop on Rural Poverty Alleviation held in Malaysia in January 1992.

The SDA visited Nepal and Bangladesh in March 1992 to discuss coop legislation, government-cooperative movement relations and other issues pertaining to cooperative development.

The SDA participated as a resource person in a regional seminar on Cooperative Industries and Agro-Processing in Jiansu Province in China in June 1992. The seminar was yet another good example of cooperative experience-sharing among cooperative organisations in the Asia-Pacific region initiated and organised by the ICA ROAP.

The SDA visited Vietnam from 4-18 July in connection with ICA/SCC/CCA/SDID Joint Mission.

The SDA attended the SCC Evaluation Seminar held at Bangkok from 27-30 September 1992.

The SDA participated in the Regional Council Meeting and ROAP Finance Committee Meeting held in Jakarta in February 1992; Agricultural Committee Meeting, Fisheries Committee Meeting and ICA Congress held in Tokyo in October 1992.

The SDA participated as a resource person in the Symposium on Management of Rural Cooperatives held at Institute of Rural Management at Anand (IRMA) from 7-9 December.

The SDA also visited the SCC/NCC Project in Sri Lanka from 11-16 December 1992.

Research

Environment

In accordance with the agreement reached between the ICA ROAP and the CCA and with the financial support from the CCA, an in-depth regional study on the subject was carried out covering India, Indonesia, Japan, Philippines and Thailand with a view to document and study the environmental problems faced by cooperatives and their possible solutions. The study was carried out with the help of national consultants who produced their comprehensive national situation papers based on a centrally-developed questionnaire and on-site observations, interviews and making use of the available documents. The national situation papers were thoroughly discussed and analyzed at a regional workshop held at Jakarta during 13-20 April 1992 attended by 15 participants. Based on the discussions held at the workshop, the regional



Mr. Bustanil Arifin, Minister for Cooperatives, Indonesia, inaugurating the Environment Workshop.

consultant and the DPCA developed a comprehensive study report. The study report contains a summary of all the national papers, a gist of the discussions held at Jakarta workshop and a set of recommendations for national follow-up. The report was published in July 1992.

The study report has been sent to all participating countries and ICA member-organisations for their information and follow-up. The ICA ROAP has suggested that national level workshops be organised in order to develop national plans of action.

The DPCA undertook the following assignments: (a) Reprinting of the awareness material - A PLACE TO LIVE - during the period in view of its demand from cooperative institutions and other sectors; (b) Participated, as a special invitee, in the International Environment Workshop organised by the ICA Consumer Committee-Inter-Coop-JCCU in Japan during 22-28 May 1992 and presented an overview paper on the subject "Environment and Sustainable Cooperative Development"; and (c) Worked as an international panelist at the Earth Festival organised by the JCCU in Tokyo on 24th May and presented a paper on the subject at the Environment Symposium.

The DPCA also presented the theme paper on "Cooperatives and Environment" at the ICA World Congress in Tokyo in October 1992.

Cooperative Policies and Development Issues

2nd ICA Asia-Pacific Conference of Cooperative Ministers

The second Conference of Ministers Responsible for Cooperative Development on "Cooperative-Government Collaborative Strategies for the Development of Cooperatives" was held in Jakarta (Indonesia) from 18th to 21st February 1992. 17 ministers responsible for cooperative development representing Afghanistan, Brunei, China, Egypt, Fiji, Ghana, India, Indonesia, Iran, Japan, Malaysia, Mauritius, Nepal, Pakistan, Philippines, Sri Lanka and Tonga participated in the Conference for its entire duration. In all 164 delegates from Afghanistan, Australia, Bangladesh, Brunei, China, Egypt, Fiji, Ghana, India, Indonesia, Iran, Japan, Republic of Korea, Malaysia, Mauritius, Nepal, Pakistan, Philippines, Singapore, Sri Lanka, Thailand, Tonga and Vietnam attended the Conference. In addition, representatives of international organisations, namely, AARRO, ACCU, ACO, CCA, CCD, DANIDA, FAO, FES, ILO, UNDP and UNESCO attended the Conference.

The following was the agenda of the Conference :

- a. Cooperative-government collaborative strategies with special reference to:
 - a.1 Follow-up of the Sydney Conference Recommendations;



Mr. Lars Marcus, President of the ICA, presenting an award to His Excellency Soeharto, President of Indonesia.

- a.2 Achievements;
- a.3 Problem areas;
- a.4 Regional and national plans of action; and
- a.5 Laying down guidelines to evolve a practical system of adoption by the cooperative-government relationship to combine cooperative values, socio-economic objectives and competitive strength.
- b. Basic Values in Cooperatives and Trends in Cooperative Development.
- c. Capital Formation in Cooperatives.
- d. Cooperatives and Environment.

The Conference was inaugurated by His Excellency Soeharto, President of the Republic of Indonesia, at Presidential Palace. The inaugural session was also attended by Ambassadors of various countries in the region. The President in his speech emphasised that "we do not only need social justice on the national level in our respective countries, but also on a global level among the comity of nations". He further said that existing gap cause wide ranging tensions and conflicts. The President appreciated the Conference plan to discuss the link between the fundamental value of cooperatives and current global trends and expressed "I am sure it will contribute significantly to the creation of a new world order that ensures greater peace, prosperity and common well-being imbued with justice".

At the inaugural function, the ICA President, Mr. Lars Marcus, presented an Award to President Soeharto. The Award stated :

"This award is presented by the International Cooperative Alliance, an International Association of Cooperative Movements, to His Excellency Soeharto, President of the Republic of Indonesia, in recognition and appreciation of his consistent commitment and significant contribution to the Indonesian Cooperative Movement".

Preceding the inaugural address by the President, Mr. Bustanil Arifin, Minister of Cooperatives of the Republic of Indonesia, gave a brief account of performance of the Conference.

Mr. Lars Marcus expressed his appreciation of the excellent arrangements made by the Government and the Dewan Koperasi Indonesia (DEKOPIN) to host the Conference. He also mentioned the progress which the Cooperative Movement has made in the region since the Sydney Conference.

Upon arrival at the Manggala Wanabakti Building, the participants witnessed the opening ceremony of a Cooperative Trade Exhibition. The Exhibition was inaugurated by Hon'ble Ms. Shailaja Acharya, Minister of Agriculture, Nepal, and witnessed by Mr. Bustanil Arifin and Mr. Lars Marcus, President of ICA. An impressive display of products by 45



A section of the participants at the inaugural session of the Cooperative Ministers Conference.

cooperative institutions in Indonesia and Sri Lanka was arranged by the Conference organizers in the corridors of the Manggala Wanabakti Building.

After the inaugural function, the Conference held its business sessions at the Manggala Wanabakti Building.

The report of the Conference has been brought out in printed form. The Conference report containing the recommendations has been widely circulated among the member-movements, governments and participants with a request that appropriate national follow-up activities be initiated.

The next Conference will be held in Sri Lanka in 1995.

TCDC Follow-up

The ICA ROAP coordinated the programme of visits of three officials from the Philippines under previously agreed TCDC programmes. The officials were sponsored by the CUP in April 1992 to study cooperative sugar and spinning mills in India.

Special SCC Assistance to Vietnam

English Training Programme

Viewing the urgency of international communication competence for Vietnamese coops, ICA ROAP organised a training programme for the employees of Central Council of Supply and Marketing Cooperatives of Vietnam (CCSMC), Hanoi, and Saigon Trading Coops, Ho Chi Minh City, to improve their English conversation from 18th May to 11th June 1992. Besides the objectives of improving English conversation another idea was to make them aware of the cooperative systems in India and Thailand. In all six participants from the above organisations participated in the training programme.

The training programme helped the participants to improve their English conversation and communication skill and also exposed them to the cooperative organisations in India and Thailand. Financial assistance for this training programme was provided by the Swedish Cooperative Centre (SCC).

Ms. Phung Thi Ngan Ha, Officer, International Department of Central Council of Supply and Marketing Cooperatives of Vietnam attended the Sixth General Management Programme organised by the Institute of Rural Management (IRMA) at Anand from 11th May to 14th August 1992. Financial assistance for her training was provided by the Swedish Cooperative Centre (SCC).

