

International Cooperative Alliance
43 Friends Colony
New Delhi.14



4th December 1973

MINUTES OF THE FIFTEENTH MEETING OF THE
ICA ADVISORY COUNCIL FOR SOUTH-EAST ASIA
HELD IN TOKYO, on Wednesday, 30th October 1973

The Fifteenth meeting of the Advisory Council of the ICA Regional Office & Education Centre for South-East Asia was held in the premises of the Central Union of Agricultural Cooperatives of Japan in Tokyo, Japan, on Wednesday, 30th October 1973. The following were present:

Members of the Council

1. Mr N.A. Kularajah, Member for Malaysia and Chairman of the Council
- in the Chair
2. Mr Irwin Hunter, Alternate Member for Australia, vice Mr M J Lane
3. Mr M Raushan Ali, Member for Bangladesh
4. Mr R G Tiwari, Member for India
5. Mr Eddiwan, Member for Indonesia
6. Mr H Yanagida, Member for Japan
7. Mr Byung Hang Choi, Member for the Republic of Korea
8. Mr Mohammad Rafique, Member for Pakistan
9. Mr B.P. Faustino, Member for the Philippines
10. Mr Mak Kam Heng, Member for Singapore
11. Mr G S Dayananda, Member for Sri Lanka
12. Mr Pradit Machima, Alternate Member for Thailand, vice Col. Surin Cholpraserd

Special Invitees

1. Dr S.K. Saxena, Director, ICA, London
2. Mr Alf Carlsson, Director, SCC, Stockholm.
3. Mr H Togawa, Managing Director, IDACA, Tokyo
4. Mr A.K. Isaac, Member for Singapore in the ICA Sub-Committee for Agriculture and Trade
5. Mr K Fujimoto, Manager, International Department, CUAC
6. Mr Shiro Futagami, Asst Manager, International Dept., CUAC

ICA Staff

1. Mr P E Weeraman, ICA Regional Director & Secretary of the Council
2. Mr J M Rena, Director (Education),
3. Mr M V Madane, Joint Director (Technical Assistance & Trade)
4. Dr Dharm Vir, Joint Director (Education)

In attendance

Mr A.H. Ganesan, Personal Assistant to the Regional Director
Absent

Mr J Sassani, Member for Iran.

Agenda Item No. I : Welcome

Mr T. Miyawaki, Chairman of the Central Union of Agricultural Cooperatives of Japan, welcomed the Chairman and Members of the Advisory Council and the Special Invitees to the meeting on behalf of the Japanese Cooperative Movement. He conveyed his sincere greetings to the members of the Council and thanked them for deciding to hold the Asian Top Level Cooperative Leaders Conference in Tokyo from 25th to 27th October 1973. He said that the Top Level Conference was a very successful one. He congratulated the members of the Advisory Council on this and thanked the staff of the ICA and the ARRO for the great trouble they had taken to make the Conference a success.

He said that it was their very important and urgent task to implement the decisions of the Top Level Conference.

He said that the Agricultural Cooperative Movement of Japan had held its triennial Congress last month and adopted its second Three-Year Plan.

He said that the recommendations which the Council would make at this meeting would be very useful. He hoped that the Regional Office would decide on practical measures to achieve the ICA's important targets within the Cooperative Development Decade.

Finally he hoped that all the members would enjoy the autumn in Japan.

Agenda Item No. II : Introductory Remarks

(i) Dr S.K. Saxena, Director, ICA

Dr Saxena, Director of the ICA, thanked Mr Miyawaki and his staff for the very hard work put in to make the Top Level Conference a success. He thanked Mr Miyawaki for the kind words expressed by him in appreciation of the work of the staff of the ICA Regional Office. He said that he had taken the point that the Top Level Conference resolutions should be followed up. He thanked the Advisory Council for its advice to the Regional Office in respect of its activities during its thirteen years of existence. He said how very pleased he was to be back and to see the progress and the continuity of the work. He said that the ICA Congress had asked the ICA Secretariat to undertake a forward programme and that for this purpose the advice of the Council would be most helpful. A document would be placed before the next Congress to be held in Paris, on the future work programme of the ICA and this would include practical tasks as well as questions which were of wider concern to cooperators throughout the world. He hoped that by 1976 we would have a document defining our tasks for the future.

(ii) Mr P E Weeraman, Regional Director of the ICA

Mr P E Weeraman in his introductory remarks welcomed the Members of the Advisory Council to the 15th meeting. He thanked the Central Union of Agricultural Cooperatives of Japan for playing host to the Top Level Conference and the meetings of the Agriculture Sub-Committee and the Advisory Council and that in a grand fashion. He congratulated the IDACA on the celebration of its Tenth Anniversary, and said he was happy that the Advisory Council meeting was being held at the time of the 10th Anniversary Celebrations. He welcomed the new members from Sri Lanka and Pakistan to the meeting and read out a message from the Member for Iran regretting his inability to attend the meeting and extending his best wishes for the success of the Top Level Conference and the Advisory Council meeting. He thanked the Advisory Council for the valuable advice given to the ICA Regional Office annually. He informed the meeting that the Swedish Representative in the Regional Office would shortly leave the Regional Office to take up an ILO assignment and that no replacement would be available from Sweden to fill that vacancy. In view of this he requested the Director, SCC, to attend the Advisory Council meetings annually so that he may get a first hand knowledge of the developments of the region. He explained the raison d'être of having an Advisory Council as the need of the ICA to be guided by the representatives of the movements it seeks to serve.

(iii) Mr Alf Carlsson, Director of the SCC

Mr Alf Carlsson thanked the Chair for inviting him to the meeting and expressed his happiness to be back with the Members after a period of five years.

(iv) The Chairman

The Chairman thanked Mr Miyawaki and the Japanese Cooperative Movement, on behalf of the Council, for playing host to the meeting.

Presentation of Mementoes

The Members for Singapore, India and Indonesia presented mementoes to Mr Miyawaki, in his capacity as Chairman of the IDACA, on the occasion of the Tenth Anniversary of the IDACA. Mr Miyawaki thanked the members for the gifts presented to the IDACA.

Agenda Item No. III : Confirmation of the Minutes of the last meeting

The Minutes of the 14th meeting of the Advisory Council, held at Chiangmai, Thailand, on November 19 and 20, 1972, which had been circulated earlier, were confirmed.

Agenda Item No. IV : Administration Section

As was requested at the last meeting, the Regional Director presented a Scheme of Contributions towards the cost of the Regional Office by the member organisations in the region. The Regional Director said that six alternatives were given in the memorandum. He pointed out that the personnel costs of the Regional Office amounted only to 39% of the overall costs of the Regional Office though they were 65% of the establishment costs as indicated in the agenda notes.

Dr Saxena informed the meeting that the work programme of the Regional Office was reviewed at the last meeting of the ICA Central Committee. He said that there was a general desire to expand the work of the Regional Office to match the needs of the movements within the region. He said that the work should be expanded but very carefully depending on the resources. He pointed out that resources were available only from three sources for the activities of the Regional Office viz. the ICA Head Office, the Swedish Cooperative Movement (through the SCC) and the member organisations of the ICA within the region. He said that the total contributions made by the member-organisations in the region to the ICA Central budget in 1972 was £6,800 of which £5,200 came from two members alone. He said that the ICA had contributed £100,000 towards the costs of the Regional Office. He said that the contributions from the ICA Head Office and the SCC would remain at the same figures from some time to come and were hardly likely to increase in the future. He said that the other ways of meeting increasing needs would be tapping international sources, obtaining increased contributions from the member movements in the region and effecting economies in expenditure, wherever possible but consistent with the rendering of most efficient service by the Regional Office. He said that resources may be diverted from one activity to another, according to the felt needs of the movements in the region. He explained that even the advanced movements were finding it very difficult to help other movements financially and the only way in which they would be able to help was by providing experts for serving with the ICA. Hence, he emphasized, the need of raising additional resources from the region itself.

Mr Alf Carlsson, Director of the SCC, said that out of the total budget of the SCC amounting to Sw.Crs 4,500,000 equal to US \$ 1,000,000, a sum of Sw Cr 1,200,000, which is about 25% to 30% is allocated to the Regional Office for its activities in the region. He said that since 1967 the SCC had contributed a total of Sw.Krs 7.8 million to the ICA's activities in the region out of which 2.7 million had been reimbursed to the SCC by the SIDA. He said that the amount of voluntary contributions made by the Swedish cooperators was declining, that the real volume of the SCC's funds was decreasing whilst the SIDA contributions were gradually increasing, that Sw.Cr.540,000

of the amount of Sw.Krs 1,200,000 came from the SIDA, but that the assistance given by the SIDA could not be taken as part of a longterm programme. According to SIDA's policy, he said, SIDA expected the recipient to manage on its own after a few years. This policy of SIDA, he said, may be applied over a period of time also to the assistance given by SIDA for the activities of the Regional Office.

The Chairman opened the matter for discussion and sought the opinion of the members. The Chairman said that Malaysia would prefer to contribute on the basis of equal contributions from each country i.e. alternative A given in the agenda notes. The Member for Australia was also in favour of alternative A and said that uniformity, with certain allowances, would be the best solution. He added that travel costs borne by his movement for his attending the Advisory Council meetings should also be taken into consideration when determining the contributions due from his movement to the Regional Office. He also said that sensible and practical economics should be effected. The Member for Bangladesh suggested that his movement would prefer to contribute on the basis of the per capita income of each country. The Member for India favoured equal contributions from every member organisation in the region. The Member for Indonesia indicated that his movement would be in a position to contribute on the basis of the number of primary level members in each country i.e. alternative F. The Member for the Republic of Korea said that his movement favoured the basis of equal contributions from each member organisation. The Member for the Philippines preferred to contribute on the basis of equal contributions from every country in the region, with certain allowances. The Member for Singapore favoured alternative D and expressed his doubts as to whether his movement would be in a position to contribute at all in view of the smallness of the movement and said that they could make a token contribution. The Member for Sri Lanka indicated that his movement would accept any formula except alternatives A and E and the Member for Thailand said they would accept any alternative except "A".

The Member for Japan while agreeing with the need of member organisations in the region contributing to the activities of the Regional Office said that a formula should be worked out in which due weightage is given to the equality of all member organisations in the ICA membership and having regard to the number of primary members in an individual movement and the per capita income of each country. He thought that the idea behind alternative "A" was the most essential. He suggested that a combination of alternatives, L, I and per capita income be worked out for arriving at the contributions which should be made by the different countries.

The Member for Pakistan said that calculations should be based on a proportion of the contribution already being made to the ICA and the per capita income of a country i.e. Alternatives C and per capita income. The Member for the Philippines thought that the contributions should be based on a tentative formula and that it should be reconsidered at a later stage.

The Council agreed with the suggestion made by the Member for Japan and agreed to contribute annually the following amounts towards the activities of the ICA Regional Office:-

Australia	Rs. 18,500
Bangladesh	6,500
India	25,000
Indonesia	9,000
Iran	10,000
Japan	29,000
Korea, Republic of	10,000
Malaysia	10,000
Pakistan	6,500
Philippines	8,500
Singapore	6,500
Sri Lanka	6,500
Thailand	8,000

The Chairman requested the Regional Office to communicate this decision to the member-organisations for implementation.

The Chairman, as Member for Malaysia, indicated that his movement would bear the travel costs also for attending Advisory Council meetings in future. The Member for Korea said that he would check this point with his organisation and that he saw no difficulty in bearing the travel costs as well. The meeting noted that the Members for Australia and Japan were attending the Advisory Council meetings at their own cost. The Chairman felt that in this way they could reduce the costs (of Advisory Council meetings falling on the ICA)

Agenda Item NO. V : Education Centre

Action taken on the minutes of the last meeting relating to educational activities was noted.

Review of Activities

The Director (Education) gave a resume of activities carried out during the year by the Education Centre. The attention of the members was drawn to Appendix I, viz. the list of educational activities carried out during the year July 72 to June 1973. The Council noted that the RO & EC held two Regional Seminars, one on "Cooperative Management" in Manila and the other on "Cooperative Credit with special reference to Japan" in Tokyo,

four national seminars, one Teachers' Exchange Programme and made two studies viz. (i) "Indian Cooperative Laws vis-a-vis Cooperative Principles" and (ii) "Cooperative Fishery Movement in Bangladesh".

The Member for the Philippines appreciated the assistance given by the Regional Office in drafting the Cooperative Law of the Philippines. He informed the meeting that the presidential Decree No.175 containing the Law was signed in April 1973 and the Letters of Implementation were issued in July 1973. Mr Faustino wished to place on record the contribution made by the ROEC which, he said, was reflected in the Law itself and was highly appreciated. Mr Rana pointed out that this Law opens a new chapter in the history of the Cooperative Movement of the Philippines and Mr Faustino requested time for a separate discussion in this regard.

