

# ICA

**International Co-operative Alliance  
XXVII Congress  
Moscow 13-16 October 1980**

**Resolutions and amendments to Rules  
Adopted by the XXVII Congress**





## R E S O L U T I O N S

|   | <u>Page</u> |
|---|-------------|
| 1. Collaboration between Cooperatives   | 2           |
| 2. ICA and Technical Assistance   | 3           |
| 3. Cooperatives in the Year 2000  | 5           |
| 4. Peace  | 11          |
| 5. Aid to Self-Help in Housing Provision  | 12          |
| 6. Measures on Consumer Protection  | 14          |
| 7. The Role of the Family in Cooperative<br>Housing   | 16          |
| 8. International Year of the Disabled   | 18          |
| 9. Cooperation of the International<br>Cooperative Alliance with Other<br>Mass Organisations              | 20          |
| 10. Role of the International Cooperative<br>Alliance in the Consolidation of<br>the Cooperative Movement | 21          |
| 11. The Use of Mass Media in the<br>Cooperative Movement  | 24          |
| 12. Women and the Cooperative Movement  | 26          |

## A M E N D M E N T S T O R U L E S

|  |        |
|--|--------|
| Article 9 - Applications for Membership      | 28     |
| Article 11 - Cessation of Membership         | 28     |
| Article 13 - Obligations of Membership       | 29     |
| Article 17 - Rate of Subscriptions           | 30     |
| Article 22 - Representation at Congress      | 31     |
| Article 28 - Duties of the Central Committee | 33     |
| Article 32 - Duties of the Executive         | 35     |
| <br>EMERGENCY RESOLUTION - Seat of the ICA   | <br>36 |

## R E S O L U T I O N S

### 1. COLLABORATION BETWEEN COOPERATIVES

The 27th Congress of the International Cooperative Alliance,

- REAFFIRMING** its belief in the principle of cooperation between cooperatives proclaimed at its 23rd Congress in Vienna in 1966;
- RECALLING** the Resolution adopted at the 26th Congress which, inter alia, called for efforts to expand collaboration;
- RECOGNISING** that some progress in collaboration between cooperatives has been made in the last four years, but that international collaboration between cooperatives has made only limited progress during this time;
- EMPHASISES** the importance of closer collaboration between cooperatives during the 1980s in the face of the growing power of the multi-national corporations and in view of the difficult trading conditions that seem likely during the Decade;
- REQUESTS** member organisations during the 1980s urgently to seek trading opportunities with cooperatives in other countries and to explore the possibilities of joint ventures in developing and developed

countries and to promote collaboration through exchange visits, exchange of staff, exchange publications and in other ways;

ASKS

the Central Committee of the Alliance in consultation with its Auxiliary Committees to monitor progress made in collaboration between cooperatives and to explore ways and means of extending it.

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2.

## ICA AND TECHNICAL ASSISTANCE

The 27th Congress of the International Cooperative Alliance,

ACKNOWLEDGING

that the ICA's Cooperative Development Decade, 1971 - 1980, has made an important contribution to cooperative development in developing countries;

RECOGNISING

that the Cooperative Development Decade's contribution could not meet all the needs expressed in this period;

NOTING

the on-going discussion within the UN Bodies on the New International Economic Order to which cooperatives and cooperative ideology have so much to contribute in bridging the gap between the richer and the poorer countries;

3.

- EMPHASISING** that rural development and the provision of more adequate public facilities in the countryside is of vital importance in raising living standards and reducing poverty, and that cooperative development is an essential factor in promoting participatory rural development;
- RECALLING** that many governments recognise the value of the cooperative formula as an important instrument for the economic, social and cultural development of their communities;
- WELCOMING** the fact that many governments and cooperative movements are prepared to increase their support for cooperative development;
- REGRETTING** that the donations to ICA's own Development Fund come regretfully only from a few organisations;
- PROPOSES** that in the period to the next Congress in 1984, further efforts be made by cooperatives in developed countries, by governments of developing countries, and by trade unions, religious groups, voluntary associations, to increase their efforts to develop the cooperative system, to provide technical assistance and to promote trade between cooperatives;

ASKS that the Central Committee draw up a long-term policy for cooperative development which should set out guidelines for ICA's technical assistance work; cover the type of assistance to be given; the way the ICA should work in developing countries; the use of the Development Fund; the beneficiaries of technical assistance and the links with national, social and economic plans;

CALLS ON member organisations to expand the ICA's Development Fund so that it can play an increasing part in cooperative development;

REQUESTS an assessment of progress be submitted to the next Congress.