Planning Workshop

The ICA ROAP undertook a planning exercise in Vietnam. A format for a socio-economic survey with special reference to cooperatives was prepared and sent to Vietnam. On the basis of the data, a mission was undertaken along with 3 representatives from the SCC, CCA and SDID in January 1992 and a feasibility report was prepared.



Mr. Weerasinghe Mallimaratchi, Minister for Food and Cooperatives, Sri Lanka, presenting a silver-ware to Mr. Bustanil Arifin, Minister for Cooperatives, Indonesia.



Mr. G.K. Sharma, ICA Regional Director, presenting a Certificate of Appreciation to Mr. Bustanil Arifin for his support to the Ministers Conference in Jakarta.



ICA delegation consisting of Mr. G.K. Sharma and Mr. Daman Prakash with Mr. Bustanil Arifin, Minister for Cooperatives, Indonesia.

The Planning Workshop was held by the ICA ROAP from 16-18 July 1992 preceded by a week-long sample survey of selected cooperatives from various parts of Vietnam. In addition to three ICA officers, representatives of SCC, CCA, SDID, CIDB and JA-ZENCHU attended the planning workshop in Vietnam. The report of the workshop is under print.

Cooperative Law Consultancy

Vietnam is currently in the midst of a transition from a socialistic centrally planned economy towards an open market economy. The future role and position of the cooperative sector is currently under review. The government has formed a Committee to prepare a cooperative law. Vietnam does not have a cooperative legislation at present. The forthcoming legislation will tell how the cooperative sector will relate to the other sectors of the economy as also how the cooperatives will be positioned vis-a-vis the government.

The ICA ROAP received a request from the CCSMC to assist Vietnam in drafting and completing the cooperative law "in the way of sending an expert to Vietnam for participating in the process of drafting the law and sponsoring by ICA workshops and seminars on cooperative law".

The consultancy was carried out in December 1992 by Mr. G.K. Sharma, the ICA Regional Director, and an agreed draft law has been finalised.

Information Resource Services

Computerisation of ROAP Library : The ICA ROAP library has, as from 1st July 1992, been transferred to the ICA Bonow Trust Fund. Since the computerisation of the library service started, so far over 2,000 volumes have been computerised. The aim is that all essential routines are to be computerised. At the same time an upto-date and clean arrangement to guide and orient the users of the library is being implemented.

ROAP Data Bank : During the year work to build up the ICA ROAP Data Bank has been progressing well. The Data Bank Unit which is now a separate activity in the DPCP with a Technical Officer in charge of the operations, is now operational. The data bases in use at present are: general information concerning member organisations; sectoral information on member-organisations; MO subscriptions to ICA HO; MO subscriptions to ICA ROAP for special projects, and basic social and economic characteristics for member countries.

A statistical Profile of ICA ROAP member organisations have been brought out in printed form and copies of have been sent to member-organisations and donor agencies.

Asia-Pacific Coop News : The Regional Office continued to publish its quarterly journal during the period under report. Four issues of the Asia-Pacific Coop News have been published during the year. One of the issues was a special theme publication on the Cooperative Ministers' Conference held in Jakarta in February 1992.



(l-r) Drs. Sularso, Director General, Department of Cooperatives, and Prof. Wagiono Ismangil, Secretary-General, Department of Cooperatives, during their visit to ICA ROAP.



Women workers at the fruit canning factory of a cooperative in Malaysia.



A view of the Environment Workshop in session in Yokohama, Japan.

A pamphlet entitled "Towards Genuine Cooperatives - Prerequisites for Cooperative Success or Criteria for Genuine Cooperative Societies" was brought out.

Cooperative-Government Relationship Series...

01. The Role of Government in Promoting Cooperative Development in Asia - Documentation on the Regional Consultation held in Singapore, June 1988. Paperback: Rs.400/US\$60. Hardbound: Rs.500/US\$75.
02. Cooperative Ministers' Conference, Sydney, Australia, February 1990 : Cooperative-Government Collaborative Strategies during the '90s. Full Report Rs.400/US\$60.
03. Cooperative-Government Collaborative Strategies for the Development of Cooperatives. Philippines. Rs.60/US\$10.
04. Cooperative-Government Collaborative Strategies for the Development of Cooperatives. Rep.of Fiji. Rs.60/US\$10.
05. Cooperative-Government Collaborative Strategies for the Development of Cooperatives. Indonesia. Rs.60/US\$10.
06. Cooperative-Government Collaborative Strategies for the Development of Cooperatives. Thailand. Rs.60/US\$10.
07. Cooperative-Government Collaborative Strategies for the Development of Cooperatives. India. Rs.60/US\$10.
08. Cooperative-Government Collaborative Strategies for the Development of Cooperatives - Conclusions and Recommendations of the ICA Regional Consultation, Manila, Philippines, November 1991. Rs.60/US\$10.
09. Cooperative Ministers' Conference, Jakarta, Indonesia, February 1992. Recommendations and Conclusions. Rs.60/US\$10.
10. Cooperative-Government Relationship. Containing Report and full documentation of the Jakarta Conference-1992. Rs.400/US\$60.

The above most-recent and most topical publications are now available for distribution. For supplies and inquiries please contact :

ICA-DOMUS TRUST
Bonow House, 43 Friends Colony (East)
New Delhi-110065. India.

Karl Fogelstrom returns to SCC

Upon completion of his three-year term as Senior Development Advisor with the ICA ROAP, Mr. Karl Fogelstrom shall be returning to his parent organisation, the Swedish Cooperative Centre (SCC) effective January 1993. Mr. Fogelstrom during his association with the ICA ROAP was responsible for the general development and implementation of technical projects funded by the SCC. He has been largely responsible for the development of a three-year Development Plan for the Regional Office and coordination of all technical projects.



Mr. Karl Fogelstrom receiving appreciation mementos from Mr. G.K. Sharma at a function organised at Bonow House to bid him farewell.



Mr. G.K. Sharma and Mr. Malte Jonsson.

In recognition of his services, a commemorative plaque appreciating his services to the ICA as its Senior Development Advisor, was presented to him by the ICA Regional Director, Mr. G.K. Sharma, at a function organised in his honour at the Bonow House.

Mr. Malte Jonsson who is currently working with the SCC will succeed Mr. Karl Fogelstrom from next year.

AGRICULTURAL COOPERATIVE DEVELOPMENT PROJECT

ICA/APCC Regional Seminar on Agricultural Cooperative Development

The ICA Regional Office for Asia and the Pacific and the Asia Pacific Cooperative Centre for Research, Training and Development (APCC) jointly conducted a Regional Seminar on Agricultural Cooperative Development with special reference to Australian Experience in Australia from 23rd February to 19th March 1992. The objectives of the seminar were : (a) to understand the structure and functions of agricultural cooperatives in Australia; (b) to learn cooperative management and advanced farming and agro-processing technology; (c) to discuss possibilities of collaboration between the participants' organisations and Australian agricultural cooperatives; and (d) to formulate action proposals for the organisations/movements of the participants, keeping in view the experience gained at the seminar.

14 participants from seven countries, i.e. China, India, Indonesia, Republic of Korea, Malaysia, Philippines and Thailand attended the seminar.

The official opening of the seminar and the Asia Pacific Cooperative Centre for Research, Training and Development took place on 24th February 1992 at Marcus Oldham Farm Management College, Geelong, Victoria. Hon'ble Deputy Premier of Victoria, J.W. Kennan; Mr. Bruce Thordarson, ICA Executive Director; Mr. Ray Ison, Chairman of AAC and APCC; Mr. Geoff Ayres, General Manager, AAC; Mr. R. Mathimugan, Executive Coordinator of ICA Project Office in Australia; Mr. Graham McConnel, Principal, Marcus Oldham College and about 60 cooperative leaders and government officers attended the opening ceremony.

In the first two weeks, the seminar was conducted at Marcus Oldham Farm Management College and the participants were organised to have lecture, classroom discussion and visit to the cooperative organisations which covered wool industry, cattle and dairy, egg and meat industry and goat industry. The participants were given lot of information about the social and economic structure of Australia and structure and functions of Australian cooperatives. The participants also presented their country papers and exchanged the views of recent cooperative development in their respective countries.