On the question of the follow-up of the recommendations made by the Seminars, the Director (Education) informed the meeting that the Regional Office was in constant touch with the member organisations in the region and had drawn the particular attention of the member organisations to the follow-up action that had to be taken on the specific recommendations made by the seminars.

ICU/NCUI Field Project in Cooperative Education

Information was given to the meeting on the activities carried out by the Field Project. A brief evaluation report prepared jointly by the Joint Director (Education) of the Regional Office and the Joint Director of the National Cooperative Union of India was circulated among the members. The Chairman requested the Regional Office to bring out a book on the lessons learnt from the Indian Project "with direct comments" on the lines of the book on "Indian Cooperative Laws vis-a-vis Cooperative Principles" for the guidance of the member organisations.

The Member for India stated that the Indore Project was very useful and if possible should be extended to his own district also. He said that 25% of the costs of the project, if opened in his district also, would be met by the local cooperatives themselves.

On the question of extending the project for an additional period of five years, the Member for Pakistan was of the view that ICU, being an international organisation serving the region, should not concentrate its activities in one country but should spread them over the region. He was not in favour of extending the duration of the project beyond the originally agreed period of three years.

The Regional Director informed the meeting that this particular project was to be extended on the understanding that the costs would be taken over by the local cooperatives over a period of five years. The Director (Education) explained that the project was conceived as a demonstration project for the entire region. He said that one cooperator from Bangladesh would be trained in the field project.

The Chairman suggested that the extension of the project may be considered favourably only if it is to intensify the training already imparted to the societies served by the project and not if it is to cover additional societies.

The Member for India said that the Project was an experimental one and if extension was not given, the full results of the Project would not be obtained and that the NCUI would not have collaborated with the ICA in this project if it knew that the project would be terminated in three years and that in future it would not be possible for the NCUI to collaborate with the ICA in similar projects, if this project were to be terminated at this crucial stage.

The Director of the Alliance, while agreeing with the necessity for the equitable distribution of ICA projects within the region, said if it is a question of intensifying the project and analysing the problems, it ought to be extended in that sense and not to cover larger areas. It was wrong, he continued, for the Advisory Council to say that a project should end. The actual decision of extension should be left to the technicians. He said that the Indore Project need not be multiplied and that it was the methodology that must be multiplied.

The Member for Singapore felt that a specific target date should be fixed for making a final evaluation of the project.

The Director (Education) explained that it took eighteen months for the project to bring about an awareness and involvement of the local people in the project activities. He pleaded that it would be futile to close the project after the original period of three years especially when results of value to the movements within the region were emerging and local financial support was being offered for the project.

The Member for Japan said that the period of three years should be kept to and that an evaluation should be made at the end of three years and a final decision regarding the extension of the project should be taken on the basis of that report. The Director of the ICA suggested that the Chairman should be informed of the evaluation but the Chairman said that he did not wish to be involved in it.

The Chairman ruled that in view of the various opinions expressed in the meeting, the project should be extended by one year only and that a concrete case for further extension should be put up to the next meeting of the Advisory Council for taking a final decision in the matter.

Work Programme for July 1974- June 1975

The Council approved of the following educational activities for the year 1974-75:

Regional Seminars

1. Regional Seminar on "The Development of Dairy Cooperatives"

Venue	India
Duration	21 days
Participants	25

The Director (Education) asked for the advice of the Council on the types of participants who should be invited from countries which had no dairy cooperatives but were interested in their establishment. In this connection the member for Australia suggested that member organisations be requested to send a Team of two, one of whom would be a cooperative organiser (leader) and the other a dairy technician.

2. Regional Seminar on "Agricultural Cooperative Marketing with Special Emphasis on Distribution Methods"

Venue	Japan
Duration	21 days
Participants	25

The subjects suggested by the Council Members included "Developing Farm Guidance Activities by Agricultural Cooperatives", "Financial Control in Agricultural Cooperatives" and "Agricultural Cooperative Marketing with special Emphasis on Distribution Methods". The last subject was recommended by the Member for Japan. After some discussion, the Council unanimously agreed with the suggestion made by the Member for Japan.

National Seminars

Four national seminars to be organised on the basis of requests received from member organisations on any of the following subjects:

1. Organisation and techniques of cooperative member education.
2. Short 3 day conferences on the subject of cooperative law and relationship with government.
3. Organisation and management of multipurpose cooperative societies.
4. Needs of the cooperative movement of the country.

Teachers Exchange Programme

The continuation of this programme will be decided upon at the next Advisory Council meeting on the basis of the recommendations that would be made by the Conference of the Principals of Cooperative Training Centres and selected Teachers (who have participated in the above programme) to be held in June 1974.

Study Programme for Senior Cooperative Personnel

Under this programme two or three selected cooperators would be afforded opportunities to study the cooperative movement in other countries of the region.

Consultative and Allied Services

Consultative and allied services in the fields of cooperative law, education, consumer cooperation and agricultural cooperation would be provided on specific requests.

Evaluation of the Activities of the Regional Office & Education Centre

The Council was informed that it was proposed to make an evaluation of the activities of the Regional Office and Education Centre. Dr Saxena suggested that at this stage it should be a study made by one or two ICA staff officers, and one or two Advisory Councillors or external persons. He felt that too much publicity need not be given to the evaluation.

Activities of Youth and Women

Dr Saxena said that not much attention had been given to youth and women's activities by the cooperatives in the region and emphasized the need to involve the youth in the cooperative movement due to the importance it has in regard to the future leadership of the movement. He said that some provisions should be made for activities relating to youth and women in the year 1974-75.

The Member for Australia stated that his movement had ensured the participation of youth in cooperative activities.

It was decided that the Regional Office should study the question of the participation of women and youth in cooperatives in the region and make recommendations to the Council.

Asian Conference on Consumer Cooperation

The Chairman suggested the holding of an "Asian Conference on Consumer Cooperation" mainly to discuss the following subjects:- shortage of essential commodities, price increases, difficulties in the marketing of goods, problems of distribution and importation of commodities, productivity etc. He suggested that this Conference be run on the lines of the Open World Conference held in Rome on a self-financing basis. The participating countries should take care of the travel subsistence and all other costs of their participants and in addition pay a registration fee to meet the secretariat expenses. He also suggested that where assistance was necessary the ICA should provide scholarships to participants. He suggested that this Conference be held by the ICA in collaboration with the Cooperative Union of Malaysia and the Singapore Cooperative Union and that the Cooperative Union of Malaysia would host the Conference. The Member for the Philippines, while appreciating the suggestion, felt that it would be very difficult for all countries to send representatives to this Conference due to foreign exchange difficulties. He also wondered whether the budget of the ICA would permit the holding of such a Conference. Mr Saxena said that since the Conference had been envisaged on a self-financing basis, it may not very much affect the budget of the ICA. He suggested that the two Committees of the ICA connected with Consumer Cooperation be invited to collaborate in this Conference and to provide resource persons. The Joint Director (Technical Assistance and Trade) of the ICA suggested that the Conference should also discuss problems involved in importing commodities from other countries. The Members for India, Australia, Korea, Philippines, Singapore and Thailand indicated that their movements would be in a position to participate in this Conference at their own cost. The Member for Japan said that his organisation would get in touch with the Japanese Consumers Cooperative Union to find out their reactions to the proposal. It was suggested that the timing of the Conference could coincide with the Advisory Council meeting in 1974 so that some saving may be effected in the travel costs of the AC members.

Section V : Tentative Programme of Activities for July 1975- June 1976

The Council approved of the following programme of educational activities for the year 1975-76, on a tentative basis:

Regional Seminars

One Regional Seminar on "Development of Cooperative Industries" and another, on a subject to be agreed upon between the ICA and the CUC, to be held in Japan.

National Seminars

Three or four national seminars to be held on the basis of requests received from the member movements.

Other programmes such as consultative and allied services to be continued.

Future Activities of the Education Centre

Commenting on the activities of the Education Centre in general, the Chairman said that the Regional Office should be effective and more creative in this respect. The Regional Director explained that the Regional Office had faithfully followed the advice given and the programmes approved of by the Advisory Council and therefore requested more creative advice from the Council. The Chairman agreed.

Mr Saxena said that it would be useful to evaluate the work done and make a report on it to the Advisory Council for their advice.

The Member for Japan said that the Asian Top Level Conference had emphasized the need to develop agriculture through agricultural cooperatives, and that the Regional Office also should be equipped to meet this responsibility. He said that education is the most important part of this development but education in the traditional way would not yield much results among the farmers. It should be combined with practical orientation on matters such as better irrigation, better seeds, fertilizers etc. The methods of education should be more carefully considered and should not be merely on cooperative techniques. He said that educational activities in the field of agriculture should be designed to strengthen and develop agricultural cooperative organisations.

Mr Alf Carlsson said that training would be more effective if it is connected with an on-going activity or project of a particular movement. He cited the example of training some cooperators of Malaysia in consumer cooperation in Sweden when there was a plan for the establishment of a cooperative super market in Malaysia. When more projects like this come up in the region, there might be more possibilities for the Education Centre to have educational activities suited to the needs of the projects. He said that "lack of anchorage" may have been the cause. He said that it was not possible to measure the results of educational activities in quantitative terms. He also felt that in view of the advance planning done for the Education Centre activities and due to the changing situations in each country, an educational course which was felt very necessary at a particular time may not be found very useful after the lapse of some time. Thus national seminars may or may not have been useful as the Advisory Council had hoped when approving of them.

The Member for Australia said that having regard to the objectives of the ICA the work had been "ably carried on by Mr Weeraman and his colleagues". He stressed the need to economise and to establish priorities for implementation.

The Member for India commenting on the effectiveness of educational programmes carried out by the Regional Office pointed out that effectiveness cannot be seen in a short time as education was all inputs and not outputs.

The Director (Education) said that specific activities had been carried out by the Education Centre to suit the needs of the movements in the region. He cited the examples of the feasibility study and the National Seminar on "the Establishment of a Super Market on cooperative lines in Malaysia, thought, was very helpful to the Movement in taking a decision on that matter. He also mentioned the National Seminar on the "Needs of the Cooperative Movement of Bangladesh" and the Field Project in Cooperative Education in Indore District as other examples.

The Member for the Philippines said that everybody recognised the validity of relating activities to the on-going programmes in the region; that it was basically a matter of communication both ways. He said that the countries should indicate what is needed and the ICA should indicate what can be done. He suggested that at least twice in a year the Chairman and the Regional Director should meet to discuss the activities of the ICA Regional Office. He emphasized the need of a regular liaison between the head of the Council and the head of the Regional Office. He saw a need of Working Committees in the Regional Set-up.

Dr Saxena said that there was obviously a communication gap and that it was most important for the Chairman of the AC and the Regional Director to have closer contact with each other. He said that this particular problem did not exist in the past as all the three former Chairmen were from India and it was possible to hold frequent consultations with them. He suggested that there should be frequent meetings between the Regional Director and the Chairman either in Kuala Lumpur or in Delhi.

The Chairman said that all efforts should be made to give a new direction to the activities of the Education Centre both by the Advisory Council and by the Secretariat. He agreed with the suggestion that constant liaison should be established between himself and the Regional Director.

Change of Name of the Advisory Council

The Member for Australia pointed out that there was considerable overlapping and duplication in the agendas of the Working Groups, the Sub-Committee and the Advisory Council. He suggested that a comprehensive agenda be prepared which could be discussed in one meeting attended by members of all the bodies. This would avoid duplication of work and minimise the costs. He suggested that a meeting could be held for two or three days preceded by a study visit to a particular society where two or three days could be devoted by the members of the Council both to advise the society on its problems and to learn from the experience of the society. If advance information on the type of society to be visited is given to the members of the Council, he said, it would enable the members to bring experts in that particular line along with them so as to give effective advice to the society.

He suggested that the name of the Advisory Council be changed into "ICA Council for Agriculture, Fisheries and Trade for South-East Asia".

The Member for the Philippines, while agreeing that one agenda could be discussed by all the bodies, suggested that the Sub-Committee and the Groups need not be disturbed as they were formed to discuss special problems faced by the particular sections of the movement.