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3. COOPERATIVES IN THE YEAR 2000

The 27th Congress of the International Cooperative Alliance,

WELCOMES the Report on Cooperatives in the Year 2000 prepared by Dr Laidlaw at the request of the Central Committee, and also welcomes the joint report prepared by the Central Cooperative Unions and Councils in

Bulgaria, Czechoslovakia, German Democratic Republic, Hungary, Poland, USSR, which describe the economic environment in which cooperatives will probably operate during the next two decades as well as their prospects for the Year 2000;

NOTES

that the Report prepared by Dr Laidlaw takes a sombre view of economic prospects during the next two decades particularly in view of the growing oil shortage, its likely effect upon continuing inflationary pressures and rising unemployment, and the probability of continuing trade recession and rising trade barriers and breakdown of the international monetary system;

ACCEPTS

that these Reports view with alarm the growing gap between the rich industrialised countries and the poor developing ones in spite of efforts by the UN and certain agencies to help developing countries; and that it commends the far-reaching proposals of the Report of the Independent Commission on International Development Issues;

NOTES

that these Reports take account of the environmental crisis, the need to conserve natural resources and control pollution and the drift to the towns; and of the prospect of



severe food shortages as world food production falls short of the needs of growing populations;

**AFFIRMS** the vital need, if peace is to be secured and disaster is not to engulf mankind, for a significant reduction to be made in expenditure on armaments;

**RECOGNISES** that cooperatives will face increasing difficulties in a world in which wealth continues to be concentrated in a few countries and in the hands of a few individuals in many of those countries; and in the face of the growing power and wealth of multi-national corporations run for the profit of the few;

**WELCOMES** certain basic economic and social trends which help to bring hope to mankind: such as increasing concern about the inadequacy of a profit-motivated economy to meet human needs; proposals for an international development strategy by the United Nations to bring a fairer distribution of wealth and income and the benefits of development and the greater personal participation in a New International Economic Order; the emancipation of women;

**DECLARES** that growing interest in and support for cooperative development is one

of these trends and that such development can make a major contribution to resolving some of the economic and social problems facing the world;

DECLARES

further that the highest priority should be given to:

- (i) the development of agricultural cooperatives including agricultural producer cooperatives among small farmers, particularly in developing countries, with a view to increasing food production and raising the real incomes of primary producers;
- (ii) the promotion of industrial cooperatives and the conversion of existing industrial enterprises to the cooperative form or organisation so as to contribute to: an increase in incentive and productivity; a reduction in unemployment; an improvement in industrial relations and the development of a policy for a more equitable distribution of incomes;
- (iii) the further development of consumers' cooperatives in such a way as to emphasise the features which distinguish them most clearly from private traders and sustaining their independence and effective democratic control by members;

- (iv) the creation of clusters of specialised cooperatives or a single multi-purpose society, especially in urban areas, in such a way as to provide a broad range of economic and social services: housing, credit, banking, insurance, restaurants, industrial enterprises, medical services, tourism, recreation, etc. within the scope of a single neighbourhood cooperative;

REGARDS these Reports as the beginning of a continuing process of research and self-examination by the World-wide Cooperative Movement; and therefore

ASKS member organisations to consider ways in which they, either by themselves or through representations to their governments for action or both, can help to bring about the implementation of these four priorities for cooperative development;

ASKS member organisations:

- (i) to make a careful study of the Reports;
- (ii) to participate in a continuing discussion on their implications;

- (iii) to select for comment those parts which are particularly applicable to their own situations and problems;
- (iv) to study and if necessary set up a research programme to examine future development throughout all sections of the cooperative system;

REQUESTS

the United Nations and its Agencies to pursue with all possible vigour their objective of devising an international development strategy to create a New International Economic Order which will bring about a more participatory society and a fairer distribution of the fruits of development, and at the same time create more favourable conditions for sustained cooperative development;

REQUESTS

member organisations to report regularly to the Central Committee the results of their investigations into the future directions of their own movements, and for the Central Committee to receive a special report in 1982 on this aspect.