In the second two weeks, each participant was attached to one cooperative organisation on specific job training. Six participants were organised into three groups to attach Bonlac Food Limited, the Phosphate Cooperative of Australia and Victorian Producers Cooperative in Victoria State. Another eight participants were organised to attach Australian Association of Cooperatives, Australian Cooperative Development League, Australian Federation of Credit Unions, Banana Growers Federation Cooperative,

Brunswick Byron Fishermen's Cooperative, NSW Egg Producers Cooperative and NSW Sugar Milling Cooperative in New South Wales State. The participants were given the opportunities to observe advanced technology in farming, marketing and management and discussed with the host organisations about the potential areas for future cooperation between participants' organisations and Australian cooperatives. Some participants signed the Memorandum of Understanding with the host organisations.

On 17th March all the participants gathered together again in Sydney and presented the plans and project proposals for strengthening collaboration with Australian cooperatives and for improving management level of participants' organisations. All the participants expressed at the evaluation meeting that the seminar was well-organised and successfully achieved its objectives. Mr. Geoff Ayres, General Manager of AAC and Mr. G.K. Sharma, ICA Regional Director, attended the evaluation meeting.



Participants of the ICA Regional Seminar on Agricultural Cooperatives at Geelong, Australia.



Mr. Bruce Thordarson (3rd from left), Executive Director of ICA, with seminar participants.

The official closing ceremony took place on 18th March at Parliament House of NSW at the invitation of Hon'ble Minister for Local Government and Cooperatives, NSW Government, G.B. Peacocke. Mr. G.K. Sharma, ICA Regional Director, Mr. Ray Ison, Chairman of AAC and APCC; Mr. Berridge Hume-Philips, Assistant General Manager of AAC; and Mr. R. Mathimugan, Executive Coordinator of ICA Project Office in Australia attended the closing ceremony. Mr. James McCall, Senior Policy Advisor to the Cooperative Minister chaired the ceremony. Hon'ble Minister for Cooperatives, G.B. Peacocke, expressed his appreciation about the successful seminar in his speech at the closing ceremony. The Hon'ble Minister also hosted a dinner for the participants at the Parliament House.

It was the first regional training programme in Australia since 1978. Australian cooperatives contributed the funds to cover all the local costs of the seminar.

ICA-INDIA Regional Seminar on Integrated Cooperative Development Through Agro-Processing

An ICA-INDIA Regional Seminar on Integrated Cooperative Development Through Agro-Processing was organised by the International Cooperative Alliance Regional Office for Asia and the Pacific (ICA ROAP) and the Vaikunth Mehta National Institute of Cooperative Management (VMNICM) in Pune in collaboration with Government of India; National Cooperative Development Corporation (NCDC) and Centre for International Cooperation and Training in Agricultural Banking (CICTAB) from 13th to 30th April 1992. 13 participants from six countries, i.e. China, Iran, Malaysia, Nepal, Sri Lanka, Vietnam attended the seminar. Mr. Chamras Ungkarpla-ong, Deputy Director-General of Cooperative Promotion Department, Government of Thailand, attended the seminar for one week as observer.

The objectives of the seminar were : (a) to understand the structure of the Indian Cooperative Movement with special reference to the Agricultural Cooperatives with particular exposure to their Marketing and Agro-Processing Activities; (b) to understand the processes of the evolution of the Agro-Processing Cooperatives in India - the crucial factors and the critical phases of their development; (c) to understand the importance of vertical and horizontal integration in Agro-Processing Cooperatives' Structures; (d) to learn and understand the socio-economic impact of Integrated Cooperative Development on rural community; and (e) To be able to apply the concept of Integrated Cooperative Development Approach to rural and cooperative development.

The seminar was inaugurated by Mr. K.C. Srivastava, Director of VMNICM on 13th April 1992. While inaugurating the seminar he dealt the importance of value addition activities of the cooperatives in marketing and processing of agricultural commodities and hoped that this seminar, first of its kind, would help the participants to prepare an action plan for replication of agro-processing in their own countries.



Mr. B.S. Vishwanathan, President of the NCUI, receiving bouquet from Mr. K.C. Srivastava.



Mr. Karl Fogelstrom, Senior Development Advisor, ICA ROAP, addressing the seminar.



A view of the participants attending the seminar on Integrated Cooperative Development through Agro-Processing.

Mr. Karl Fogelstrom, Senior Development Advisor, ICA ROAP, welcomed the participants and gave a brief account of the background and methodology of the seminar. Mr. Guo Yong Kang, Agricultural Cooperative Development Advisor, ICA ROAP proposed a vote of thanks. Both Mr. Karl Fogelstrom and Guo Yong Kang provided academic guidance for the conduct of the seminar.

Resource persons from National Cooperative Development Corporation; National Bank for Agricultural and Rural Development; National Dairy Development Board and National Federations in the cooperative agro-processing sectors like milk, sugar, oilseeds, cotton, fruits and vegetables gave an overview of the organisation and management of these sectors in India.

The methodology followed during class room sessions was that resource persons discussed in detail about the working and management of agro-processing sectors allotted to them which was followed by discussions and question-answer sessions. All participants presented their country papers highlighting working of cooperatives in their respective countries.

The faculty members of the VMNICM had prepared field based case studies of selected cooperatives in five major agro-processing sectors and those were presented and discussed at the seminar.

Field visits were arranged to the selected agro-processing cooperatives in Kolhapur District in Maharashtra State and Baroda and Anand in Gujarat State to give the participants an opportunity to see the agro-processing.

Number of films on the activities of agro-processing cooperatives were screened for the benefit of the participants. The penultimate day of the seminar, a workshop on Replication of the relevant Indian Cooperative Agro-Processing models in the participating countries, was held which brought out action programmes for implementation.

The closing ceremony of the seminar was held on 30th April 1992. It was addressed by Mr. B.S. Vishwanathan, President, NCUI; Mr. G.K. Sharma, Regional Director, ICA ROAP and Mr. Karl Fogelstrom, Senior Development Advisor, ICA ROAP.

ICA/ACFSMC Regional Seminar on Agro-Processing

An ICA/ACFSMC Regional Seminar on Agro-Processing was organised by the International Cooperative Alliance Regional Office for Asia and the Pacific (ICA ROAP) and the All China Federation of Supply and Marketing Cooperatives (ACFSMC) in Paradise Hotel, Nanjing, in collaboration with Jiangsu Provincial Union of Supply and Marketing Cooperatives (JPUSMC) from 8th to 20th June 1992. 11 participants from seven countries, i.e. India, Indonesia, Republic of Korea, Democratic Republic of Korea, Philippines, Sri Lanka and Vietnam attended the seminar.

The objectives of the seminar were : (a) to observe the



Mr. R.K. Rankothge, participant from Sri Lanka receiving Certificate of Participation from Mr. K.C. Srivastava.



Participants of the ICA/ACFSMC regional seminar on Agro-Processing held in Nanjing, China.



Chinese Mission on Waste Resource Recycling in the Philippines.

development of agro-processing cooperatives in rural areas in China; (b) to understand the structure and activities of agro-processing cooperatives in China; (c) to learn management of agro-processing cooperatives; (d) to identify potential areas for future cooperation on agro-processing among agricultural cooperatives in the region; and (e) to formulate action plans for the participants' organisations.

The seminar was inaugurated by Mr. Zhou Xiu De, Director, Jiangsu Provincial Union of Supply and Marketing Cooperatives. Mr. Karl Fogelstrom, Senior Development Advisor, ICA ROAP, gave a brief account of the background and methodology of the seminar. The inaugural session was also addressed by Mr. Liu Xing, Deputy Chief of International Department, ACFSMC, and Mr. Guo Yong Kang, Agricultural Cooperative Development Advisor, ICA ROAP.

Field visits were arranged to the selected agro-processing cooperatives in Jiangsu Province to give the participants an opportunity to see the agro-processing. Number of films on the activities of agro-processing cooperatives were screened for the benefit of the participants.

The closing ceremony of the seminar was held on 19th June 1992. It was addressed by Mr. G.K. Sharma, Regional Director, ICA ROAP; Mr. Yang Deshou, Secretary-General, ACFSMC; and Mr. Zhou Xiu De, Director, JPUSMC. Mr. Yang Deshou gave away certificates to the participants. The participants felt the seminar had successfully achieved its objectives and the experience learnt from the seminar was very useful for their organisations.