Dr Saxena said that the ICA Sub-Committee for Agriculture and Trade was originally established as an extension of the main Agricultural Committee of the ICA. He said that while the Regional Office must act according to the advice given by the Advisory Council, the Advisory Council had no executive powers and it cannot be called an Executive Council as it would raise some serious problems within the constitution of the ICA. However, he saw no problem to the deletion of the word "advisory" from the title of the Advisory Council, even though the Council would be an advisory body within the ICA set up. He added that in fact the Council for East and Central Africa does not have the word Advisory attached to it. The Chairman intervened to say that the Council cannot take the name "Executive Council" until the movements in the region contribute the full expenses of the Regional Office. Dr Saxena continuing said that if the Council were called "ICA Council for Agriculture, Fishery and Trade for SE Asia" as suggested by the Member for Australia it would restrict the scope of the activities of the Council. Therefore he suggested that the name of the Council be changed to "ICA COUNCIL FOR SOUTH-EAST ASIA", and added that he would report the matter to the Executive Committee of the ICA.

The Chairman said that the name suggested by Dr Saxena would be appropriate and that the approval of the Executive Committee should be obtained to change the name of the Council.

The Member for Japan pointed out that the Sub-Committee was started because agriculture was important for the region.

It was unanimously decided by the Council that the Regional Office should circulate a scheme of coordinating the work of the Sub-Committee, Working Groups and the Advisory Council after submitting it within two months to the Chairman for his views.

AGENDA Item No. VI : TECHNICAL ASSISTANCE AND TRADE

Action taken on the minutes of the last meeting held at Chiengmai was noted by the Council.

Review of Activities : Technical Assistance

While reviewing the activities of the Regional Office in the field of technical assistance the following points were made at the meeting:

The Members noted with satisfaction the progress made by the Bhor Project since its inauguration and expressed their appreciation of the West German Cooperative Consumer Congress agreeing to consider additional assistance to this project.

The Director of the Alliance informed the meeting that the Norwegian Cooperative Movement had agreed to consider the project of NAFED (India) for establishing a multi-commodity fruit and vegetable processing unit for possible future assistance.

As regards the assistance to Sri Lanka in the field of cooperative fisheries, the Member for Sri Lanka informed the meeting that his movement had incurred considerable expense on receiving the French fishery experts in Sri Lanka and it was unfortunate that assistance had not been given up to then. He would therefore withdraw the request for assistance from the French Fishery Movement. He added that since agriculture was more important for his country, any assistance in the field of agricultural development would be more welcome to his movement. He said that assistance to the marketing project surveyed by the ICA Study Team would be very timely and should be effective.

Promotion of Cooperative Trade

Information on the development of cooperative trade in the region given in the agenda notes was noted.

Survey of Cooperative Agricultural Marketing Projects in SE Asia

The discussion which took place in the Sub-Committee meeting on the Survey of Cooperative Agricultural Marketing Projects in South-East Asia was briefly reported to the Council by the Chairman of the Sub-Committee, Mr Faustino.

Proposal for the establishment of an Asian Cooperative Development Bank

The Council was informed that a paper on the ACDB proposal was presented at the ICA Regional Seminar on "Cooperative Credit with special reference to Japan" and at the Second Asian Conference on "Agricultural Credit and Cooperatives" both held at Tokyo during 1973. It was also mentioned that the paper would be read at the Third International Conference on Cooperative Thrift and Credit due to be held in June 1974. The attention of the Council was drawn to the following recommendation of the Regional Seminar and the resolution of the second Asian Conference on "Agricultural Credit and Cooperatives" respectively.

- " The Seminar discussed the possibility of establishing an Asian Cooperative Development Bank (ACDB) for providing finance for cooperative development projects and for international cooperative trade. The seminar felt that the proposal was in principle a good one and needed to be given a more concrete shape. The seminar suggested that the feasibility of establishing the ACDB should be carefully studied with regard to availability of equity capital from cooperative organisations in the region, securing loan funds from the financing institutions, and developing arrangements whereby technical scrutiny of the cooperative projects could be made. The seminar was of the view that it would be necessary to secure approval of the proposal by the governments of the countries from which cooperative organisations wanted to become members of the ACDB. The seminar suggested that the bank should begin with a small capital base and with activities directed to financing export-import trade as well as for development projects and gradually increase its financial and operational strength. The cooperative movements from countries outside the region should be invited to participate in the equity capital. The seminar also suggested that the proposed Bank should develop close coordination with the International Cooperative Bank (INGCBA) for securing adequate working capital".
- " The Second Asian Conference on Agricultural Credit and Cooperatives held in Tokyo from 11th to 20th October 1973, considered the proposal introduced by the representative of the International Cooperative Alliance for the establishment of an Asian Cooperative Development Bank for financing the development of trade and industry in the cooperative sector and recommends that the ICA and its member organisations should study the proposal further including that of extending guarantee in consultation with the Governments of the Region whose cooperation and support will be desirable for bringing such a bank into existence".

The Council noted that the recommendations of both the meetings were positive in nature and showed an awareness of this proposal among the different sections of the Cooperative Movement. The Joint Director (Technical Assistance & Trade) reported that the proposal was a long-term one and that further studies would be needed on the possibilities of establishing this bank. The meeting noted that this proposal had received much publicity and was discussed on the said occasions. It was noted that the main difficulties encountered so far in formulating the proposal were the questions of foreign exchange and the creation of a Guarantee Fund. It was decided that the Regional Office should continue its studies and report further at the next Advisory Council meeting.

International Financing of Cooperative Enterprises in Developing Countries

Dr Saxena informed the meeting that the report of the Study had been finalised and would be sent to ILO and FAO for their concurrence by the end of November 1973. Copies of the report would be made available to member-organisations as soon as the report was finalised. He informed the meeting that the mechanism of a guarantee fund, which would be one of the important aspects of the ACDB proposal, had been discussed in the report.

Cooperative Development Fund

The Members of the Council were requested to send information to the ICA on the follow-up action taken by their movements on the question of establishing a Cooperative Development Fund for each of their movements.

Exchange of Managerial Personnel

The Member for India requested the assistance of the ICA to secure the services of a Japanese expert for running a Central Cooperative Bank in his home district. He was advised to write to the ICA giving full particulars so that contact may be established with the Japanese Movement to secure the necessary expert.

The Member for India suggested that a Panel of Experts specialised in different fields be maintained at the ICA Regional Office so that the movements in the Region could take their assistance and guidance in accordance with their development needs. The Council generally agreed with the suggestion.

Joint Ventures between Cooperative Movements

It was decided that the ICA Regional Office should send out letters to the Movements asking them to indicate specific areas in which they wished to establish joint ventures. This information, the Council felt, would be useful for identifying the areas of interest in respect of joint ventures.

Agenda Item No. VII : Publications and Public Relations

The Council noted the information given in the agenda notes. The Chairman expressed his appreciation of the publications brought out by the Regional Office and mentioned in particular the book on "Indian Cooperative Laws vis-a-vis Cooperative Principles".

Work Programme for 1973-74

The Council noted that the following publications would be brought out during the current year, July 1973 to June 1974:

1. Cooperation in the USA
2. Multipurpose Cooperative Societies in South-East Asia
3. Communication and the Cooperative Teacher
4. Speeches on Cooperation
5. Regional Bulletin - four issues.

Agenda Item No. VIII : Decisions and Recommendations of the ICA Sub-Committee for Agriculture and Trade

The Chairman of the Sub-Committee for Agriculture and Trade briefed the Council on the important recommendations made by the Working Group on Trade Promotion and approved by the Sub-Committee, on the establishment of an International Cooperative Trading Organisation in Singapore and requested the Advisory Council to endorse the recommendation. The Advisory Council while endorsing the recommendation unanimously adopted the following resolution:

"The Advisory Council accepts the recommendations of the ICA Sub-Committee for Agriculture and Trade on this subject and approves the establishment of an International Cooperative Trading Organisation in Singapore as soon as practicable, and in so doing gives full authority to the existing Select Committee to undertake forthwith, in all aspects, the establishment of this organisation".

The Chairmen of the Working Groups on Cooperative Trade Promotion and Fisheries gave resumes of the discussions that had taken place in their respective group meetings. The Advisory Council noted the recommendations and approved of them.

Agenda Item No. IX : Proposal for a Cooperative Development Programme in South-East Asia

The Regional Director explained to the meeting the suggestion made by the Government of India to constitute Study Teams for planning cooperative development in the different countries of the region. He said that the proposal was for a study team to visit a particular country for a period of three months or more to study a particular sector of the movement in which that movement desired to have expert advice. He informed the meeting that while the local costs might be borne by the host movement, the international travel costs should be met by international organisations including the ICA. He thought that it would be possible to obtain the collaboration of the ARRO in this matter. The Council welcomed this proposal and suggested that further consultations with the Government of India and other international organisations be held for conducting such studies on the basis of requests from member movements in the region.

Agenda Item No. X : Recommendations of the Asian Top-Level Cooperative Leaders Conference

The Resolutions passed by the Asian Top Level Cooperative Leaders Conference held in Tokyo from 25th to 27th October 1973, on the three subjects discussed by it were placed before the Council. The Council recorded its high appreciation of the success of the Conference and its gratitude to the three organisers of the Conference viz. the Central Union of Agricultural Cooperatives of Japan, the ARRO and the ICA Regional Office. The Council requested the ICA to send the resolutions to the Movements, Governments in the Region and the United Nations Agencies, for taking necessary follow-up action on them. The member-organisations of the ICA, the Council felt, should be requested to bring these Resolutions before their Boards of Directors and to send the reactions of their Boards to the ICA. The Council was informed that the final report of the Conference would be prepared and circulated as requested by the Council.

Agenda Item No. XI : Relations with Member Organisations

Information given in the agenda notes was noted by the Council.

Agenda Item No. XII : Relations with International Organisations

Information given in the agenda notes was noted by the Council.

Agenda Item No. XIII : Venue and Dates of the next Advisory Council Meeting

The Member for Sri Lanka invited the Council to hold its next meeting, 16th in the series, in Sri Lanka. He said that study visits lasting two or three days could be arranged and that these visits could be paid either before or after the AC meeting as may be found convenient. The Council thanked the Member for Sri Lanka for the invitation and accepted it. It was tentatively decided to hold the next meeting within the period October 28 to November 2, 1974.

Agenda Item No. XIV : Any Other Matter with the Permission of the Chair

Dr Saxena thanked the Japanese Cooperative Movement for the assistance given by them to the activities of the ICA and for playing host to the Top Level Conference and the meetings of the Advisory Council, Sub-Committee and its Two Working Groups.

The Chairman thanked Dr Saxena and Mr Alf Carlsson for attending the meeting of the Council.

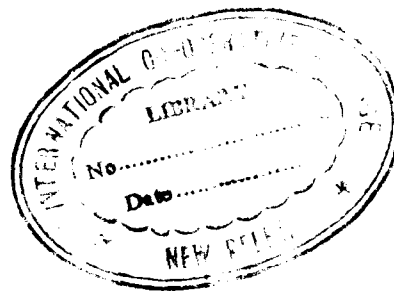
He thanked the Japanese Cooperative Movement and particularly Mr Yanagida and his staff in the CUAC for the efforts made by them to make the Top Level Conference a success, and for the hospitality shown to the Members of the Council during their stay in Japan.

The meeting ended with a vote of thanks to the Chair, which was passed unanimously.

December 7, 1973

F.E. Weeraman
ICA Regional Director &
Secretary, Advisory Council

International Cooperative Alliance
43 Friends Colony
New Delhi-110014.



COMPOSITION OF THE ICA ADVISORY COUNCIL FOR
SOUTH-EAST ASIA FOR THE THREE YEARS 1972-1975

<u>Sl. No.</u>	<u>Country</u>	<u>Name and Address</u>	<u>Status in the AC.</u>
1.		Hon ble Mrs Indira Gandhi 1 Safdarjang Road New Delhi -1	Honorary President
2.	MALAYSIA	Mr N A Kularajah President Cooperative Union of Malaysia 29 Leboh Ampang Kuala Lumpur.	Chairman
3.	Australia	Mr. M J Lane General Manager Cooperative Bulk Handling Ltd. 22 Delhi Square West Perth.	Member
4.	Bangladesh	Mr M Raushan Ali Chairman Bangladesh Jatiya Samabaya Union 9/d Motijheel Commercial Area Dacca - 2.	Member
5.	INDIA	Mr R. G. Tiwari President National Cooperative Union of India, 72 Jorbagh New Delhi-3.	Member
6.	Indonesia	Mr Eddiwan Vice-president I Dewan Koperasi Indonesia Komplex Pusdicoop Jalan Jenderal Gatot Subroto Djakarta.	Member
7.	Iran	Mr J Sassani General Manager Sepah Consumers Cooperative Avenue Sevvom Esfand Teheran.	Member

<u>Sl. No.</u>	<u>Country</u>	<u>Name and Address</u>	<u>Status in the A</u>
8.	Japan	Mr H Yanagida Managing Director Central Union of Agricultural Cooperatives, 8-31 chome, Otemachi Chiyodaku, TOKYO .	Member
9.	Korea, Rep. of	Mr Byung Hang Choi Manager, Research Department National Agricultural Cooperative Federation, 75 1-ka Choongjong ro Sudeamoon ku, SEOUL .	Member
10.	Pakistan	Mr Mohammad Rafique President West Pakistan Cooperative Union 11 Masson Road, Lahore 1	Member
11.	Philippines	Mr B. P. Faustino General Manager Central Cooperative Exchange PO Box 1968, MANILA .	Member
12.	Singapore	Mr Mak Kam Heng General Secretary Cooperative Union of Singapore, 53-A Jalan Buloh Perindu Singapore -15	Member
13.	Sri Lanka	Nomination awaited	
14.	Thailand	Col Surin Cholpraserd Chairman Cooperative League of Thailand 4 Pichai Road, Dusit Bangkok.	Member

Regional Director Mr P E Weeraman Secretary
Director (Education) Mr J. M. Rana

FIFTEENTH MEETING OF THE ICA ADVISORY COUNCIL
FOR SOUTH-EAST ASIA, TOKYO, Japan.