4.

PEACE

The 27th Congress of the International Cooperative Alliance, representing 350 million cooperators in 65 countries with varied economic, political and social systems;

CONFIRMS its belief that peaceful co-existence is essential if worldwide economic and social progress is to be achieved;

DECLARES its firm conviction that the United Nations Organisations is the indispensable authority in promoting lasting peace and security throughout the world;

REAFFIRMS all the Resolutions on Peace adopted at previous Congresses and Central Committee Meetings, the most recent being the Resolution passed by the Central Committee at its Meeting in May 1980 in Montreal;

UNDERLINES its determination to support the United Nations in its endeavours to develop constructive programmes for peace and international cooperation.

5.

AID TO SELF-HELP IN HOUSING PROVISION

The 27th Congress of the International Cooperative Alliance

- REGARDS with increasing concern the catastrophic and inhuman housing conditions of millions of inhabitants of the developing countries;
- RECALLS the existence of inadequate housing conditions in many parts of the world;
- REFERS to the Declaration by the United Nations World Conference on Human Settlements held in Vancouver in 1976, and to the appeals that were issued to governments, non-governmental organisations and the parties affected, that measures should be taken to ensure better housing and living conditions;
- DEPLORES the paucity of results that have so far been achieved in pursuance of the Vancouver Declaration;
- FEARS that failure adequately to incorporate policy on housing and settlements in development efforts as a whole will result in a further dramatic worsening of the housing and living conditions of millions of people;
- STRESSES that cooperatives and other non-profit making organisations have in the past been successful in working

for housing provision for socially disadvantaged classes of society, and that these organisations have supported self-help for the impoverished;

- DECLARES that, in view of the worsening of the housing situation on the world scale, cooperatives and non-profit making housing enterprises desire to increase the efforts being made to satisfy the basic need that housing represents;
- DEPLORES the fact that government support for the work of cooperatives is still very meagre in many countries;
- CALLS UPON governments to aid initiatives of a cooperative and self-help nature by means of a framework of appropriate legal and institutional conditions;
- CALLS UPON governments to give low-cost access to land, infra-structure and public services, and to make such access available without prejudice for cooperative and self-help housing;
- DEMANDS that expensive technology, standards and building materials should be replaced by resources that are available locally and suitable for self-help use;
- ENTREATS governments and non-governmental organisations to work together more effectively, so that a large number

of dwellings will have been built by cooperative and self-help by the time the next Congress of the International Cooperative Alliance takes place.

\* \* \* \* \*

6. MEASURES ON CONSUMER PROTECTION

The 27th Congress of the International Cooperative Alliance

- RECALLS the Declaration of Consumer Rights adopted at the 24th Congress of the ICA in 1969;
- WELCOMES all reports on initiatives that have since been taken by ICA members to implement this Declaration;
- FINDS that consumers' situation still remains critical;
- REGRETS that a reasonable standard of nutrition, clothing and housing is not available for the majority of consumers and that adequate standards of safety and a healthy environment free from pollution are not a fact for all consumers;
- REGRETS that access to unadulterated merchandise at fair prices and with a reasonable variety is still a vague hope for many consumers;



- REGRETS            that access to relevant information on goods and services and to education on consumer topics is more the exception than the rule;
- REGRETS            that influence on economic life and democratic participation is not given to consumers to a reasonable degree;
- EMPHASISES        the need for a closer collaboration for expansion and development of an increased consumer protection in developed as well as developing countries by promoting contacts through exchange visits, improved communications, greater exchange of publications, greater collaboration on general initiatives to increase the role of the consumer and thus contributing to greater world-wide social and economic justice;
- RECOMMENDS        ICA member organisations to aim for increased consumer protection in the field of the right to a reasonable standard and quality of life, the right to safety, the right to be informed, the right to choose, the right to be heard, the right to representation and participation, and the right to recourse and redress;
- WELCOMES          the intention of the ICA Consumer Committee to formulate an ICA programme on consumer protection as a step forward from the Declaration of 1969;

REQUESTS the ICA Consumer Committee to continue to extend and to deepen its work based on guidelines of its recently adopted working programme and a new set of rules;

CALLS on all member organisations of the ICA to promote the protection of consumers and to improve living conditions for consumers by strengthened support for the Consumer Committee in its world-wide work for an increased quality of life for consumers in developed and especially in developing countries.