China Mission on Waste Resource Recycling to Thailand and the Philippines

In last April ICA Regional Workshop on Waste Resource Recycling was conducted in Shanghai, China. The workshop adopted the recommendations which proposed to undertake several steps to effectively implement waste resource recycling project in the region. According to the recommendations, a five-member mission from Shanghai Federation of Supply and Marketing Cooperatives (SFSMC) led by Mr. Ye Zheng Sheng, Director of SFSMC, visited Thailand and Philippines during 5-19 January 1992 and carried out the feasibility study on waste recycling project. The mission had discussions with the Cooperative League of Thailand (CLT) and the Cooperative Union of the Philippines (CUP). It was recognised that the waste resource recycling project has both social and economic benefits and impact particularly for the protection and betterment of environment as well as economic benefits for the cooperatives and the community. Based on the actual findings of the mission and the interest shown by CUP and Davao Fiber Producers Cooperatives, the putting up of a waste resource recycling plant for waste rubber in Davao is really feasible. It was agreed by the mission and CUP that 5 persons would be selected from CUP to visit Shanghai in China sometime in 1992 in order to make survey of the waste rubber recycling plants and SFSMC would meet the local costs for this study mission. At the same time CUP would conduct a local market survey to complete the baseline study



Chinese Mission on Waste Resource Recycling in the Philippines.

already undertaken by Davao Fiber Producers Cooperative with the assistance of the RCU XI. Based on the discussions in Philippines SFSMC and CUP will sign the Memorandum of Agreement on waste rubber recycling project.

Chinese Delegation's Visit to Australia

An eight-member Chinese delegation from All China Federation of Supply and Marketing Cooperatives (ACFSMC) led by its Secretary-General, Mr. Yang Deshou, visited Australia from 2nd to 14th February 1992. The main objective of the Chinese delegation was to explore and establish the potential for collaborative relations and joint ventures in the processing, manufacturing and marketing of primary products between Chinese cooperatives and Australian cooperatives. The Chinese delegation carried a list of 20 joint venture projects for discussion with Australian cooperatives. The visit was a major development following initiatives of the ICA ROAP Agricultural Project and the ICA Project Office in Australia to expand trade opportunities between the two movements. These efforts followed the establishment within the international alliance of a 'cooptrade pact' requiring cooperatives in the region to make conscious efforts to trade with coop business organisations in the Asia-Pacific region.

Australian Association of Cooperatives (AAC) hosted and organised the Chinese delegation's visit in Victoria State. The delegation visited several cooperative organisations and discussed the possibility of establishing joint venture on dairy, rice wine, garments and furniture products.

Hon'ble Minister for Agriculture Victorian Government, Ian Baker, received the delegation in his office and exchanged the information of cooperative development in China and Victoria. The delegation also had discussions with Shadow Minister for Agriculture and Acting Deputy Registrar of Cooperatives, Victoria. Mr. Derek Heelan, Manager, International Trade, AAC, coordinated the above visit in

Victoria. The Chinese delegation had final discussion with Mr. Geoff Ayres, General Manager, AAC and Mr. Derek Heelan in Sydney and it was agreed to pursue the project proposals which were discussed in Victoria and other trade opportunity.

Hon'ble Minister for Local Government and Cooperatives NSW Government, G.B. Peacocke and Australian Cooperative Development League (ACDL) hosted and organised the Chinese delegation's visit in New South Wales. The Minister and Mr. James McCall, Senior Policy Advisor to the Minister and Director of ACDL accompanied Mr. Yang Deshou and the Chinese delegation to visit Warren Cotton Marketing Cooperative, Coonamble Wool Cooperative and Coonamble Feelot and Beef Marketing Cooperative and to meet the Major of Dubbo City, President of Coonamble Shire and representatives in Warren, Coonamble and Dubbo. The delegation had very comprehensive discussions with the above cooperatives on cotton, wool, cow hides, sheep skin value-adding processing and potential for joint ventures. Based on these discussions, a protocol between ACDL and ACFSMC on wool, cotton, cow hides, sheep skin processing and marketing and consumer retail store was signed in Sydney in the presence of Hon'ble Minister for Cooperatives, G.B. Peacocke.

The visit drew great attention from public and news agencies and more than 10 newspapers published detailed report about this visit. As the Cooperative Minister, G.B. Peacocke point out that this kind of international cooperation also means that when the time improves rural industry will be in a fine position to take advantage of the increase in prosperity.

Australian Delegation's Visit to China

A four-member Australian delegation led by Hon'ble G.B. Peacocke, Minister for Local Government and Cooperatives, NSW Government, visited China during 12-16 June 1992. The delegation visited agro-processing cooperatives in Xiang He County, Hebei Province and had further discussions with Mr. Yang Deshou, Secretary-General, ACFSMC (All China Federation of Supply and Marketing Cooperatives) on the plans for economic cooperation particularly cooperative joint ventures. It was agreed to systematically implement these projects with the coordination of ICA ROAP.

CUP Mission Visits China

A five-member CUP (Cooperative Union of the Philippines) mission visited Shanghai, China, during 2-10 June as continuation of waste resource recycling project. The CUP mission observed processing units of waste resource recycling in Shanghai and had further discussions on technology transfer of waste rubber recycling. The letter of intent on this regard was signed between SFSCMC (Shanghai Federation of Supply and Marketing Cooperatives) and CUP mission and SFSCMC will extend all support to CUP for the successful implementation of the rubber waste recycling project with the coordination of ICA ROAP.



Chinese Study Mission on Hotel Management in Finland.

Contemporary conditions in the countries of advanced economic development demand some more elastic system of interest limitation. If the Movement is to be more than a mere camp-follower of the more progressive private sector and blaze new trails and lead the entire economic system, the whole question of capital availability has to be studied in a much more dynamic manner than was possible in earlier days. This does not imply any departure from principle hitherto accepted, only their application in a more flexible manner".

The ICA Commission on Cooperative Principles, 1966

ICA/NACF Regional Seminar on Agricultural Cooperative Business Development

An ICA-NACF Regional Seminar on Agricultural Cooperative Business Development with Special Reference to Korean Experience was organised by the International Cooperative Alliance Regional Office for Asia and the Pacific (ICA ROAP) in collaboration with the National Agricultural Cooperative Federation (NACF). The seminar was held at the Agricultural Cooperative College of NACF in Seoul from 6th to 15th October 1992. 15 participants from nine countries, i.e. Australia, China, India, Indonesia, Malaysia, Pakistan, Philippines, Sri Lanka and Vietnam attended the seminar.

The objectives of the seminar were : (a) To understand the structure and business activities of agricultural cooperatives in Korea; (b) To learn modern computer system and advanced management in agricultural cooperative business development; (c) To discuss applicability of the Korean experience on business development to agricultural cooperatives of the participating countries; and (d) To formulate action proposals for the organisations / movements of the participants, keeping in view the experience.

The seminar was inaugurated by Mr. Yong-Jin Kim, Director-General, International Cooperation Department of NACF. He hoped that this seminar, first of its kind, would help the participants to prepare an action plan for replication in their own countries. Mr. Guo Yong Kang, Agricultural Cooperative Development Advisor, ICA ROAP, welcomed the participants and gave a brief account of the background and methodology of the seminar. The resource persons from NACF introduced Korean experience on supply of farm inputs and consumer goods, marketing, banking and credit business as well as development strategies of agricultural cooperatives. The participants presented country papers and exchanged information of cooperative development in Asia-Pacific region.

Field visits were arranged to the selected cooperatives to give the participants an opportunity to observe the functioning of agricultural cooperatives in Pochun, Kangwon Province, Chunan city and Seoul city.

The participants felt the seminar was well organised and successfully achieved its objectives. The participants also formulated several proposals to introduce Korean experience to their cooperative organisations in order to improve cooperative business activities.

The closing ceremony of the seminar was held on 15th October 1992. It was addressed by Mr. Yong-Jin Kim, Director-General, International Cooperation Department of NACF, Mr. Karl Fogelstrom, Senior Development Advisor, and Mr. Guo Yong Kang, Agricultural Cooperative Development Advisor, ICA ROAP.

It was agreed with NACF that the 2nd ICA/NACF regional seminar would be organised in 1993.