October 30 - November 1, 1973

<u>Agenda Item No.</u>		<u>Page No.</u>
I	Welcome by Mr H Yanagida, Advisory Councillor for Japan on behalf of the CUAC	
II	Introductory Remarks by Mr F E Weeraman, Regional Director for SE Asia	
III	Confirmation of the Minutes of the 14th Meeting held at Chiangmai, Thailand	1
IV	Administration Section	2
V	Education Centre	9
VI	Technical Assistance and Trade Section	29
VII	Publications and Public Relations Section	41
VIII	Decisions and Recommendations of the ICA Sub-Committee for Agriculture and Trade	46
IX	Proposal for a Cooperative Development Programme in South-East Asia	47
X	Recommendations of the Asian Top Level Cooperative Leaders Conference, Tokyo	48
XI	Relations with Member Organisations	49
XII	Relations with International organisations	51
XIII	Venue and Date of the next meeting	52
XIV	Any other matter with the permission of the Chair	52
XV	Vote of Thanks to the Chair	

AGENDA ITEM NO. IIIConfirmation of the Minutes of the 14th Meeting
of the Advisory Council held at Chienmai,
Thailand, on 19th and 20th November 1972.

1. The minutes of the last meeting were circulated to all the members. No comments have been received. The minutes may be confirmed. As suggested at the meeting held at Seoul in 1970, a copy of the minutes of the last meeting is appended hereto for ready reference by the members.
2. Action taken on the minutes is given at the commencement of the agenda notes relating to each Section of the RO & EC.

AGENDA ITEM NO. IV

ADMINISTRATION SECTION

Sharing of Regional Office Costs by Members in the Region

Reference is invited to para 8 of the minutes of the 14th meeting of the Advisory Council held in November 1972.

As requested by the Council alternative schemes of contributions a which the member organisations might be asked to make are given below preceded by a summary of the costs of the Regional Office during the last two years and the budget amount for the present year.

1. SUMMARY OF REAL COSTS INCURRED DURING THE YEARS 1971-72 AND 1972-73 AND BUDGETED AMOUNT TO BE SPENT DURING 1973-74

A. Establishment costs (in brackets the percentage of the total)

	Actual costs				Budgeted Figure	
	1971-72	%	1972-73	%	1973-74	%
Personnel	696,000	67	754,000	67	834,000	65
Stationery, postage, tele- communication	70,000	7	74,000	7	99,000	8
Travel expenses	75,000	7	82,000	7	105,000	8
Others (rent etc.)	205,000	19	208,000	19	240,000	19
Total ...	1046,000	(100)	1118,000	(100)	1278,000	(100)

B. Educational Activities (in brackets the percentage of the total)

	Actual costs				Budgeted Figure	
	1971-72		1972-73		1973-74	
(1) Regional Seminar (in Japan)	166,000	(19)	159,000	(19)	162,000	(19)
					78,000 ^A	(9)
(2) Regional Seminar (in other country)	101,000 ^B	(12)	153,000 ^C	(18)	-	
(3) National Seminars ^D (numbering 5, 4, 3)	176,000 ^E	(20)	91,000 ^F	(11)	54,000	(6)
(4) Advisory Council Meeting.	58,000 ^G	(7)	24,000 ^H	(3)	67,000 ^I	(8)
(5) Indore Project	104,000	(12)	140,000	(17)	173,000	(20)
(6) Educator's Exchange Programme and Fellowship.	41,000	(5)	79,000 ^J	(9)	158,000 ^K	(18)
(7) Others (Consultancy) and Allied Services, etc.	111,000	(13)	101,000	(13)	49,000	(6)
(8) Publications and Library.	109,000 ^L	(12)	86,000	(10)	115,000	(14)
Total.....	866,000	(100)	813,000	(100)	856,000	(100)

- A. Asian Top Level Cooperative Leaders Conference in Tokyo, where national organisations meet the local costs. The same applies to all the regional seminars in Japan on the line above.
- B. Held in India, hence lower travelling costs for ICA personnel.
- C. Held in the Philippines. The national organisations met half the local costs.
- D. During the first two years there has been 5 and 4 national seminars and for the present year only 3 national seminars are foreseen. In addition to those seminars the Swedish Cooperative Centre in collaboration with the ICA RO&EC has held 4 national seminars in 1971-72 and holding another 4 seminars in 1973-74, the actual costs of which are met by the SCC.
- E. Including a seminar in Bangladesh costing ICA Rs.125,000.
- F. Including a seminar in Bangladesh costing ICA Rs.31,000.
- G. In Australia, where the national organisations met the local costs and even a part of the travel costs.
- H. In Thailand, where the national organisation met the local costs.
- I. In Japan, where the national organisation meets the local costs.
- J. Including a study visit to India of 6 Bangladesh cooperators.
- K. Including a Meeting of Principals and Teachers of Cooperative Training Centres in Indonesia, budgeted to Rs.138,000.
- L. Extra expenditure due to First Decade celebrations of the ICA RO&EC.

General Comments

When comparing the costs of different Educational Activities in the ICA Budget, we should also remember :

- (a) the special contributions from some movements reported in the comments above.
- (b) the costs for national seminars paid by the national organisations.
- (c) the travel costs paid by the sponsoring organisations while deputing participants to regional seminars. (A calculation made over the three accounted years shows that those alone are about Rs.100,000 per annum.)

2. Contributions towards the costs of RO & EC

(a) Contributions from outside the Region 1973-74

For the financial year 1973-74, the SCC (with assistance from SIDA) has agreed to contribute Rs.1,760,700 and the ICA Head Office Rs.401,100 towards our budget. To these figures must be added to contributions made by SCC, in Stockholm towards one Swedish Officer in Delhi, towards the building fund of the Delhi office and other local costs in Sweden altogether Rs.360,000. Independently, 4 national SCC/ICA Seminars in Marketing for this region are included in the SCC budget in Sweden. The RO bears certain local costs in this connection.

(b) Contributions from Member Organisations in the Region 1972-73.

During the financial year 1972-73, the Agricultural Cooperative Movement of Japan has met all the local costs of one regional seminar and the cooperative organisation of the Philippines have jointly met half the local costs of the other regional seminar. For the Advisory Council meeting in Thailand the Cooperative League of Thailand met all the local costs.

The Japanese movement has contributed during 1973, £1,407 towards the cost of the office building in New Delhi bringing the total contributions upto £7,065 out of a committed amount of £10,000 for the building.

During the year 1972-73 contributions to the Sub-committee for Agriculture and Trade have been received only from Japan, Korea, Malaysia and Singapore (1972-3) and Indonesia (for 1971-72). Contributions from Pakistan and Sri Lanka are outstanding for 1971-72 and from all the countries except the four mentioned above for 1972-73.

(c) Concessions by the Government of India

The foreign officers attached to the ICA RO & EC in Delhi have enjoyed income-tax and import duty concessions from the Government of India and enjoy such concessions upto 31st March 1974.

3. Trends in the future economy of the ICA RO & EC

(a) Rising Costs

Like any other organisation we are experiencing rising costs in many areas, due to general inflation and the international economic instability. Air fares in the region have gone up in 1973 with 11.1%. Inflationary tendencies in India also influence our local costs including salaries to Indian staff.

(b) Income-tax of the foreign officers in Delhi

We are trying to get exemption from income-tax for non-Indian officers.

(c) Contributions from Sweden

As already discussed in the last year's Council meeting, there is a tendency towards stagnation or even decreases in the contributions from individual members and organisations in Sweden to the foundation "Collaboration Without Boundaries" in spite of various efforts made by them. Increased contributions from SIDA during the last years have been given, but even that development has its limitations. It is possible that the SCC might not send any more Swedes to supplement the staff of ICA Delhi from next year. Even if periodical assistance is given by way of specialists that may not answer our needs.

4. Raising of additional contributions from the movements in the Region.

The available statistics of the number of primary level members are mainly from the year 1970.

The membership subscriptions paid to ICA are taken from the ICA Congress Report 1972 and refer mainly to the year 1971.

The per capita income is taken from UN Statistical Year Book 1971 and refers to the year 1969.

Country	No. of primary level members	Subscriptions to ICA in £	No. of ICA members	Per capita income in US \$.
Australia	1,533,000	279	1	2,424
Bangladesh	2,391,000	(see Pakistan)	2	(See Pak.)
India	61,338,000	2,087	1	89
Indonesia	n.a.	-	1	98
Iran	1,375,000	126	4	263(67)
Japan	16,901,000	2,284	4	1,408
Korea	n.a.	163	1	220
Malaysia	500,000	546	6	288(67)
Pakistan	1,672,000	74(70)	7	132
Philippines	370,000	52	3	337
Singapore	48,000(71)	17	1	799
Sri Lanka	1,962,000	245	1	150
Thailand	558,000	245	1	169
	92,000,000	6,118£	33	

Comments: A few figures are not available; some relate to earlier years. The year is noted in brackets against the figures. Bangladesh and Pakistan were one country upto 1971. Indonesia was at that time not a member of the ICA.

In order to give realistic examples of how the contributions could be shared we have assumed as the base would cover 10% of the ICA RO & EC costs for the present budget year 1973-74. This will amount to Indian Rs.213,000.

We give below 6 alternatives as to how the contributions should be made by different countries. Out of these alternatives, one could be selected or two of them in combination. The proposed alternatives are :

- (A) The same contribution from every country.
- (B) The same contribution from every member organisation of the ICA.
- (C) Contributions in proportion to those made to the ICA Head Office.
- (D) Contributions in direct proportion to the number of primary level members.
- (E) Contributions in proportion to the number of primary level members, but with a sliding scale in proportion to the increase in membership.
- (F) Contributions based on an index where we multiply the number of members for each country with the average per capita income.

Alternatives given in 1000 of Indian Rupees.

	A.	B.	C.	D.	E.	F.
Australia	16.4	6.5	9.7	3.5	15	22.1
Bangladesh	16.4	13.0	1.3	5.5	18	1.9 (c)
India	16.4	6.5	72.6	142.0	66	32.4
Indonesia	16.4	6.5	-	-	-	-
Iran	16.4	26.0	4.4	3.2	15	2.2
Japan	16.4	26.0	79.5	39.1	36	141.4
Korea	16.4	6.5	5.7	-	-	-
Malaysia	16.4	39.0	19.0	1.2	10	8.6
Pakistan	16.4	45.5	1.3	3.9	16	1.3 (c)
Philippines	16.4	19.5	1.8	0.9	7	0.7
Singapore	16.4	6.5	0.6	0.1	3	0.2
Sri Lanka	16.4	6.5	8.5	4.5	17	1.7
Thailand	16.4	6.5	8.5	1.3	10	0.6
Total	213.2	214.5	212.9	205.2 (a)	213 (b)	213.1

(a) This figure is less than the other totals counting on roughly 92 million members, the remaining 8000 Rs. represent the countries of Indonesia and Korea.

(b) Contributions in proportion to the number of individual members on a sliding scale:-

For the first 100,000 individual members	10 points
For every additional 100,000 members (2-500,000)	5 "
For every additional 100,000 members (600,000 - 1,000,000).	2 "
For every additional 100,000 members (1,100,000-3,000,000)	1 "
For every additional 1 mill.members (4-10 million)	5 "
For every additional 5 million members (15-100 million.)	10 "

(c) For Bangladesh and Pakistan the same average per capita income has been taken.