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7. THE ROLE OF THE FAMILY IN HOUSING COOPERATIVES

The 27th Congress of the International Cooperative Alliance,

CONGRATULATING the ICA Housing and Women's Committees on the holding of a Joint Seminar on "The Role of the Family in Housing Cooperatives" in 1979 in Sweden;

BELIEVING that the participation of families in the planning and management of housing benefits the individual as

well as Society and that such participation efficiently contributes to the provision of good housing for families and to developing individuals and strengthening the democratic functions in society;

NOTING

the big differences between the countries represented at the Seminar as far as the practice of the Role of the Family in Housing is concerned and that all organisations work within the economic and legal conditions laid down by the State, and that in some cases these conditions stimulate an active participation of the family in the planning and management of housing, and in other cases put obstacles in the way of such a role;

NOTING

that the participants of the Seminar on the Role of the Family in Housing Cooperatives have been urged to try to utilise ideas and suggestions submitted to the Seminar, and not to let obsolete traditions and changing conditions within their respective organisations and countries act as an obstacle in furthering such ideas, and to try to spread those ideas within their organisations and relevant bodies;

REQUESTS

member organisations of the International Cooperative Alliance and in particular its Housing Committee and

Women's Committee to contribute by spreading information material and arranging further seminars of a similar kind;

URGES

member organisations

- (i) to examine statutes regulating cooperative housing in their countries in order to remove any obstacles to an improved housing democracy;
- (ii) to help those working in different housing organisations to gain more knowledge about procedures in various countries aimed at improving democracy in housing cooperatives and the progress made in this field;
- (iii) to request their government authorities to initiate legislation that facilitates the development of housing democracy.

\* \* \* \* \*

8.

INTERNATIONAL YEAR OF THE DISABLED

The 27th Congress of the International Cooperative Alliance,

NOTING

that 1981 has been declared by the United Nations as the International Year of the Disabled;

- DRAWS ATTENTION** to the problems of full integration of invalids and their rehabilitation into society;
- NOTING** that the Cooperative Movement in a number of countries has attained considerable success in giving disabled people the possibility of full participation within the framework of the Cooperative Movement in social, economic and cultural life;
- UNDERLINES** the achievement of housing cooperatives in the field of constructing flats for disabled people and in overcoming the architectural difficulties as well as contributing specialised cooperatives for invalids, in solving the difficult problems of professional rehabilitation and work access;
- APPEALS** to all member organisations of the International Cooperative Alliance to pay special attention to these questions and to help cooperatives for invalids in their activities and development;
- REQUESTS** all member organisations to take an active part in the International Year of the Disabled by developing national programmes of action and broadening the collaboration between cooperative organisations of different countries in order fully to utilise the cooperative form for the rehabilitation of invalids.

9. COOPERATION OF THE INTERNATIONAL  
COOPERATIVE ALLIANCE WITH OTHER MASS  
ORGANISATIONS

The 27th Congress of the International Cooperative Alliance,

DECLARING that internationalisation of the economy, which has reached a scale hitherto unknown, promotes the establishment of new inter-relations between different mass movements - nationally, regionally and internationally, and increases the effectiveness of their struggle for people's rights;

DRAWING ATTENTION to the process whereby production and capital are increasingly concentrated, thus increasing the influence of national and international monopolies and the business activities exercised by them, which damages society as a whole and especially consumers;

UNDERLINES the need for the Cooperative Movement to interact at all levels with other mass organisations, pursuing the same goals as cooperatives, which will enhance their role and importance and will promote the success of the efforts to raise the standard of living of the working people, to ensure durable peace and security;

RECALLS the Resolution on Collaboration between Cooperatives and Trade Unions adopted at the 25th Congress of the International Cooperative Alliance;

APPEALS to all member organisations to develop cooperation with the professional unions and other mass social organisations at local, regional, national and international levels which will promote the strengthening of the position of the cooperatives and their success in reaching their goals.