Visit to DPR Korea

The ACDA visited the Central Union of Consumers Cooperatives (CUCC), Democratic People's Republic of Korea during 22-26 June 1992 and had discussions with Mr. Han Jang Gun, President of CUCC and Mr. Pak Yang Se, Director, Foreign Affairs Department of CUCC. The ACDA briefed them about the recent developments in the region and the activities of ICA ROAP. It was agreed to exchange information on cooperative development in order to strengthen collaborative relations between CUCC and ICA ROAP.



Participants of the ICA/NACF Regional Seminar on Cooperative Business Development.

Environment-Cooperative Related Publications

A Place to Live - Roles Cooperatives can Play in Protecting the Environment by Daman Prakash. US\$3/Rs.20

Environment and Cooperatives - A Regional Study covering China, India, Indonesia, Japan, the Philippines and Thailand by G.C. Shrotriya and Daman Prakash. US\$25/Rs.300

Sustainable Environment through Cooperative Action by Daman Prakash. US\$15/Rs.100

Waste Resource Recycling by Cooperatives : The Chinese Experience - Report of the Asian Regional Workshop. US\$15/Rs.100

ICA DOMUS TRUST
"Bonow House", 43 Friends Colony
New Delhi-110065. India.

CONSUMER COOPERATIVE DEVELOPMENT PROJECT

Mission and Field visits

Several missions and field visits were undertaken to member-countries by the Chairman of the ICA Committee on Consumer Cooperation for Asia and the Pacific, the Regional Director, ICA ROAP, the Senior Development Advisor, ICA ROAP, the Project Advisor, ICA ROAP and the NFUCA Japan team. The purposes of the visits varied from one country to other depending on the objectives and types of work. These were mainly to find ways and means to improve consumer cooperative organizations and operations in member-countries including preparation of ground work for the meeting, seminar and workshop as well as to prepare project proposals for cooperative development in certain countries.

The countries visited during the year were Bangladesh, India, Indonesia, Japan, Malaysia, Sri Lanka, Thailand and Vietnam.

Seminars/Workshops

A self-financed workshop on "Student Coops" was organized at Mangalore University, Mangalore, Karnataka State, India, between 21 and 23 January 1992. Thirty five participants from 14 colleges and 2 universities attended the workshop. The main objectives of the workshop were: (a) to improve the performance of student/university coops; (b) to promote and develop the system and techniques of cooperative education, training and extension at University, College and Cooperative Institutions; and (c) to establish a model student/university cooperative as a learning centre within the region.

A Regional Seminar on University Cooperatives in Indonesia was organized at Brawijaya University in Malang, East Java between 28 and 30 January 1992. Forty-nine participants from all over Indonesia and 11 participants from foreign countries (2 each from Malaysia and Sri Lanka, 4 from Thailand and 3 from South Korea) attended the seminar. Five resource persons from NFUCA Japan also participated in the seminar and presented their background papers.

The objectives of the seminar were: (a) To transfer technology, knowledge and experience of Japanese University Cooperatives to Asian countries; (b) To exchange knowledge and experience of running University/Students Cooperatives among participants; (c) To encourage University or Cooperative Colleges or Cooperative Training Institutes to promote and play a bigger role in cooperative education and training in their own countries; and (d) To improve performance of University or Students Cooperatives. The report of the seminar has already been published.

A two-day self-financed workshop on "Management of



Student Cooperative Workshop held in Mangalore, India.



Members of the Organising Committee of the regional seminar on University Cooperatives in Indonesia.

"The true problem is not the preservation of cooperative institutions, as they have been or as they are, but the application of essential cooperative principles in appropriate forms for contemporary circumstances. The challenge is not only material, but intellectual. The history of movements, as of nations and civilisations, is the story of their success or failure to rise to the challenges which confront them as generations and centuries roll by".

W.P. Watkins 1967

Consumer Cooperatives" in Maharashtra, India, was held in Aurangabad on 28 and 29 February 1992. Around 125 cooperative leaders, Executive Directors/Managers and government cooperative officials of Maharashtra attended the meeting. The main objective of the workshop was to uplift the performance of consumer cooperatives through modern management, self-help and self-support. The outcome was very good.

A National Orientation Seminar on Member Participation and Japanese Housewives Involvement in Consumer Cooperatives was held in Manila, the Philippines between 2 and 4 May 1992. The objectives of the seminar were: (a) To enable participants to gain information on women's participation in Japanese consumer cooperative movement; (b) To identify the problems of involving housewives in consumer cooperative activities; (c) To identify and select proper strategies from the Japanese experience in housewives involvement in consumer coops; and (d) To enable the participants to prepare an action plan for the interaction of such strategies and methods.

The programme was jointly sponsored by ICA, JCCU and CUP. Around 35 women cooperative leaders attended the seminar. The report of the seminar has already been published.

An Environmental workshop was attended by Mr. Machima in Yokohama, Japan, on 22-24 May 1992. The Workshop was jointly organized by the ICA and JCCU and Japanese Consumer Cooperative Organizations in Yokohama, Japan between 22 and 24 May 1992. Twenty nine participants from Japan, India, Malaysia, Singapore, Rep. of Korea, Kuwait, Thailand, Denmark, Norway and Sweden and around 60 observers from Japan attended the meeting. The meeting discussed about the environmental situations and problems in the world and Asian countries and the measures to prevent and solve the world environmental problems including conservation action, wrapping, re-cycling, etc. The seminar was very successful and effective.

A self-financed workshop on Management of Consumer Cooperatives was held in Goa, India, on 27-28 June 1992. The workshop was jointly organized by ICA ROAP and the State Cooperative Supply and Marketing Federation Limited of Goa and the Office of Registrar of Cooperative Societies of Goa. Around 110 members of Board of Directors, Managers and key personnel of cooperatives in Goa attended the workshop.

A two-day workshop on Women's Participation in Women's Cooperatives in Bangladesh was jointly organized by ICA and the Bangladesh Jatiya Samabaya Union (BJSU) at Sonargaon Hotel, Dhaka, on 22 and 23 July 1992. Forty-six women's cooperative leaders and 4 observers from international organizations attended the workshop. Mr. M. Ohya, Chairman of the ICA Committee on Consumer Cooperation for Asia and the Pacific also joined it as a resource person. The main objectives of the workshop were to promote and develop women's coops in Bangladesh in



A view of a Cooperative Store in Jakarta, Indonesia.



A view of the cultural programmes of Asian consumer cooperative leaders in Nagoya, Japan.



Participants of the Environment Workshop organised by the ICA Consumer Committee at an energy park in Kobe, Japan.

general and to emphasize the role of women in economic and social development in the country and the community in particular.

Other objectives were: (a) To present situations and relevant facts on women's participation in women's cooperatives and its impact on economic and social development; (b) To exchange knowledge, experience and problems encountered and solution found among participants in running women's cooperatives; (c) To identify problems, needs and solutions for improvement of women's cooperatives; and (d) To prepare strategic plans for women's cooperative operations in the future.

A Regional Seminar on Coop Trade and Consumer Cooperative Development was held in Ho Chi Minh City, Vietnam between 9 and 12 September 1992. The main objectives of the seminar were to promote coop trade and tourism within the Asia and the Pacific region and to develop consumer cooperatives in Vietnam. The seminar was divided into two parts - (1) Coop trade and tourism, and (2) consumer cooperative development. The seminar was attended by 14 participants from foreign countries, namely Australia (2), China (4), Japan (3), Singapore (1), Sweden (2), Thailand (2) and 35 from Vietnam. The results were quite good.

Consultancy Services

Mr. Pradit Machima, Consumer Advisor, and Mr. S.C. Misra of NCCF Bombay visited Sri Lanka and provided consultancy services to 3 primary consumer cooperatives in and around Colombo between 15 and 21 June 1992. The 3 societies were Homagama MPCs, Polonnawa MPCs and Katana MPCs. In addition to this, they collected information on women's cooperative activities in and around Colombo.