AGENDA ITEM NO. VEDUCATION CENTRE

Section - I

1. Follow up Action taken on the Minutes of the last Meeting

Para No. of the Minutes	Recommendation	Action taken
-------------------------------	----------------	--------------

- | | | |
|------|---|---|
| 14.6 | Follow-up meeting of the Teachers who had taken part in the ICA Teachers' Exchange Programme. | The Dewan Koperasi Indonesia has been requested to host this meeting. |
|------|---|---|

Section - II

Review of Education Activities
(September 1972 to September 1973)

The following educational activities were carried out by the Education Centre during the period September 1972 to September 1973 :

A. COOPERATIVE DEVELOPMENT POLICYConsultative and Allied Services

2.1 The ICA RO & EC appointed a study team consisting of Mr. P.E. Weeraman, the Regional Director, ICA RO & EC, Dr. R.C. Dwivedi, Director, National Cooperative Union of India and Mr. P. Seshadri, Lecturer in Law, Usmania University, Hyderabad, to carry out a study of "Cooperative Legislation in India vis-a-vis Cooperative Principles. The team completed the study in July 1973 and has brought out a report in mimeographed form. The report is being printed.

2.2 Mr. P.E. Weeraman, Regional Director, Mr. J.M. Rana, Director (Education) and Mr. Herman Lamm, Joint Director (Admn.) attended the Conference on Cooperative Law held in Manila on 7-8 February 1973 by the Ministry of Local Government and Community Development of the Philippines in collaboration with the Central Cooperative Exchange of the Philippines. This conference considered a draft of a Presidential Decree enacting a new Cooperative Law for the Philippines in place of the various existing laws on Cooperatives and the rural cooperative development programme drawn up by the Ministry. The draft decree was amended by the Ministry in the light of the recommendations of the Conference.

2.3 Mr. P.E. Weeraman, Regional Director, attended the State Cooperation Ministers' Conference held in New Delhi on 24-25 January 1973.

B. COOPERATIVE MANAGEMENT

Seminars

3.1 A Regional Seminar on "Cooperative Management" was held in Manila and Nalinac Beach Resort, the Philippines from 10 - 30 January 1973, in collaboration with the Central Cooperative Exchange and the Grains Marketing Cooperative of the Philippines. 32 participants from nine countries viz., Bangladesh, India, Iran, Japan, Republic of Korea, Malaysia, Nepal, the Philippines and Singapore and some observers from the Philippines attended the seminar. Observers from the Afro-Asian Rural Reconstruction Organisation and the United Nations Development programme also attended the seminar for some time. The seminar was inaugurated by the Hon'ble Ramon B. Cardenas, Assistant Executive Secretary for Development Affairs, Government of the Philippines.

The subjects discussed were grouped under two main heads: (1) Cooperative Law and Relations with the Government and (2) Operational Aspects. The operational aspects discussed by the seminar included techniques of long-term planning and budgeting, criteria of cooperative efficiency and control of business performance, sources and techniques of capital formation, techniques of cost control and personnel management matters. 50 per cent of the hotel costs and other local costs of the seminar were met by the host organisations.

The report of the seminar has been printed.

3.2 A Regional Seminar on "Cooperative Credit" with special reference to Japan was held in Tokyo from 9-28 April 1973 in collaboration with the Central Union of Agricultural Cooperatives of Japan and the Institute of Agricultural Cooperation in Asia (IDACA), Tokyo. Prior to the Seminar in Japan, the participants had a study visit programme in the

Republic of Korea from 2-7 April 1973. 25 participants from 12 countries viz., Bangladesh, India, Indonesia, Iran, Japan, Republic of Korea, Malaysia, Nepal, Pakistan, Philippines, Singapore and Thailand attended the seminar. Two observers, one from the FAO and the other from the ECAFE also attended the seminar for some time.

As usual, all the local costs including board and lodging costs were taken care of by the host movement.

The Report of this seminar has been brought out in mimeographed form.

C. AGRICULTURAL COOPERATION

Seminars

4.1 A national seminar on the "Marketing of Agricultural Produce through Cooperatives" was held by the Dewan Koperasi Indonesia, in collaboration with the ICA RO & EC at Cipayung, Indonesia from 12 September to 4 October, 1972. The seminar was inaugurated by Dr. Soedjono Ir. Ibnue, Director General of Cooperatives of Indonesia. 15 participants attended the seminar.

The ICA RO & EC provided two resource persons viz., Messrs Lionel Gunawardana Joint Director (P&PR) and M. Kasaoka, Marketing Specialist.

4.2 A national seminar on "Organisation and Management of Agricultural Cooperatives" was held in Bangkok, Thailand by the Cooperative League of Thailand from 15-26 January 1973. 30 participants attended this Seminar. The ICA RO & EC provided two resource persons from its office viz., Messrs Lionel Gunawardana and M. Kasaoka.

Consultative and Allied Services

4.3 The Director (Education) and the Joint Director (Publications) attended the 11th FAO Regional Conference for Asia and the Far East held in New Delhi, India from 17-27 October, 1972 as observers.

D. COOPERATIVE EDUCATION

5.1 Under this programme, Mr. Florencio S. Corral, Head, Non-Agricultural Cooperatives Division, Agricultural Credit and Cooperatives Institute (ACCI) of the Philippines came to India on a study-cum-teaching assignment from 27 August to 5 October 1972. He was attached to the Vaikunth Mehta National Institute of Cooperative Management, Poona for a period of about four weeks and carried out visits in and around Delhi and in Maharashtra State.

Mr. B.P. Bhattarai, Acting Principal, Cooperative Training Centre, Kathmandu, Nepal and Mr. Abdul Hanan Hardjasasmita, Associate Director of the July 12th Cooperative Academy, Bandung, Indonesia visited Philippines under this programme from 2 January to 12 February 1973 and were attached to the Agricultural Credit Cooperatives Institute (ACCI), Laguna for the teaching assignment part of the programme. They also attended the Regional Seminar on "Cooperative Management" held in Manila, and made a few study visits.

ICA/NCUI Cooperative Education Field Project, Indore (M.P),
India.

6.1 Under this project the following educational activities were carried out during the period July 1972 to June 1973:

Sr. No.	Activities	No.	Duration days/hours	No. of participants
1.	<u>For Members</u>			
1.1	Members' camps	5	4 days (each)	244
1.2	<u>Members' Meetings</u>			
	a) By Project staff	19	1 day "	422
	b) By Coop. Teachers	346	1 day "	4,407
	c) By Farm Adviser	74	1 day "	575
1.3	Annual General Meetings	10	1 day "	1,137
1.4	Women's Meetings	1	1 day "	40
2.	<u>For Committee Members</u>			
2.1	Courses for Managing Committee Members	3	4 days "	42
2.2	Managing Committee Members' Meetings	13	1 day "	100
3.	<u>Courses for Employees</u>			
3.1	Courses for Secretaries	1	10 days "	18
3.2	Courses for Supervisory Staff	1	2 days "	27
3.3	Cooperative Teachers' Courses	8	1 day "	39
4.	Study Tours	9	1 of 11 days 8 of 1 day each	215
5.	^S Educational activities for/by Central Societies	43	1 day	1,414
6.	<u>Audio-Visual Programmes</u>			
6.1	Film Shows	10	2 hours each	1,549
6.2	Film Slide shows	5	1 hour each	413
Total				10,642

^SThis represents attendance and guidance given by the Project staff at meetings organised by Central Societies in and outside Indore District.

A Study on the Educational Needs of 5 project-societies was carried out. The report of this study as well as the report on the project were presented to the Sub-Committee on Member Education of the NCUI.

The Project has now completed nearly 2½ years. The leaders of Indore District are keen that the project should be expanded from the present 10 societies to cover the entire district and that its duration should be extended for another five years. They are making this suggestion with a view to giving a permanent shape to the Project and to raise necessary funds for the purpose. The ICA and the NCUI considered their request and decided to carry out a quick evaluation.

A brief paper on the Project is being circulated separately.

Study Visits

6.2 A 6-man Team of Co-operative Leaders from Bangladesh visited India under the Study Programme for senior Co-operative Personnel from 7 October to 11 November 1972. They visited the N.C.U.I, the Co-operative Department in the Ministry of Agriculture, Government of India, other national level co-operative organisations in Delhi and several co-operative organisations in the States of Maharashtra and Gujarat.

Consultative and Allied Services

6.3 Dr. Dharm Vir, Specialist in Education Methods of the ICA visited Bangladesh from 27 April to 18 May 1973 to explore the possibilities of organising educational programmes in Bangladesh. During this visit, Dr. Vir attended a national seminar held in Chittagong on "Co-operative Farming."

6.4 The Specialist in Education Methods, Dr. Dharm Vir, visited the D.R. Gadgil Co-operative College at Nagpur (India) and assisted them in evolving suitable educational programme for their adopted societies. During this visit, the Specialist

also gave two talks on the "Role of Women in Cooperation" and "the ICA in South-East Asia" to the trainees of the College.

6.5 The Specialist in Education Methods participated in the national conference on "Life Long Education" organised by the Indian Adult Education Association at Bombay from 30 October to 3 November 1972.

6.6 The Specialist in Education Methods participated in the ICFTU/ILO Second Asian Conference on Trade Union Education held at New Delhi from 5-9 November 1972.

6.7 The Specialist in Education Methods, visited Singapore from 18-27 November 1972 and assisted the Singapore Cooperative Union in drawing up Cooperative Education Programme and in conducting a national level seminar on "Expansion of Cooperative Services to Members" from 20-26 November 1972.

6.8 Mr. Weeraman and Dr. Dharm vir attended the Inter-State University Debating Competition on Cooperation conducted by the Committee for Cooperative Training in India at Aligarh Muslim University, Aligarh (India) on 25 February 1973. While Mr. Weeraman gave a valedictory address at the Debating Competition, Dr. Vir acted as a Judge of the Debating Competition.

6.9 Mr. J.M. Rana, Director (Education) gave a talk on "New Attitudes towards Personnel Problems - Creation of an Atmosphere for better work" to the participants of the training course for the organisers of Handicraft Cooperatives conducted by the All India Cooperative Educational Instructors' Training Centre at New Delhi on 22 February 1973.

E. COOPERATIVE HOUSING

Seminars

7.1 A national Workshop on "Cooperative Housing" was held in Dacca, Bangladesh from 29th November to 6th December 1972 by the Bangladesh Jatiya Samabaya Union in collaboration with the ICA RO & EC and the International Cooperative Housing Development Association (ICHDA), Washington, U.S.A. The Workshop was inaugurated by Mr. A.H.M. Kamaruzzaman, Minister for Relief and Rehabilitation. Mr. Shamsul Huq, Minister for Local Government, Rural Development and Cooperatives, Mr. P.E. Weeraman, ICA Regional Director for S.E.Asia, Mr. Jack Edmondsson, Executive Secretary of ICHDA, Mr. Raushan Ali, President of the Bangladesh Jatiya Samabaya Union also addressed the inaugural session. The ICA RO & EC provided five resource persons, viz., Mr. Sten Johnsson from Sweden, Mr. D.D.Naik from India, Mr. G.S.Dass from Malaysia and Messrs P.E.Weeraman and Lionel Gunawardana from the ICA RO & EC. 49 participants attended this Workshop.

7.2 A National Conference on "Financing of Cooperative Housing" was held by the National Cooperative Council of Sri Lanka, the National Cooperative Housing Development Society and the Department of Cooperative Development in collaboration with the ICA RO&EC in Colombo, Sri Lanka from 8-10 August 1972 at the National Cooperative Council building. 30 representatives of Cooperative Housing Societies, financial organisations and Government Departments interested in housing attended the Conference. The Conference was inaugurated by the Minister of Foreign and Internal Trade, Mr. T.B.Illangaratna. Mr. Peter Keuneman, the Minister for Housing and Construction also addressed the inaugural session. The ICA RO & EC provided four resource persons, viz., Messrs N.A. Kularajah, D.D. Naik, J.M. Rana and Lionel Gunawardana.

7.3 A National Conference on "Cooperative Housing" convened by the National Cooperative Union of India and the National Cooperative Housing Federation of India was held at the office of the ICA RO & EC, New Delhi from 11-13 December 1972. Mr. K.R. Puri, Chairman of the Life Insurance Corporation of India, inaugurated the Conference. 47 delegates from cooperative housing organisations, attended the Conference. Mr. Sten Johnsson, Sweden, Mr. Jack Edmondsson of the ICHDA and Messrs P.E. Weeraman and J.M. Rana of the ICA assisted the conference as Resource Persons.