\* \* \* \* \*

10. ROLE OF THE INTERNATIONAL COOPERATIVE ALLIANCE IN THE CONSOLIDATION OF THE COOPERATIVE MOVEMENT

The 27th Congress of the International Cooperative Alliance,

RECALLING that among the basic aims of the International Cooperative Alliance are: the assistance of the development of cooperation in all countries; the safeguarding of the interests of the Cooperative Movement in all countries; the strengthening of the friendly and economic relations

between cooperative organisations at the national as well as on the international levels;

APPROVING the direction of the activities of the cooperative organisations towards safeguarding the social and economic rights of working people in accordance with the fundamental rights and freedom of man and with the principles of justice, simultaneously promoting the development of the forms of land-ownership and means of production which do not permit any exploitation of individuals and which guarantee equal rights for all and create conditions leading to a real equality of people;

SUPPORTS the UN Charter of Economic Rights and Duties of States, and the Declaration and the Programme of Action for the establishment of a New International Economic Order;

WELCOMES the Resolution adopted by the 23rd Session of the General Assembly of the United Nations on "The National Experience in the field of Promoting the Cooperative Movement";

RECALLS its many efforts to support trust, cooperation and mutual understanding towards preserving peace through all the world;



- EXPRESSING its firm belief that detente and the improvement of the political climate throughout the world will create favourable conditions for extending cooperation between peoples and between their cooperatives;
- EXPRESSING THE WISH that the advantages of collaboration for the good of social progress would be used to the benefit of all, regardless of their present level of economic and social development;
- NOTES WITH SATISFACTION the activity of the affiliated organisations of the International Cooperative Alliance for improving information to the public about the aims and actions of the Cooperative Movement;
- RECOGNISES the importance of the part the Working Party on the Cooperative Press could play in the International Cooperative Alliance, as well as individual members in increasing support for collaboration and mutual understanding;
- REQUESTS the Executive and Central Committees of the International Cooperative Alliance to work out methods for strengthening the part played

by the ICA in the consolidation of the International Cooperative Movement in cementing its unity and extending the collaboration of cooperatives on all levels;

CALLS ON all member organisations of the International Cooperative Alliance to pay attention to the international exchange of experience within the framework of the International Cooperative Alliance in the field of growth, the further development and diversification of the Cooperative Movement, and actively to promote both at the national and international levels the social and economic benefits rendered by cooperatives to all levels of society and in particular to the poorer sections of the community.

\* \* \* \* \*

11. THE USE OF MASS MEDIA IN THE  
COOPERATIVE MOVEMENT

The 27th Congress of the International Cooperative Alliance,

RECALLING that one of the objects of the ICA as stated in its Rules is to propagate Cooperative Principles and methods throughout the world;

CALLS

ATTENTION

to the Resolution 4301 adopted in 1970 by the General Conference of UNESCO, concerning the contribution of the mass media in strengthening international mutual understanding and its contribution for peace and better life for mankind and for the struggle against propaganda for war, racism, apartheid and hatred between the peoples, and also

MINDFUL

of the contribution of the mass media in propagating the Cooperative Principles;

CONSIDERS

that cooperation must use the mass media for the sake of propagating the principles of mutual respect and understanding with the object of reaching equality of rights for all peoples and nations, and for economic and social progress;

UNDERLINES

the necessity of a greater utilisation by cooperative organisations of the mass media for active propaganda of the objects and principles of cooperation as a means of raising the living standard of the mass of the working people, and of developing and strengthening the world's Cooperative Movement;

APPEALS to all national cooperative organisations actively to use the mass media for promoting the establishment of durable peace and security ensuring economic and social equality for the working people from all countries according to the objects as stated in the Rules of the International Cooperative Alliance.