On 26th July, Mr. Shahidullah, General Secretary of BJSU and Mr. Dududdin, Cooperative Officer of Chittagong and Mr. Pradit Machima visited 5 consumer coops and a central union of women's coop in Chittagong. The objectives of the visit were to collect relevant information on cooperatives operations and to give advice to them as to how to improve their operations. From the visit, it was found out that they were doing quite well but not good enough. They could have done better had they been trained properly, especially on store management and financial management. So, it was decided to arrange some small scale training for consumer coop. leaders and key personnel at Chittagong next year. At two societies (1) GEC Employees Cooperative Society (membership: 202) and (2) CDA Employees Cooperative Multi-Purpose Society, they spent more than one hour with each of them in order to give advice at the spots simultaneously. The response was very good. It was thought to make these two societies to be model consumer cooperatives for Chittagong Division.

Survey on Women's Coops in Bangladesh.

Mr. Pradit Machima visited Dhaka, Mimensingh and Rajshahi between 30 May and 3 June 1992. The main



Members of a women's cooperative learning flower making in Bangladesh.



A view of the participants of the CTI and Consumer Committee meeting in Vietnam.

"..... But this is not to say that people working through cooperatives cannot help to make the future, for indeed this is the central purpose of the Cooperative Movement: to help make a different and a better kind of world. The history of the future has not been written, and Cooperators must be determined to have a hand in writing it. In short, Cooperators can be active participants in the planning, and indeed creators, of the future, if they only have a mind and a will for it".

A. Laidlaw, 1980

objective of the visit was to conduct a survey on women's cooperatives in Bangladesh - their socio-economic background, organizational structure, objectives, business activities, cooperative performances, problems faced and needs for help and assistance. He found that these women's cooperatives were doing extremely well despite shortage of funds and lack of education among their members. If adequate assistance (technical & financial support) could be given to them they could definitely help uplift the standard of living of poor women in Bangladesh in a short period of time.

Training in Super Market Operations

ICA/SNCF Training Programme on Super Market Operations in Singapore : SNCF arranged a training on "Super Market Operations" in Singapore for three participants - one each from Malaysia, Thailand and Sri Lanka between 1 and 10 November 1992. The cost of the training was met by the Consumer Cooperative Development Project of the ICA ROAP.

Symposiums

Between 13 and 21 October 1992 Mr. Pradit Machima participated in an international symposium on "Roles of Cooperatives and UNICEF for assisting self-reliance of mothers and children in Asia" in Fukuoka and Hiroshima, Japan. The main objective of the symposium was to convince cooperative members in different regions to mobilize cooperative funds for UNICEF. It was recorded that 400 and 1,200 cooperative members attended the symposiums in Fukuoka and Hiroshima respectively.

Another symposium on "Management of Rural Cooperatives" was attended by Mr. Pradit Machima, Consumer Advisor, ICA ROAP, at the Institute of Rural Management in Anand, Gujarat (India) between 6 and 11 December 1992. Around 225 participants from India and 25 scholars and experts from abroad (Bangladesh, China, Japan, Indonesia, Malaysia, Pakistan, Sri Lanka, Rep. of Korea, Sweden, UK, USA, Canada and ICA ROAP and ILO Geneva) attended the symposium. The main objectives of the symposium were to promote study and research on rural cooperatives and model future development for rural cooperatives. Mr. Pradit Machima chaired one session on "Cooperative Education" during the symposium.

Case study of success and failure of consumer cooperative societies in India and Bangladesh

A case study on success and failure of consumer cooperatives was accomplished in India, whereas the same is going to be conducted in Bangladesh. The main objective of the study was to identify factors affecting the success and failure of consumer cooperatives in these two countries. The study in India was made by Prof. S.B. Rao of Vaikunth Mehta National Institute of Cooperative Management, Pune. The report of the study is planned to be published for circulation soon.

Asia-Pacific Consumer Coop News

Three issues of Asia-Pacific Consumer Coop News were published. The first one was in March, followed by the second and the third in July and November 1992 respectively. The news covered wide range of information on consumer cooperative subjects and related activities, such as women's activities, environment, cooperative basic values and important activities of consumer cooperatives within the region, including the news relating to ICA Tokyo Congress.

Exchange Programme

Under the Exchange Programme of the Consumer Cooperative Development Project (CCDP), a group of 5 women leaders from Sri Lanka visited Japan in June and July 1992. The objective of these Exchange Programmes were to enhance cooperative knowledge on consumer cooperative development, member participation and housewives involvement in cooperatives of women leaders from Asian countries. The programme was jointly sponsored by ICA and JCCU. Earlier to this, 6 women leaders from Thailand and 3 women leaders from Bangladesh visited Japan in July and August 1991 respectively under the same programme.

Ever since its establishment in 1895, the International Cooperative Alliance has been expected by its members to act as the "custodian of cooperative values and principles" - the common beliefs which unite all our member organisations.

The last review of the cooperative principles was undertaken in 1966. During recent years there has been a growing feeling that it is time for another in-depth examination of the principles in light of rapid changes which are occurring in the world and within cooperatives themselves.

It was against this background that Cooperatives and Basic Values was chosen as one of the themes of the 1988 Stockholm Congress. The Congress decided that this preliminary reflection should be followed by a more detailed analysis, including extensive consultation with ICA member organisations.

Lars Marcus, ICA President

HUMAN RESOURCE DEVELOPMENT PROJECT

Environment

The period under review covers the latter half of the financial year 1991/92 and the first half of 1992/93. The year also represents the last year of the current 3-year work plan of the project. Therefore, while some of the activities are being evaluated, a new development planning cycle is being initiated.

Member Participation Methodology

In keeping with the ICA priority area of member participation, this year the project completed the introduction of member participation methodology in five countries in the Region. The last facilitators' training seminars were held in Thailand and Sri Lanka. The Thai seminar was held in Korat from 21-31 August, where 21 trainers participated. The village seminar came out with 3 income generating projects for men, women and youth groups. The Cooperative League of Thailand would introduce the methodology in their women's groups in 1993. Sri Lanka seminar was held from 10-19 December in Galle, specially for youth facilitators, who organise self-help groups. 38 participants of the seminar undertook an on-the-job training in a remote village in Sri Lanka, where a new target group of school children were covered as an experiment. The facilitators thus trained are expected to cover 5 administrative districts under the programme.

The ILO Cooperative Development Project in Indonesia reported that the CMPP approach is successful in the villages and has a programme to cover 200 groups. An initiative was made to receive feedback on the methodology on a concrete manner through a questionnaire sent to 5 countries covered. The intention is to organise a regional activity to refine the methodology further.

It is necessary to introduce some alternative member participation methods as the situation differs from country to country. A study was undertaken on 'HAN' model in the place where it was originated and a manual based on the concept is being prepared.

Introducing Technology

The project concentrated on introducing technology in two areas: improved training systems and human resource information systems. The only activity on technology training system was with the Vaikunth Mehta Institute of Cooperative Management, Pune, India, who was prepared to bear the capital cost. In accordance with the project plan prepared by the ICA ROAP in 1991, VAMNICOM acquired computer network and provided a training in computer basis locally. In 1992, we helped in acquiring software and training in DTP.



A group of men try to find solutions for their problems at the village seminar, Korat, Thailand.



The members of the HRD Committee visited a cooperative 'papad' making project in Maharashtra, India.



The HRD Committee members who went on study visits relax, in full Maharashtrian headgear at the lawns of a cooperative spinning mill in Kolhapur.

The staff structure has been changed to include computer programmes and operators. The VAMNICOM has offered training in computers to cooperative staff from 1992.

Computer software for a comprehensive Human Resource Information System was prepared by a consultant which has been tested now. This would form a component of a broader data bank of the Regional Office. The data collected and processed will be useful for general information as well as future planning in Human Resource Development.

Networking for HRD

Networking of HRD institutions is a long felt need considering the costs of conducting international training programmes. It has been found that many cooperative training institutions have different specialisations which could be used for mutual benefit and reduce duplication too. A working document was prepared and circulated among members of the ICA ROAP, for which the response had been very positive. Working details will be prepared and the scheme will be put into operation in 1993.

SINCOTAP Programme

Singapore Cooperative Movement through its apex organisation SNCF, supported to carry out the ICA-SNCF Technical Assistance Programme in 1992 too. 4 trainees came to Singapore and underwent training in the fields of consumer, transport and insurance cooperatives. Bangladesh, India, Malaysia, Sri Lanka and Thailand sent the trainees.