8. FISHERY COOPERATIVES

8.1 The FAO/SIDA Course on the Management of Fishermen's Cooperatives was held in collaboration with the Government of India and the International Cooperative Alliance at the Central Institute of Fisheries Education, Bombay from 1-26 March, 1973. The total number of participants was 31 of which 21 were from India and 10 were from Hong Kong, Indonesia, Korea, Malaysia, Philippines, Sri Lanka and Thailand. The subjects covered included basic cooperative elements, principles of management and administration, book-keeping, planning, control, staff training and cooperative education.

The ICA Regional Office & Education Centre provided lecturers on the following subjects and also took care of costs of these lecturers:

- i) Main features of cooperative organisations, (Mr. J.M. Rana)
- ii) Formation and Utilization of Capital, & (Mr. K.S. Ponnuthurai)
- iii) Personnel and Membership Development in Cooperatives. (Dr. Dharm Vir).

The following recommendations were made for follow-up :

- (1) FAO should carry out a survey before the end of 1973 in order to ascertain the impact of the Course on the situation and work of the participants.
- (2) FAO should publish a selection of documents (lectures and case studies) and make this publication available to the participants.

- (3) FAO should repeat this type of course and also consider the possibility of broadening the scope to include management of small fishery enterprises.
- (4) To organization and programme of such courses should be based on the experiences and conclusions of the present course.
- (4) Governments may organize similar courses and FAO should give them the required assistance

Consultative and Allied Services

8.2 Mr. K.S.Ponnuthurai, retired Senior Assistant Commissioner of Cooperative Development in Sri Lanka was given an assignment by the ICA to conduct a study of Fishery Cooperative Movement in Bangladesh with a view to recommending how fishery cooperatives in that country can be developed. Mr. Ponnuthurai visited Bangladesh from 27 April to 5 June 1973 for this study. The Report of the study is ready.

8.3 Appendices I and II give Resume of Activities carried out during the last complete Fiscal year viz. July 1972 - June 1973 and countrywise break-up of participants at Regional Seminars.

SECTION - III

PROGRAMME OF ACTIVITIES FOR JULY 1973-June 1974

Regional Seminars

1. Asian Top-Level Leaders Conference - already held in Tokyo from 22 to 27 October, 1973.

2. A Regional Seminar on "Cooperative Member Education and Member Communication" will be held in Tokyo, Japan in May 1974 in collaboration with the Central Union of Agricultural Cooperatives and the Institute for Development of Agricultural Cooperation in Asia (IDACA) of Japan.

3. National Seminars

Four national seminars on the subject of "Agricultural Cooperative Marketing" will be held under the joint auspices of the Swedish Cooperative Centre, the ICA RO & EC and the member organisation of the country concerned in India, Bangladesh, Sri Lanka and Pakistan in that order. The schedule of the national seminars is as follows :

- | | | |
|-----|---------------------|------------------------|
| 3.1 | India (Poona) | 8 - 20 October 1973 |
| 3.2 | Bangladesh (Dacca) | 7 - 17 November, 1973 |
| 3.3 | Sri Lanka (Colombo) | 26 Nov.- 8 Dec., 1973 |
| 3.4 | Pakistan (Lahore) | 17 - 28 December, 1973 |

These seminars are being held in collaboration with the Swedish Cooperative Centre and the member organisations for the purpose of selecting participants for the seminar to be held in Sweden and for providing training to managers and elected leaders in the field of

agricultural cooperative marketing. The commodities to which attention will be given in these seminars are : (i) foodgrains, (ii) fruits and vegetables, (iii) milk and milk products and (iv) poultry and eggs.

The title of the Seminar in Pakistan is Agricultural Cooperative Marketing-cum-Cooperative Farming. Additional participants will be invited for the Cooperative Farming part of the Seminar.

These Seminars were offered to Iran and Korea but they were not in a position to sponsor these seminars during the period suggested.

3.5 A national seminar on Cooperative Credit will be held in Thailand in February 1974.

3.6 Discussions are being carried out with the Cooperative Department in Nepal for holding a national seminar on the subject of Integrated Approach to Agricultural Cooperative Development.

3.7 Discussions are being carried on with the National Agricultural Cooperative Federation, Korea for holding a national seminar on the subject of Agricultural Cooperative Marketing.

3.8 It is expected that a seminar on Consumer Cooperatives will be held in Bangladesh in January or February, 1974.

3.9 Discussions are being carried on with the U.N.D.P. and the Dewan Koperasi Indonesia for holding a national seminar on the Needs of the Cooperative Movement in Indonesia.

4. Cooperative Educators' Programme

A Conference of Principals and selected teachers of cooperative training centres in the region would be held in March 1974. The venue is yet to be decided.

5. Field Project in Cooperative Education

The Project is being continued.

SECTION - IVPROGRAMME OF ACTIVITIES FOR JULY 1974 - JUNE 1975

It is proposed that the following regional activities be undertaken for the year 1974-75 :

Regional Seminars1. Regional Seminar on the Development of Dairy Cooperatives

Venue:	India
Duration :	21 days (October/December, 1974)
Participants:	25

The Council had approved this subject at its meeting held last year out of three subjects which included Financial Management and Agricultural Cooperative Marketing as well.

The objectives of the seminar would be to discuss questions connected with the potentialities of developing dairy cooperatives in the region and the techniques of establishment and management of dairy cooperatives. Special attention would be given to the ways in which dairy cooperatives can be developed.

The Council may like to suggest qualifications and background of participants.

2. A Regional Seminar on an appropriate subject in the Field of Agricultural Cooperation.

Venue:	Tokyo, Japan
Duration:	21 days
Participants:	25

The Council may like to suggest an appropriate subject keeping in view the needs of the development of agricultural

cooperatives in the region. In view of the importance of increasing agricultural production in the region, it is suggested that the subject of "Developing Farm Guidance Activities by Agricultural Cooperative Movements" may be considered. In view of the excellent progress made by the Agricultural Cooperatives of Japan in organising this function, Japan would have a great deal to contribute on this subject.

3. National Seminars

Four national seminars would be organised. The following subjects are suggested since these would be in the nature of follow-up activities of Regional Seminars already held by the ICA RO & EC during the last two years.

- 3.1 Organisation and Techniques of Cooperative Member Education.
- 3.2 Short 3-day conferences on the subject of Cooperative Law and Relationship with Government.
- 3.3 Organisation and Management of Multipurpose Cooperative Societies.
- 3.4 Needs of the Cooperative Movement of the host country.

4. Educators' Programme and Fellowship

4.1 Teachers' Exchange Programme

The above programme may be continued with the modifications, if any, suggested by the conference of Principals and selected teachers of cooperative training centres in the region to be held in March 1974.

4.2 Study Programme for Senior Cooperative Personnel

Individual study programme for 2-4 cooperators will be offered. These fellowships may be offered to

senior managerial personnel to study cooperative experiences in another country which may be of value to the development programmes of their own organisations, and to senior officers of government cooperative departments for their orientation.

5. Cooperative Education Field Project, Indore District

Cooperators of Indore district have found the activities of the Project exceedingly useful from the point of view of future development in the district. They want to continue the work of the Project on a permanent basis. However, to be able to do this, they need assistance for another five years, during which period they could raise adequate funds to be self-supporting.

6. Consultative and Allied Services

These services will be offered in the fields of Cooperative Law, Cooperative Education, Consumer Cooperation and Agricultural Cooperation, on the basis of requests made by the member movements.

SECTION - V

TENTATIVE PROGRAMME OF ACTIVITIES FOR
JULY 1975-JUNE 1976

Regional Seminars

1. One Regional Seminar on any of the following subjects may be held in a country other than Japan in the Region.

- i) Cooperative Journalism
- ii) Agricultural Cooperative Marketing
- iii) Financial Management
- iv) Viability and Techniques of Amalgamation of Cooperative Societies.
- v) Development of Cooperative Industries.

2. One Regional Seminar on a suitable subject in the field of Agricultural Cooperation will be held in Japan.

The following other programmes will be continued.

- 3. National Seminars
- 4. Teachers' Exchange Programme
- 5. Field Project in Cooperative Education
- 6. Study Programme for Cooperative Personnel
- 7. Consultative and Allied Services.

Appendix -IRESUME OF ACTIVITIES CARRIED OUT DURING THE YEAR
JULY 1972 - JUNE, 19731. Regional Seminars

	<u>Venue</u>	<u>No. of participants</u>
1.1 Regional Seminar on "Cooperative Management"	Manila/ Nalinac Beach Resort, Philippines	32
1.2 Regional Seminar on "Cooperative Credit with special reference to Japan"	Tokyo, Japan	25

2. National Seminars

2.1 Conference on Financing of Cooperative Housing	Colombo, Sri Lanka	30
2.2 Cooperative Marketing of Agricultural Produce	Cipayung, Indonesia	15
2.3 National Workshop on Cooperative Housing	Dacca, Bangladesh	71
2.4 National Conference on Cooperative Housing	New Delhi, India	47

3. Teachers' Exchange Programme India & Philippines 34. Field Project in Cooperative Education Indore District,
Madhya Pradesh State, India 10,6225. Consultative and Allied Services5.1 Important Studies
carried out

- (a) Study of Indian Coop.
Laws vis-a-vis
Cooperative Principles New Delhi, India
- (b) Study of Cooperative
Fishery Movement in
Bangladesh Bangladesh

5.2 Assistance to Seminars/
Conferences

FAO/SIDA Course on the
Management of Fishery
Cooperatives.

Bombay, India

1. Total No. of Activities: 9
2. Participants in Seminars: 223
3. Participants in Field
Project Activities: 10,642

APPENDIX - II

Countrywise break-up of Participants and Observers
to different ICA Regional Seminars and Conferences
during September 1972 to September 1973

Country	Regional Seminar on "Cooperative Management" Manila, Philippines.	Regional Seminar on "Coop. Credit with special reference to Japan" Tokyo, Japan.
1. Australia	-	-
2. Bangladesh	3	2
3. India	4	5
4. Indonesia	1	2
5. Iran	2	2
6. Japan	2	1
7. Korea, Rep. of	2	3
8. Malaysia	3	2
9. Nepal	2	1
10. Pakistan	-	1
11. Philippines	10	2
12. Singapore	3	2
13. Sri Lanka	-	-
14. Thailand	-	2
Total	<u>32</u>	<u>25</u>
F.A.O.	1	1
I.L.O.	-	-
ECAFE	-	1
ICFTU	-	-
AARRO	1	-
KE/SWEDEN	-	-
OTHERS	30	-

AGENDA ITEM NO VITECHNICAL ASSISTANCE AND TRADEPart I1. Action taken on the Minutes of the last meeting

<u>Para No. of the Minutes</u>	<u>Decision of the Council</u>	<u>Action taken</u>
30	Coordinate with the Central Union of Agricultural Cooperatives, Japan, re retraining of Korean Cooperators in Japan as follow-up of the Second part of the Survey. Also arrange for the training of Cooperators from Sri Lanka in some other country of the Region as a follow-up of the Second Part of the Survey.	Arrangements are being made for the training of five Korean cooperators at IDACA. Possibilities are being explored by the Regional Office for securing training facilities in Australia.
40	Ascertain the views of member-movements re. their participation in the ACDB and the legal and procedural aspects in the context of laws and regulations in the countries concerned. Also ascertain the views of the national banks and governments of the countries of the region regarding ACDB.	A letter was sent to member-movements on April 6, 1973 asking for their comments and participation in the ACDB. Two reminders have also been sent. Till the 25th of Sept. 1973, only two replies were received, one from Iran and another from Japan.
41	Introduce papers on the ACDB at the three forthcoming international meetings to be held in Tokyo, and New Delhi.	A paper on ACDB was introduced at the Regional Seminar on "Cooperative Credit" held in Japan during April, 1973.
42.3	Coordinate the Programme of Exchange of Managerial Personnel in the Region.	A communication was sent to all member-movements in the Region on April 3, 1973. Till the middle of September, 1973, replies had been received only from Australia and Iran. A reminder has been issued.
43	Ascertain the view points of member-movements re. Joint Ventures between Cooperative Movements in the Region.	A letter was addressed to member-movements on April 3, 1973. Replies have been received from Bangladesh, Iran and Malaysia.

PART II

Review of Activities - December 1972
to August 1973

1.1 During the period under review, the activities of the Technical Assistance and Trade Section related mostly to the follow-up action on the decisions taken by the Advisory Council, Sub-Committee for Agriculture and Trade, Working Groups for Trade Promotion and Cooperative Fisheries, taken at their respective meetings held in Bangkok and Chiangmai during November 1972.

MATTERS ARISING OUT OF THE MINUTES OF THE LAST MEETING

2.1 Please see the tabulated note given as Part I of the Agenda on Technical Assistance and Trade.

TECHNICAL ASSISTANCE

3.1 The following is a brief review of the progress made on the various projects in hand at the Regional Office.

Bhor Cooperative Dairy Project

3.2 The dairy was formally inaugurated by Hon. Mr Y.B. Chavan, Minister of Finance, Government of India, on March 10, 1973.