\* \* \* \* \*

12. WOMEN AND THE COOPERATIVE MOVEMENT

The 27th Congress of the International Cooperative Alliance,

RECALLING that the United Nations has declared 1976 - 1985 the Decade for Women under the theme "Equality-Development-Peace";

CONVINCED that the equal and effective participation of women in the process of development is possible only when equal access to education and professional training is available and that these opportunities can be provided by the appropriate institutions in the respective social climates;

BEARING IN MIND that the equal participation of women in the process of development and in the political life should contribute to the preservation of peace throughout the world;

- AWARE that the setting up of a New International Economic Order and the wish for more intensive economic and social progress in the developing countries should to a great extent contribute to the gradual integration of women in the cooperative movements of those countries;
- RECALLING the Resolution on The Role of Women in the Cooperative Movement adopted by the 26th Congress and its recommendations to the member organisations and also the actions carried out by the International Cooperative Alliance in connection with the International Year of the Child in 1979;
- RECOGNISES the contribution and desire of the Women's Committee of the International Cooperative Alliance to include women in the broad economic and social activity and also activities of an educational and cultural nature in the Cooperative Movement;
- CALLS on its member organisations in all countries to continue their efforts to achieve full equality for women in political, social and economic life; and
- IS CONVINCED that it is necessary for all social forces concerned with the role of women to carry out joint activities by combining their efforts in this direction not only with international but also with national organisations and institutions.

## A M E N D M E N T S   T O   R U L E S

### ARTICLE 9 - APPLICATIONS FOR MEMBERSHIP

Add new sentence at the end of the last paragraph:

"All applications must include the calculation of the subscription due under the current subscription rates, with an undertaking that, if membership is granted, the sum can be transferred to the ICA's account."

The third paragraph will now read:

"Before any application is submitted to the Executive the Director shall make appropriate enquiries as to the suitability of the organisation concerned to be admitted to membership of the ICA. All applications must include the calculation of the subscription due under the current subscription rates, with an undertaking that if membership is granted, the sum can be transferred to the ICA's account."

### ARTICLE 11 - CESSATION OF MEMBERSHIP (paragraph (b))

Delete all after the word "subscription" in line 2, and substitute:

"nor made a specific request for leniency which has been approved, shall be removed from the list of members".

The new paragraph (b) of Article 11 will now read:

"Membership of the ICA shall cease ....

- (b) "By non-payment of subscriptions: any organisation which in two successive years has not paid its subscription, nor made a specific request for leniency which has been approved, shall be removed from the list of members."

ARTICLE 13 - OBLIGATIONS OF MEMBERS (paragraph (b))

Insert after the words "Article 16 and 17" the words:

"As authorised from time to time by the Central Committee".

New paragraph (b) will now read:

"Every organisation affiliated to the ICA shall have the following obligations ....

- (b) To pay, during the first three months of each financial year, an annual subscription according to the provisions of Article 16 and 17, as authorised from time to time by the Central Committee, and to declare the basis upon which it is calculated."

## ARTICLE 17 - RATE OF SUBSCRIPTIONS

Paragraph 1 - delete all after the words "Central Committee" on line 3.

Paragraph 2 - delete the existing paragraph and substitute:

"Until the Central Committee shall decide otherwise, the types of cooperative for which organisations shall pay as follows:

- (i) Consumer, agricultural and all other types of organisations not specified below;
- (ii) Housing;
- (iii) Insurance;
- (iv) Banking, including credit and financial institutions."

Paragraph 3 - delete the existing paragraph and substitute:

"The Central Committee shall be responsible for working out the rates of subscription for the above types of cooperative and shall adopt such formulae as will ensure adequate resources for the Alliance, including, if considered appropriate by the Central Committee, a minimum and maximum rate."

Article 17 will now read:



## Article 17

- "1. The subscription to be paid by each affiliated organisation shall be calculated in accordance with the scales applicable to the different types of cooperatives laid down by the Central Committee.
  
2. Until the Central Committee shall decide otherwise, the types of cooperatives for which organisations shall pay are as follows:
  - (i) Consumer, agricultural, and all other types of organisations not specified below;
  - (ii) Housing;
  - (iii) Insurance;
  - (iv) Banking, including credit and financial institutions;
  
3. The Central Committee shall be responsible for working out the rates of subscription for the above types of cooperatives and shall adopt such formulae as will ensure adequate resources for the Alliance, including, if considered appropriate by the Central Committee, a minimum and a maximum rate."