Gender Activities

Continuing from the last year, gender activities gained momentum in spite of the heavy burden on the project staff. 14 country studies have been completed and 13 reports have been published. The Overview of Gender Integration in Cooperatives in Asia and Pacific, prepared by the Adviser, HRD too has been published. The publications are much in demand now, being the first attempt made.

The gender consultation held from 27 April to 02 May, 1992 in Sri Lanka was inaugurated by the First Lady Madam Hema Premadasa. Being the first ICA Regional activity on gender integration, the consultation is a landmark for future programmes. Ms. Katarina Apelqvist, Chairperson of the ICA Women's Committee, chaired the Consultation. 32 delegates from Bangladesh, India, Indonesia, Japan, Iran, Philippines, Singapore, Republic of Korea, Sri Lanka and Thailand as well as UN agencies and CCA, SCC and AWCF participated.

One of the major breakthrough was the supporting spirit of Japanese Consumers' Cooperative Union (JCCU) and Swedish Cooperative Centre who confirmed that they would provide financial support to gender activities in the future.

Consultancy Services

The Adviser, HRD engaged in providing consultancy services this year too, but mainly to SCC and the other projects within



A youth group having discussions at the CMPP Seminar for youth conducted at Galle, Sri Lanka.



Another youth group (girls) having discussions.



A session of the workshop on Cooperative Movement in Vietnam held at the conclusion of the Study Mission to Vietnam undertaken by the ICA ROAP in collaboration with SCC, CCA, SDID, CIDB, in Vietnam.

the Regional Office.

An in-depth study on the cooperative system in Vietnam was undertaken along with 3 other consultants from the SCC, CCA and SDID in January, 1992 which was used for in-depth discussions at a planning workshop held in July, 1992. Many leaders from the prospective development partners such as SCC, CCA, SDID, CIDB and CUAC participated in the second mission. The conclusions and recommendations of the planning workshop will pave way to future cooperative movement in Vietnam, which is heading for a market economy. The report has been printed and published.

The project undertook a project feasibility study for disadvantaged youth in Sri Lanka for the SCC which may become a pilot project of such nature. Another study was undertaken in India to help disadvantaged women such as Devadasis, tribal women and women in red light areas.

More Communication

The 'COOP DIALOGUE' which saw light last year, continued in this year too. 3 issues of the magazine were published. The quality of articles improved tremendously with original contributions by many World cooperative leaders including the ICA President, Vice President and the Chairperson of the ICA Women's Committee. The aim to create a forum for new thinking on co-operatives has been pursued throughout for which many new innovations have been introduced, including the Seikatsu Club.

A Learner's manual on Internal Auditing for Primary Co-operatives which was prepared in 1991 was published in 1992. The manual evoked very welcome response. Some of the member organisations requested for bulk quantities of the publication, while some others requested permission to reproduce the manual in their local languages, which are being prepared.

Training Opportunities

The project continued to co-ordinate scholarship schemes offered by many cooperative training institutes and other agencies. Specially, the offers from the Afro-Asian Institute of Tel Aviv, Coady Institute of Canada, UNESCO travel grants and ICA-CIDA awards schemes were some of them.

Acknowledgement

The Project is highly appreciative of the continuing financial support offered by the Swedish Co-operative Centre, being the main source and CCA and JCCU who joined during the year. Singapore, though the smallest country, continues to support through its SINCOTAP programme. The member countries, specially the members of the HRD committee readily provided local costs for many activities. The administrative support by the Regional Director and ICA, Geneva has been most encouraging. Famous cooperators, readers and children communicated with us and encouraged our activities much more than before. We remember with gratitude.



A discussion during the workshop on Cooperative Development in Vietnam.



Learning to stitch, a cooperative group near Hanoi, Vietnam.



A view of the Saigon cooperative shop.

ICA/JAPAN AGRICOOPS MANAGEMENT TRAINING PROJECT

The ICA Japan Management Training Project entered its sixth year of operations during the year 1992 with the holding of the Sixth Training Course in the first part of 1992 and the commencement of the Seventh Training Course on November 1992.

The Government of Japan, Ministry of Agriculture, Forestry and Fisheries (MAFF) had indicated its willingness to extend its assistance to the Project for the Eighth Training Course to be held during 1993-94.

Sixth Training Course

The participants to the Sixth ICA/Japan Training Course for Strengthening Management of Agricultural Cooperatives in Asia returned to their respective home countries for Home Country Assignments for Project Preparation work.

Fifteen projects were prepared, presented and appraised in the Project Appraisal Session held in Thailand from 5th February to 13th February 1992. The Project Appraisal Session was followed by field study visits to agricultural cooperatives in Thailand from 14th to 28th February.

Part Two of the Training Course was held at IDACA from 29th February to 25th April 1992 with study visits to agricultural cooperatives in Kumamoto and Shizuoka Prefectures in Japan. Participants also undertook assignment of preparation of Regional Agricultural Cooperative Promotion Plan on the Japanese pattern.

The Sixth Course concluded in the Peoples' Republic of China on 10th May 1992 after study visits to agricultural cooperatives in Beijing, and Shandong Province of China. Certificates of attendance were awarded to the Participants in Beijing by Mr Yang Deshou, Secretary General of the All China Federation of Supply and Marketing Cooperatives.

The Report and the financial statements for the Sixth Course were submitted to the Ministry of Agriculture, Forestry and Fisheries (MAFF) of the Government of Japan through the ICA Headquarters.

Seventh Training Course

The Seventh Training Course commenced in New Delhi on 9th November 1992 with 15 participants from eleven countries.



His Excellency Shunji Kobayashi, Ambassador of Japan in India seen Inaugurating the 7th ICA/Japan Training Course at Bonow House.

Countries represented include Bangladesh, India, Indonesia, Iran, Korea, Malaysia, Pakistan, Philippines, Sri Lanka, Thailand and Vietnam.

Until the end of the Sixth Course, 90 participants consisting of senior to middle-level managers responsible for agricultural cooperative development, men and women, have participated in the programme successfully. As a part of their work they have produced concrete, technically-sound and potentially viable 88 projects in the agricultural cooperative sector aiming at enhancing the participation and income of grass-roots level farmers. Several of these projects are already under implementation in various countries.

Because of the strong technical inputs made, the programme has been able to enhance the management of the participants. The course is extremely popular among cooperative managers and increasing demands are being made on the ICA to further broaden the scope of the programme.

Given below are the basic components of the training programme :

- Review of Management practices in agricultural cooperatives in the region;
- Module on Cooperative Integrated Cooperative Development;
- Module on Planning and Management;

- Techniques of formulating a cooperative project;
- Comparative analysis of cooperative management practices followed in various countries by organising extensive field visits; and
- Management practices in agricultural cooperatives in Japan.

The overall objective of the training programme under this Project is to help strengthen and improve agricultural cooperative performance in the Asian region in order to bring about qualitative and quantitative improvement in cooperative services to member-farmers at the grass-roots level with the ultimate objective of increasing member's income and ensuring his active participation in cooperative business.

The six-months training programme is spread over four countries viz. India, Thailand, Japan and the Republic of Korea. After the first part of the programme in India for two months, the participants will take part in the ten days study visits programme to agricultural cooperatives in Thailand. Thereafter they return to their respective countries for forty-five days to prepare cooperative development projects in consultation with the concerned cooperative organisations in their respective countries. These Projects will be appraised in Tokyo during the 2nd Part of the Training Course to be conducted at the Institute for the Development of Agricultural



A section of the participants attending the 7th Training Course.

Cooperation in Asia (IDACA) which will be followed by ten days field study visits in the Republic of Korea.

An important component of the Training Programme is the participants' field assignment in his/her home country for about 45 days following the First Part in India. The Home Country Assignments are intended to provide to the participants an opportunity to identify areas for viable projects in the course related subjects, in consultation with their organisations and formulate cooperative development projects for appraisal at the Project Appraisal Session in Tokyo, Japan. It is expected that these projects, to be finalised towards the end of the training course, will provide a valuable framework for the sponsoring organisations to plan and implement development projects on similar lines for strengthening the structure and functioning of agricultural cooperatives in the respective countries.

The participants will be guided in their work for a short duration by the resource persons to be made available by the ICA. It is thus important that the participants as a first priority in their home countries to collect all possible technical details and information, and then produce complete draft of the proposed project outline. The resource persons will then help the participants in improving upon these project outlines from a technical point of view. The main idea is to have in hand a technically sound and viable project for discussion and analysis at the Projects Appraisal Sessions to be held in Part-II of the Course in Japan.