3.2.1 Dr Carl Schumacher, former President of the West German Cooperative Consumers Congress, had specially come to Poona to attend the inaugural function. Mr Armin Peter of the WGCCC in Hamburg also attended the function.

3.2.2 The project is gradually coming out of its initial difficulties. At present 10,000 litres are being pasteurised; however, in the near future the flush season will start and the dairy is expected to pasteurise 20,000 litres a day by the end of this year. The area covered by the dairy had unprecedented drought for the last two years, but the prospects for milk production this year are very bright in view of the adequate and timely rainfall in the area.

3.2.3 As the milk collection is continuously on the increase the dairy is already contemplating to increase its daily capacity by at least 10,000 literes a day. The dairy is also planning to buy two pre-pack machines in order to store the milk without increasing its cold-storage capacity.

3.2.4 The Poona District Cooperative Milk Federation, which is in charge of the dairy, is planning an ambitious scheme to introduce dairy development schemes in the Poona District. It plans to purchase 8,000 heads of cattle to help milk producers improve the quality of their animals.

Prospects of future aid

3.3 Dr Carl Schumacher took the opportunity of his visit to Poona to have detailed discussions concerning future plans with leaders of the Poona District Cooperative Milk Federation. He also visited another dairy cooperative and a few milk collection centres. He was happy at the progress made by the Federation in extending its activities especially its efforts to open new chilling stations in the outlying areas of the District. Dr Schumacher promised to consider further assistance to the dairy for some of its development programmes.

Consolidated Fruit Processing Plant
of N.C.F, Seoul (Republic of Korea)

3.4 The Cooperative League of the USA were informally approached by the Regional Office to elicit support for the project from large fruit cooperatives in the USA.

3.4.1 The CLUSA has written to the Regional Office to say that there is little incentive reflected in the plan that would induce a cooperative to make a substantial contribution to the project. There also does not appear to be a foreseeable opportunity to engage in a mutually beneficial import/export trade relationship.

Multi-Commodity Fruit and Vegetable
Processing Unit of NAFED, New Delhi

3.5 At the instance of the Regional Office the ICA Head Office had approached the Vdk in East Germany to support this project by giving a part of the machinery and equipment needed for the project and which had to be imported into India.

3.5.1 The Vdk has regretted its inability to support the project because of foreign exchange restrictions for securing the required machinery.

Fishery Assistance Project in Sri Lanka

3.6 Although the question of providing assistance to fishery cooperatives in Sri Lanka by the French Fishermen Cooperative Societies has been under discussion for more than three years, not much progress has been made so far in securing the assistance. As a matter of fact, it is now almost certain that the original proposal of sending two large-sized fishing boats to Sri Lanka with French experts to assist in modernisation of deep-sea fishing will not be implemented in view of certain unavoidable circumstances faced by the French Fishery Movement.

3.6.1 On the basis of the revised request sent by the Sri Lanka Cooperative Fish Sales Union and on the basis of the recent discussions by the representatives of the ICA and those of the French Fishery Cooperative Movement possibilities are being explored to secure as a gift the following equipment to the fishery cooperatives in Sri Lanka.

- (i) Three Mobile Motor Repair Vans,
- (ii) Navigation and Safety equipment,
- (iii) Audio-visual equipment for utilization at the four training centres.

3.6.2 It is estimated that the above three items will not cost more than £5,000.

3.6.3 A tentative proposal to arrange training facilities for Sri Lanka fishermen on French fishery boats in the Indian Ocean is also under consideration by the French Movement. However, there is no concrete proposal so far put forward from the French side.

3.6.4 During a recent communication with the Director of the ICA in London, Mr P. Lacour has informed the ICA that due to drought conditions in the Francophone countries of West Africa the main concern in France at present was assistance to these countries. However, he was studying with the French Consumer Cooperative Movement, the possibility of sending material assistance to Sri Lanka.

Technical Assistance on the decline

3.7 In view of the serious difficulties faced by the Regional Office in securing assistance to most of our projects in the Region, the Council may like to consider ways and means by which alternative sources of securing such assistance could be identified.

ICA COORDINATOR FOR COOPERATIVE AID IN BANGLADESH

4.1 In response to the Emergency Resolution on aid to Bangladesh adopted by the 1972 Congress of the ICA held at Warsaw and on the basis of the recommendation of the National Seminar on the "Needs of the Cooperative Movement of Bangladesh" organised by the Bangladesh Jatiya Samabaya Union in collaboration with the ICA during June 1972, the ICA Headquarters has appointed Mr John L. Rooke as Coordinator of Aid Projects for the Cooperative Movement in Bangladesh for a period of two years. He will work in close collaboration with the officials of the Samabaya Union. The project is jointly financed by Oxfam and the ICA.

4.2 Mr Rooke took up his duties in the first week of June, 1973.

PROMOTION OF COOPERATIVE TRADE

Cooperative Trade Development

5.1 As in the past the Regional Office continued to function as a clearing house for trade information. The following were some of the important activities undertaken by the Regional Office during the period under review.

Trade Information Bulletin

5.2 The ICA TRADE NEWS continued to be issued on a monthly basis. The scope of the Trade News has been slightly broadened to include news concerning development and technical assistance. The journal has entered fifth year of its publication in July 1973.

Trade Development

5.3 Some of the trade contacts provided by the Regional Office are listed below :

- (i) The Filipino Cooperative Wholesale Society, Inc., Manila, was provided with cooperative contacts both in the Region and Europe for the import of food items and export of products of industrial cooperatives.
- (ii) The Malaysian Cooperative Industrial Development Society Ltd., Kuala Lumpur, was provided with contacts in Europe for the export of orchids.
- (iii) The Malaysian Cooperative Supermarkets Society Ltd., Kuala Lumpur, was provided with contacts both in the Region and outside for the import of food and non-food items for sale in its supermarkets.
- (iv) The All-India Handloom Fabrics Marketing Cooperative Society Ltd., Bombay, was provided with cooperative contacts in W. Germany for the export of handloom textiles.

5.3.1 For making contacts in Europe the Regional Office generally sought the assistance of INTERCOOP located at Hamburg.

SURVEY OF COOPERATIVE AGRICULTURAL MARKETING PROJECTS IN SOUTH-EAST ASIA (PART III)

6.1 The Report of the Survey conducted in Thailand and Malaysia during October-November, 1972, has since been submitted to the ICA Regional Director for South-East Asia.

6.2 Follow-up action on the recommendations of Second part of the Survey conducted in Sri Lanka and Republic of Korea is being discussed with concerned member-movements.

6.3 The Fourth part of the Survey for Iran and the Philippines is expected to be conducted during March/April, 1974.

PROPOSAL FOR THE ESTABLISHMENT OF AN ASIAN COOPERATIVE DEVELOPMENT BANK (ACDB)

7.1 A detailed note giving the developments so far on the proposal to establish an Asian Cooperative Development Bank has been circulated among the member organisations during April 1973. The member organisations have been asked to send their comments to the Regional Office after consulting their member organisations. So far replies have been received only from Iran and Japan which have regretted their inability to participate in the ACDB.

7.2 As suggested by the Advisory Council at its meeting held in Chiangmai a paper on the ACDB proposal was read at the Regional Seminar on "Cooperative Credit with Special Reference to Japan" held at IDA/CN (Tokyo) during April 1973. After a prolonged discussion, the seminar made the following recommendation on the subject.

"The seminar discussed the possibility of establishing an Asian Cooperative Development Bank (ACDB) for providing finance for cooperative development projects and for international cooperative trade. The seminar felt that the proposal was in principle a good one and needed to be given a more concrete shape. The seminar suggested that the feasibility of establishing the ACDB should be carefully studied with regard to availability of equity capital from cooperative organisations in the Region, securing loan funds from the financing institutions, and developing arrangements whereby technical scrutiny of the cooperative projects could be made. The seminar was of the view that it would be necessary to secure approval of the proposal by the governments of those countries from which cooperative organisations wanted

to become members of the ACDB. The seminar suggested that the Bank should begin with a small capital base and with activities directed to financing export-import trade as well as for development projects and gradually increase its financial and operational strength. The cooperative movements from countries outside the Region should be invited to participate in the equity capital. The seminar also suggested that the proposed Bank should develop close coordination with the International Cooperative Bank (INGEBA) for securing adequate working capital."

7.3 A paper on ACDB is expected to be presented at the Second Asian Conference on Agricultural Credit and Cooperatives to be held in Tokyo just before the Asian Top Level Cooperative Leaders Conference. An oral report on the deliberations at this Conference will be made during the Council meeting.

7.4 Due to the postponement of the Third International Conference on Cooperative Thrift and Credit, which was scheduled to be held at Kuala Lumpur during November, 1972, the paper on ACDB could not be read at the Conference. It has since been decided to hold the Conference in London during June 1974. The Informal Liaison Committee which is responsible for organising the Conference, has already agreed to the presentation at the Conference of a paper on the subject of ACDB.

International Financing of Cooperative Enterprise in Developing Countries

7.5 A Study on International Financing of Cooperative Enterprise in Developing Countries was recently conducted jointly by ILO, FAO and the ICA with the support of IFAP, IFPAM and the COPAC Secretariat. The Study has made a series of recommendations aimed at strengthening international effort in development finance to cooperative projects in developing countries. It has called upon cooperatives for greater

support to INGEBA in strengthening the Bank's capacity for development. The Study has recommended that INGEBA should be converted into an International Bank for Cooperative Development (IBCD), and an International Cooperative Guaranteed Fund (ICGF) should be established to underwrite loans obtained by cooperatives from IBCD or other development agencies.

7.5.1 The Study envisages the existence of Regional Cooperative Development Banks such as the ACDB in our Region and says "Thus it would appear that there are no inherent obstacles to the existence of both regional and international cooperative financing institutions and, indeed, that the first might well provide a useful ally to the second".

Future course of action

7.6 Now that sufficient interest has been generated in the proposal, member organisations in the Region should discuss it more seriously with their affiliates in the respective countries. If necessary a special convention of leading cooperative organisations in each country should be called to discuss this proposal. It will then be possible to ascertain the extent of support the ACDB proposal is expected to receive from the Regional Movements.

ACDB and ICTO

7.7 If the proposed International Cooperative Trading Organisation (ICTO) is established in Singapore, it will become a centre of economic activity for cooperatives in our Region. As trade and finance go together it will be helpful to use the ICTO for canvassing support for the ACDB proposal. The ICTO will also need the services of a Bank for its trading operations and it will be in the interest of the Trading Company to promote a sister organisation which will play a complementary role in the field of international trade.

COOPERATIVE DEVELOPMENT FUND

8.1 As suggested by the Council at its last meeting, a detailed communication has been sent to member-organisations in the Region during April 1973. It is hoped that follow-up action is being initiated by the member-movements on the Cooperative Development Fund proposal.

EXCHANGE OF MANAGERIAL PERSONNEL IN THE REGION

9.1 The Council at its last meeting had approved of a proposal to bring about exchange of four managerial personnel in the Region every year. A letter was sent by the Regional Office during April 1973 to the member-organisations in the Region.

9.1.1 Replies have so far been received from Australia, Iran and Sri Lanka, of which Iran and Sri Lanka have regretted their inability to participate in the programme.

JOINT VENTURES BETWEEN COOPERATIVE MOVEMENTS

10.1 As suggested by the Council at its last meeting, a letter has been issued by the Regional Office to the member-organisations in the Region requesting them to communicate to the Regional Office the areas in which joint ventures could be established.

10.2 Replies have so far been received from Bangladesh, Iran and Malaysia. While Iran has regretted its inability to participate in joint ventures, Malaysia has asked for information on areas in which collaboration is available. Bangladesh has asked the Regional Office to explore possibili-

ties of establishing joint ventures for the manufacture of nylon twine and marine diesel engines.

10.3 As the question of establishing joint ventures is a highly technical matter and as several financial, legal and procedural questions are involved in deciding upon the issue, it is suggested that a meeting of senior cooperative business executives in the Region should be called to discuss future prospects for joint ventures among cooperatives and to evolve a course of action to bring about such development.

10.4 This meeting can also meaningfully discuss the proposal for the Exchange of Managerial Personnel in the Region.

11.1 To consider the report of the Tokyo meetings of the ICA Sub-Committee for Agriculture and Trade for South-East Asia and its Working Groups on Trade and Fisheries.