## ARTICLE 22 - REPRESENTATION AT CONGRESS

- (i) Delete existing sub-paragraph (b), and substitute:

"Until the Central Committee decides otherwise, all member organisations shall be entitled to one additional delegate for each complete £300 of subscriptions after the first £300 of subscription. The Central Committee shall have the power to revise the subscription figure used as a basis for calculating the number of delegates to Congress in the light of changes in monetary value which may occur."

(ii) Delete last paragraph and substitute:

"A fee, as determined by the Central Committee, shall be paid for each delegate and shall be sent to the Secretariat with the nomination form."

Article 22 will now read:

"Representation at Congress, subject to the full discharge of their financial obligations to the ICA shall be accorded to affiliated organisations as follows - provided that the organisations of one country, or of a union of countries, or supra-national or international cooperative organisations, shall not exercise more than 15 per cent of the total voting power of the Congress -

(a) All member organisations shall be entitled to one delegate;

(b) Until the Central Committee decides otherwise, all member organisations shall be entitled to one additional delegate for each complete £300 of subscription after the first £300

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of subscription. The Central Committee shall have the power to revise the subscription figure used as a basis for calculating the number of delegates to Congress in the light of changes in monetary value which may occur.

Each delegate shall have been for at least twelve months previous to appointment a member of the affiliated society or union making the nomination, or of a constituent member of such union.

A fee, as determined by the Central Committee, shall be paid for each delegate, and shall be sent to the Secretariat with the nomination form."

#### ARTICLE 28 - DUTIES OF THE CENTRAL COMMITTEE

After sub-paragraph (e) insert new paragraph (f) as follows:

"To adopt such formulae for subscriptions, including, if considered appropriate, a minimum and maximum rate, as will ensure adequate resources for the Alliance;"

Renumber existing sub-paragraph (f) as (g), and insert after (g) new paragraph (h) as follows:

"To determine the fee for Congress delegates and to fix the subscription figure used as a basis for calculating the number of delegates to Congress;"

Renumber existing paragraphs (f), (g), (h), (i), (j), (k), (l), (m) and (n).

Article 28 will now read

The Central Committee shall have the following duties:

- (a) To interpret the policy and to carry out the programme of the ICA established by the Congress.
- (b) To elect the President and the two Vice Presidents of the ICA, also the Executive.
- (c) To appoint the Director of the ICA and to fix his remuneration.
- (d) To appoint the Auditor.
- (e) To confirm the budget of the ICA drawn up by the Executive.
- (f) To adopt such formulae for subscriptions, including a minimum and maximum rate, as will ensure adequate resources for the Alliance.
- (g) To decide the agenda and the date of the Congress, as well as the order of Congress business, and to report on all matters submitted to Congress.
- (h) To determine the fee for Congress delegates and to fix the subscription figure used as a basis for calculating the number of delegates to Congress."

Sub-paragraphs (i) to (n) remain the same as sub-paragraphs (g) to (l).

ARTICLE 32 - DUTIES OF THE EXECUTIVE (paragraph (b))

After the word "under" in line 2, delete "Article 17 of the Rules" and substitute:

"the formula as laid down by the Central Committee".

The rest of the paragraph remains the same.

Sub-paragraph (b) will now read:

- "(b) To examine the requests from member organisations for special consideration regarding the fulfilment of their obligations under the formula as laid down by the Central Committee, and if, in the opinion of the Executive, a reduction in the financial obligation of any organisation is justified, it shall fix the subscription it considers appropriate, also the representation rights of the organisation concerned under Articles 22-27. In exercising this right, the Executive shall take particular account of the stage of development of the country and the organisation concerned."

\* \* \* \* \*

EMERGENCY RESOLUTION

THE SEAT OF THE ICA

The 27th Congress of the International Cooperative Alliance,

ACCEPTING that Article 6 (Seat of the ICA) provides that the seat of the ICA shall be situated in such country and at such place as the Congress shall determine;

NOTES certain factors affecting the financial resources and efficient working of the ICA Secretariat;

APPRECIATES the need to secure new premises when the present lease of the premises in London at 11 Upper Grosvenor Street expires;

REQUESTS the Executive Committee to explore the possibilities of locations other than London, and

AUTHORISES the Central Committee to determine the seat of the Head Office and to report the decision to the next Congress.