The Course was formally inaugurated by H.E. Shunji Kobayashi, Ambassador of Japan in India, on 9th November 1992. Part-One of the Training Course was held at the ICA ROAP premises from 9th November 1992 to 4th January 1993. Field study visits to agricultural cooperatives were held in Maharashtra and Gujarat States of India. A two-day Workshop on Management of Processing and Marketing Cooperatives was held at the Vaikunth Mehta National Institute of Cooperative Management in Pune and Module on Project Preparation was held at the Indian Institute of Management in Ahmedabad.

Part One of the training course will be followed by study visits to agricultural cooperatives in Thailand from 5th to 13th January followed by Home Country Assignments of Participants from 14th January to 20th February 1993. The participants will rejoin in IDACA, Tokyo, on 21st February 1993 for the second part of the training course until 25th April. Thereafter they will proceed to the Republic of Korea for field study visits till 7th May 1993 when the programme will be completed.

2nd ICA-Japan Training Course for Rural Women Leaders of Agricultural Cooperatives in Asia

The Second Training Course for Rural Women Leaders of Agricultural Cooperatives in Asia was held in Tokyo, Japan,



Mr. Shiro Futagami, Managing Director of IDACA, addressing the training programme at IDACA.



Mr. Yang Deshou, Secretary-General, ACFSMC, awarding a Certificate of Participation to a course participant.



Participants of the 7th Training course being greeted by villagers during a study visit programme in India.

from 25 August to 19 September 1992.

Six women leaders of agricultural cooperatives, two each from India, Malaysia and Sri Lanka, participated in the training course. The training course was addressed by representatives of the MAFF, CUAC, National Council of Women's Associations of Agricultural Cooperatives, IDACA and the Project Director of ICA-Japan Management Training Project.

The development and immediate objectives of the training programme are: to facilitate improvement of living standards of farm households through women's participation in agricultural cooperative activity. The immediate objectives have been described as: i) to provide opportunities for the development of leadership among rural women through training; ii) to provide encouragement for them in income-generating activities; and iii) to assist in the formulation of rural development projects for women's participation.

The methodology adopted in the seminar was similar to the first training course, i.e. lectures on involvement of women in agricultural cooperative activities in Japan, and women's organisations in Japan. Study visits to agricultural cooperatives and women's associations were organised in Iwate Prefecture of Japan. The participants also stayed in farm members' houses for a day to observe the living conditions of rural households. Participants adopted action plans for increasing the involvement of women in their respective agricultural cooperative movements based on their experiences gained in Japan.

The report of the training course has been published and issued among the participating countries and course participants.



Participants of the 2nd training course for rural women leaders at IDACA. Seated 4th from left is Mrs. Kiyoko Takabe, President, National Council of Women's Association of Japan.

Madane completes assignment and Daman Prakash takes over

Mr M.V. Madane, Project Director for the ICA-Japan Management Training Project from 1986 onwards completed his assignment on 31st October 1992 and formally retired from the services of ICA.

At a function held at the ICA Regional Office, Mr. Madane was presented with a plaque appreciating his services rendered to the ICA. The memento was presented by Mr. G.K. Sharma, ICA Regional Director.



Mr. M.V. Madane receiving a commemorative plaque from Mr. G.K. Sharma upon his retirement from the services of ICA ROAP.

Dr Daman Prakash, until recently Regional Cooperative Adviser with the Development Planning and Coordination Project of the ICA ROAP, has taken over Project Director of the ICA Japan Management Training Project effective 1st July 1992.



Mr. Daman Prakash who has taken over from Mr. M.V. Madane.

Dr. Daman Prakash has been in the service of the ICA since 1962. During this tenure he had also worked with the UNDP and ILO in Jakarta, Indonesia and with the ICA-SCC Project in Sri Lanka.

COOP TRADE PROJECT

National Workshop on Promotion of Exports of Handloom Cooperatives' Products

The National Workshop was jointly organised by ICA and National Cooperative Union of India in New Delhi on 16th and 17th March 1992 with the following objectives : (i) To make the participants aware of the relevant aspects of overseas trade in Cooperative Handloom Textile products; and (ii) To impart necessary training to the participants to independently undertake the export operations.

In all 44 participants from various Handloom Cooperatives of India attended the workshop. The workshop fetched good response and resulted in effective participation of the delegates.

Regional Workshop on Coop Trade and Consumer Cooperatives

The Regional Workshop on Coop Trade and Consumer Cooperatives was organised in Ho Chi Minh City, Vietnam, from 11-12 September 1992, with the following objectives : (i) To assess and explore the possible areas of cooperation in overseas trade with Vietnamese coops; and (ii) To strengthen the Consumer Cooperative movement in Vietnam.

It was attended by 35 cooperators from Vietnam and 19 participants from 7 countries and ICA ROAP. It was a joint effort of Consumer Coop and Coop Trade Projects of ICA ROAP. The workshop stimulated invigorating response especially from the Vietnamese cooperators.



Mr. G.K. Sharma together with the participants of the national workshop held at New Delhi.

Promotion of Trade Activities

- i. Organised export of sugar from Indian National Cooperative Sugar Federation to Sri Lanka.
- ii. Arranged dialogue between Saigon Coop and IDC Singapore to supply cashew nuts to IDC, Singapore.
- iii. Arranged export of pillow covers to Swedish Consumer Cooperative manufactured by Women Coop, Agra, India.
- iv. Introduced Indian National Handloom Coop products to Australian Consumer Coop and organised their meeting.

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- * *The Cooperators have a fundamental respect for people, as individuals and collectivity.*
- * *The Cooperators are committed to delivery of excellent products and service.*
- * *The Cooperators value growth, expansion and dynamism.*
- * *The Cooperators acknowledge what is right and what is true as standards for our activities.*
- * *The Cooperators pursue open and honest communication.*
- * *The Cooperators believe in an organisational culture which promotes the spirit of teamwork and team approaches to management.*
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- * *The Cooperators are an integral part of the cooperative sector and have an active presence in the business sector.*

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28. Basic features of a Cooperative Society (with special reference to consumer cooperatives).
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A view of the onion farm in Maharashtra, India. Fertiliser application is done on such farms under the IFFCO's Farm Extension Programme.



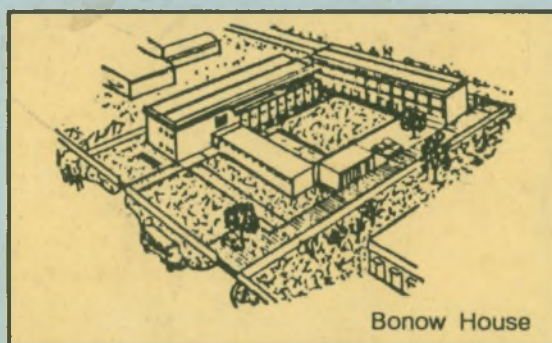
Full view of the 'Bonow House' from where the ICA Regional Office for Asia and the Pacific operates.

Principles of Cooperation

1. Membership of a cooperative society should be voluntary and available without artificial restriction or any social, racial or religious discrimination, to all persons who can make use of its services and are willing to accept the responsibilities of membership.
2. Cooperative societies are democratic organisations. Their affairs should be administered by persons elected or appointed in a manner agreed by the members and accountable to them. Members of primary societies should enjoy equal rights of voting (one member, one vote) and participation in decisions affecting their societies. In other than primary societies the administration should be conducted on a democratic basis in a suitable form.
3. Share capital should only receive a strictly limited rate of interest, if any.
4. Economic results arising out of the operations of a society belong to the members of that society and should be distributed in such a manner as would avoid one member gaining at the expense of others.

This may be done by decision of members as follows :

- a. By provision for development of the business of the cooperative;
 - b. By provision of common services; or
 - c. By distribution among members in proportion to their transactions with the society.
5. All cooperative societies should make provision for the education of their members, officers and employees and of the general public, in the principles and techniques of cooperation, both economic and democratic.
 6. All cooperative organisations, in order to best serve the interests of their members and their communities should actively cooperate in every practical way with other cooperatives at local, national and international levels.



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