AGENDA ITEM NO. VIIPUBLICATIONS AND PUBLIC RELATIONSPART - I : REVIEW OF ACTIVITIES

I. Publications

1. The following publications have been issued during the period under review :

"Readings in Cooperative Housing"

1.1 The publication contains specialised papers dealing with the stages of development of housing cooperatives in South-East Asia, their problems and prospects, several technical papers, like "Cost Saving Factors in House Construction", "Architectural Services - Efficient and Economic Designs of Dwelling" are also included in the publication.

"Amalgamation of Primary Cooperatives - The Japanese Experience" by Lionel Gurawardana

1.2 This publication is an outcome of a study made of the amalgamation of primary cooperatives in Japan. The book discusses the factors that made the formation of large agricultural cooperatives societies in Japan an economic necessity and explains the procedures adopted in amalgamation. It outlines the problems that the Japanese Cooperative Movement has faced in the process of creating large and vilabe units and the ways they have been solved.

"Status of Cooperative and Rural Housing in Bangladesh Today" by Lionel Gurawardana and D.D. Naik)

1.3 The publication surveys the situation in the Republic of Bangladesh with regard to rehabilitation activities and more precisely to housing activities. The book tries to identify the areas in which greater efforts are needed to accelerate the process of providing housing and shelter. It has outlined the problems of cooperative housing and the advantages of developing housing programmes on cooperative lines.

Cooperative Management

1.4 This is the report of the Regional Seminar on "Cooperative Management" held in January 1973 in the Philippines. Among the subject areas covered in the Reports are "Effects of Cooperative Law and Cooperative Department Regulations on Cooperative Management", "Influence of National Economic Plans on Cooperative Management", "Long-term Planning of the Cooperative Movement", "Management by Objectives" and "Self-awareness and self-development".

II. Speeches on Cooperation

Important speeches are published under this series. Ten speeches have been published previously under this series. The following has been added during the period under review :

- "Education and Leadership for Cooperative Democracy in India" by J.M. Rana
- "Youth and Cooperation" by P.E. Weeraman.

III. Mimeographed Material

The following mimeographed material has been produced during the period under review :

1. Cooperative Member Education in South-East Asia, by Dr. D. Vir
2. Report of the Regional Seminar on "Multipurpose Cooperative Societies with special reference to Japan".
3. Case Studies of "Minakuchi Agricultural Cooperative Society" and "Dainakanoko Agricultural Cooperative Society" by Lionel Gunawardana.
4. Multipurpose Cooperative Societies in South-East Asia (This is in the press for publication as a printed book.) by J. M. Rana

IV. Publicity

The ICA Regional Bulletin was issued quarterly. Success stories continued to be published in the Bulletin. During the period under review stories on "Misoyo Sari" Fishery Cooperative of Indonesia, "Azumi Agricultural Cooperative Society (Japan)" and "Cabanatuan City FaCoMa of the Philippines" were published in this series under the caption "Spotlight".

V. Collection of Cooperative News

The collection of cooperative news from the Region was continued during the period under review. The news was used in the Regional Bulletin as well as supplied to the Head Office for use in its publications.

VI. "Annotated Bibliography" and "Documentation Bulletin" and other Library Services

The Documentation Bulletin for South-East Asia and the Supplements of the Annotated Bibliography of Literature on Cooperative Movement in South-East Asia were issued regularly. Both these periodicals are prepared by the Librarian and supplied to the member organisations and subscribers. There are approximately 85 subscribers to these documents and nearly 200 copies are supplied to other organisations on a complimentary basis.

On individual requests made by member-organisations the Librarian prepared and supplied "Special Bibliographies on Cooperation". So far eight such Special Bibliographies have been supplied.

The Section supplies free mimeographed material e.g. background papers presented at the various ICA seminars and conferences. The Librarian provides background papers on the

socio-economic conditions of the countries in the Region. The Library maintains close relations with the cooperative libraries of the Region and extends consultative assistance as and when required by the member-organisations and other cooperative libraries. The library maintains catalogues of books, reports and articles and also collects and preserves cuttings of press reports and articles on Cooperation and allied subjects. The library compiles statistics on national cooperative movements in the Region. It undertakes exchange of material with other libraries.

There are about 9,400 volumes, 515 bound periodicals and nearly 3,600 booklets in the library now. The library subscribes to many journals and also receives many on a complimentary basis. Altogether 180 journals are received by the library. It acts as a clearing house of information on books and documentation. The library has been extensively used by cooperators, cooperative organisations, students and scholars. At present there are about 25 students reading for the Ph.D and 10 writers of cooperative books registered with the library as its regular readers.

VII. Visitors

Prominent visitors to the ICA RO & EC during the period under review included, the following :-

Mr. P.L.Samy, Registrar of Cooperative Societies, Pondicherry; Mr F.H.Abed, Executive Director of the Bangladesh Rehabilitation Assistance Committee; Mr. C.J.Toll of the ILO Geneva; Mr. G.N. Lamming, FAO Consultant (Cooperatives), Rome; Dr. Rolf Otto and Dr. Peter of the International Cooperative College, Dresden, GDR; Mr. Mohamed Idris, Secretary-General, Central Agricultural Cooperative Union of Egypt & Arab Cooperative Union; Mr. B.K.Sinha, ILO Expert, Ministry of Trade & Cooperatives, Nigeria; Mr.H.Ikonen, ILO Expert, Sri Lanka; Mr.G.Madiman, FAO, Rome, and Mr.Abdul Rahman Harun, Secretary of the Cooperative Union of Malaysia.

PART - II : CURRENT PROGRAMME FOR THE
YEAR 1973-74

Publications

The following books are in the press :-

1. "Indian Cooperative Laws vis-a-vis Cooperative Principles" by P.E.Weeraman, R.C.Dwivedi and P. Sheshadri
2. "Cooperation in the U.S.A." by B.K.Sinha
3. "Multipurpose Cooperative Societies in South-East Asia" by J.M. Rana
4. "A Model Cooperative Societies Law (Revised)" by P.E.Weeraman
5. "The Cooperative Principles" by P.E.Weeraman
6. "Cooperative Management" - Regional Seminar Report referred to in para 1.4.
7. "Communication and the Cooperative Teacher" by Daman Prakash,

Speeches on Cooperation

Important speeches on matters of cooperative interest will be published in this series.

ICA Regional Bulletin

The publication of the ICA Regional Bulletin (Quarterly) will be continued.

PART - III

Cooperative Series

AGENDIA ITEM NO. VIIIDECISIONS AND RECOMMENDATIONS OF
ICA SUB-COMMITTEE FOR AGRICULTURE
AND TRADE

The Sub-Committee for Agriculture and Trade of the ICA is due to meet on 30th October 1973 in Tokyo. A resume of the decisions taken by the Sub-Committee along with the recommendations of the Fisheries and Trade Promotion Groups of the Sub-Committee will be given to the Advisory Council at the time of its meeting.

AGENDA ITEM No. IX
PROPOSAL FOR A COOPERATIVE DEVELOPMENT PROGRAMME IN
SOUTH-EAST ASIA

The Government of India has suggested to the Regional Office that it should constitute Study Teams for planning Cooperative Development in the different countries of the region. Each Study Team selected to visit a country should consist of three persons selected by the Regional Office having regard to the particular sector of the cooperative movement in which the Movement of that country desires to have expert advice. The period of such a visit should be about three months.

It is suggested that the local costs of such visits viz. the costs of internal travel, board and lodging should be borne by the host movement in each case. The international travel costs of the members of the Study Team should be borne by international organisations. The Government of India has suggested to the ICA to explore the possibility of securing funds for this programme from FAO, ILO, SIDA and other aid giving organisations.

The Regional Office has been informed "that the Government of India could provide under one or other of its various programmes of technical assistance one expert to be a Member of each Study Team".

The various programmes of technical assistance referred to by the Government of India are given below:

1. Colombo Plan
2. Indian Technical Economic Cooperative Programme
3. Special Common Wealth African Assistance Programme.

The composition of each Study Team could be discussed at the appropriate time after the general reaction to this proposal is ascertained from the representatives of the Movements.

The Advisory Council is invited to express its views on this proposal.

AGENDA ITEM No. X

RECOMMENDATIONS OF THE ASIAN TOP LEVEL COOPERATIVE
LEADERS CONFERENCE, TOKYO, OCTOBER 1973

The Recommendations and Resolutions of the Asian Top Level Cooperative Leaders Conference, Tokyo, October, 1973, will be placed before the Advisory Council meeting for its consideration and necessary action.

AGENDA ITEM NO. XIRELATIONS WITH MEMBER ORGANISATIONS

1. As in the past, the Regional Office & Education Centre was in constant touch with the member organisations in the region through correspondence, personal visits etc.

1.1 The Regional Director visited Malaysia in February regarding the proposal to set up a Cooperative Development Group in Malaysia. The Government of Malaysia has decided not to organise a Group as it is of the opinion that there is no need of such a Group.

1.2 The Regional Director visited the Philippines to attend a Conference on Cooperative Law in the Philippines and to hold discussions with the UN Resident Representative and the representatives of the movement for the formation of a CDG. Mr. Weeraman was assisted by the Director (Education) and the Specialist in Consumer Cooperation in the above Conference. They were able to help in the discussion held for drafting the "Presidential Decree No.175 on Strengthening the Cooperative Movement" since issued on 14th April 1973. It replaces all the cooperative laws then obtaining with a single law for the entire movement.

1.3 The Regional Director visited Bangladesh in connection with the visit of Mr M de Canson, the French Fisheries Expert who visited Bangladesh to study possibilities of assistance to the fishery cooperatives there.

1.4 He visited Indonesia, to hold discussions with the government, the movement and the UN Resident Representative regarding the formation of a CDC for Indonesia.

2.1 The Director (Education) visited fishery cooperatives in the Republic of Korea and Hong Kong on his way back from Tokyo after conducting the Regional Seminar on "Cooperative Credit" in April 1973

3.1 The Joint Director (TA&T) visited in January Thailand, Singapore and the Philippines in connection with the setting up of the Proposed International Cooperative Trading Organisation in Singapore. He also held discussions with the movements of Japan and Korea regarding the proposal for an Asian Cooperative Development Bank, in April.

4.1 The Specialist in Education Methods visited Bangladesh in April/May 1973 to study Union's cooperative education activities as a preliminary to his proposed consultative services to the Union later on in the field of cooperative education.

5.1 The Specialists in Cooperative Credit and Agricultural Marketing of the RO visited the cooperative movements of Bangladesh and Sri Lanka and several States of India to make preliminary studies of the present agricultural marketing situation there for the forthcoming ICA/SCC series of national seminars on Cooperative Marketing to be held in India, Sri Lanka, Bangladesh and Pakistan.

6. The 51st International Cooperative Day was observed in ceremonial manner by the member movements of the ICA in the different countries of the region. Reports on the observance of this day were received from Malaysia, Sri Lanka, Iran etc.

7. The Indian Cooperative Movement continues to consult our Specialists in Educational Methods and Consumer Cooperation.

8. The Filipino Cooperative Wholesale Society Ltd, Quezon City, Philippines, was admitted to the membership of the Alliance during the year.

AGENDA ITEM NO. XIIIRELATIONS WITH INTERNATIONAL ORGANISATIONS

Cordial and fruitful relations continued to exist between the ICA-ROEC and the UN Specialised Agencies as well as the non-governmental international organisations, as in the past. More specifically, the following instances may be mentioned:

1. ECAFE:

The Joint Director (Technical Assistance & Trade) represented the ICA at the meeting of the ECAFE Committee on Trade held in Bangkok from 15th to 22nd February 1973.

2. ILO

The Regional Director acted as a Resource Person and gave a lecture on "The Aims and Principles of the Cooperatives and their application in the Developing Countries" at the ILO/DANIDA International Seminar on "Trade Unions and Cooperatives" held at Ankara, Turkey, in March this year. On his way back he visited Afghanistan to study the cooperative movement of that country.

3. FAO

The Director (Education) and Joint Director (Education) and one cooperator from Sri Lanka assisted as Resource Person at the FAO/SIDA Course on "Management of Fishermen's Cooperatives" held in March in Bombay. The entire costs of the three resource persons were borne by the ICA.

4. Friedrich Ebert Stiftung

The Regional Director attended a Conference on "A Clearing House for Social Development in Asia" held by the Friedrich Ebert Stiftung in Bangkok from 9th to 13th April 1973.

5. ICFTU

Discussions were held with the ICFTU authorities on ways and means of the two bodies collaborating for the promotion of agricultural cooperatives in the region.

AGENDA ITEM NO. XIII

VENUE AND DATES OF THE NEXT ADVISORY COUNCIL MEETING

The Council members may like to indicate their views on the subject.

AGENDA ITEM NO. XIV

Any other Matter with the permission of the Chair